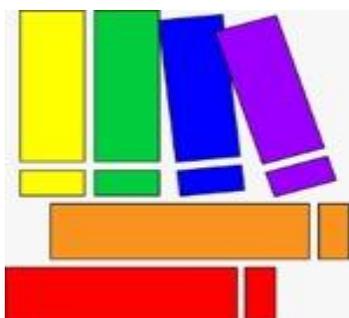


CASC/ACÉC

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CASC | ACÉC

Canadian Association for
Studies in Co-operation
Since 1982

L'Association Canadienne pour
les Études sur la Coopération
Depuis 1982

PRESIDENT'S REPORT



~ *Judith Harris*

Supporting a tradition of co-operation between universities, the co-operative sector and communities

As we prepare for our annual meeting of CASC members at the virtual Congress of the Humanities and Social Sciences, it is a good time to reflect on the importance of Co-op Principle #5 Education, Training and Information.

CASC is “a multidisciplinary network of researchers and practitioners whose work involves co-operatives and co-operation.” CASC’s mandate is to promote research and education that fosters inclusivity and diversity and builds on the work of its partners.

Historically, study clubs and kitchen meetings were central to the Antigonish movement, emphasizing the central role of both formal and informal education as a foundation for self-help, self-responsibility, democracy, equality, equity and solidarity. Today St. Mary’s study tours of Mondragon and Emilia Romagna expose students to productive university-co-op sector collaborations.

The on-going relationship—university to co-op association and community—is a fertile, evolving medium of support for the co-operative movement in Canada.

In a recent publication of the *Journal of Co-operative Studies*, CASC focused on the topic of higher education and co-operatives (Guillotte & Charbonneau eds. JCS 54:2 Autumn 2021). Guillotte & Charbonneau highlight the authors’ examples of centres of research and education, partnerships between community and university and co-operative services. The history of university-co-op collaborations goes far back to the Guelph Campus Co-op bookstore established in 1913; St Francis Xavier’s support for the Antigonish Movement in the 1920s; Quebec university-based co-op activities for the past 80 years and more recently the Saskatoon Community Clinic established in 1962 to provide health care; and York’s Green Campus Co-operative, addressing fair trade and sustainability concerns.

The annual CASC conference provides a space where theory and practice confront and enrich each other. Since 1984, CASC has hosted an annual conference (largely but not exclusively) within the Learned and then the Federation, keeping its core mandate and values in mind. CASC has invited keynotes, papers, and panels on themes that align with the overall Congress theme, both gatherings reflecting issues that influence research, education and society at large. If we review the shifts in themes from 2006, the issues of concern have ranged from the

implications of globalization, the need for co-op renewal, concern for community, situating co-ops in the social economy, focusing on people and places, and a celebration of the Year of Co-operation in 2012. Since 2013, sustainability and inclusion have emerged as common themes in research. Both the academy and the co-op sector are challenged to be more accessible to historically excluded populations. The challenge of climate change is no longer contested and the convergence of Sustainable Development Goals (SDGs) and co-op practice is having an impact at global, national and local levels.

In 2020 many of the learned societies that are members of Congress were not prepared to host a virtual conference. The Congress of the Humanities and Social Sciences, for the past 90 years has hosted “Canada’s largest gathering of academics, and one of the largest in the world. It’s a place to hold critical conversations of our time, hear from a diverse set of voices, share findings, refine ideas, and build partnerships.” CASC’s board and its membership were among the many who were reluctant to mount a conference that would miss out on something that was highly valued about Congress – the informal discussions among colleagues and the opportunity to mix with researchers in the many disciplines. At any rate, we thought we would be back to in-person meetings in 2021.

In 2022 our conference theme reflects the (not so) surprising discovery that COVID 19 and its variants have taught us something about the inequities of dominant economic systems and also the need to keep the co-op movement accountable to those who are often excluded and those who bear the greatest costs of the pandemic. Our keynote speakers, John Restakis (May 12) and Christine Clarke (May 13) will help us to focus on the need for systems change and for change at the level of the workplace.

This year the topic we have asked presenters to reflect on is: *Just Transitions: Reimagining Social Movement Solidarities Through and Beyond Crisis.*

In examining the conference themes, we have a sense that the world is getting smaller and that co-operative values and structures point the way toward alternative futures. This is a message shared by practitioners and academics alike. We look forward to the 40th Anniversary of CASC in 2024 and anticipate our association’s continuing collaborative work within an evolving co-operative community of academics and practitioners.

THE CANADIAN ASSOCIATION FOR STUDIES IN CO-OPERATION
L'ASSOCIATION CANADIENNE POUR LES ÉTUDES SUR LA COOPÉRATION

38th ANNUAL CONFERENCE

Part of the virtual Congress of the Federation for the Humanities and Social Sciences

MAY 12-14 2022

REGISTRATION
federationhss.ca/en/congress/congress-2022/register

Just Transitions

Reimagining Social Movement Solidarities through and beyond Crises

50+ PRESENTERS 50+ PRÉSENTATEURS

BIG THINKING TALKS VOIR GRAND

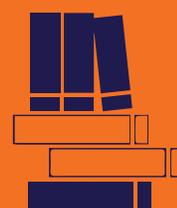
CO-OP FILMS FILMS CO-OPÉRATIFS

18 PANELS 18 PANNEAUX

3 DAYS 3 JOURS



KEYNOTES
CHRISTINE CLARKE
AND JOHN RESTAKIS



CASC
ACÉC

www.coopresearch.coop

JOHN RESTAKIS

SYNERGIA CO-OPERATIVE INSTITUTE

*Civilizing the State: Reclaiming
Politics for the Common Good*

THURSDAY, MAY 12
1pm EDT

CASC/ACÉC KEYNOTE SPEAKER

www.coopresearch.coop/conferences

Congress of the Humanities
and Social Sciences

JOHN RESTAKIS is a co-founder of Synergia Co-operative Institute and Instructor for Alternative Economies for Social Transformation at the University of Victoria. He is former Executive Director of Community Evolution Foundation and former ED of the BC Co-operative Association in Vancouver. He consults on international co-op and community economic development projects, researches and teaches on co-operative economies and the social economy, and lectures widely on globalization, regional development, and alternative economics. He is a founding member of the Advisory Committee for the MA Program in Community Development at the University of Victoria and was co-founder and Co-ordinator of the Bologna Summer Program for Co-operative Studies at the University of Bologna. John earned his BA at the University of Toronto with a Major degree in East Asian Studies and specialist studies in Sanskrit and Classical Greek. He holds a Masters Degree in Philosophy of Religion.



CHRISTINE CLARKE

FREEDOM DREAMS CO-OP

*Bringing our Whole Selves
to Work: Creating Co-op
Culture Welcoming to BIPOC*

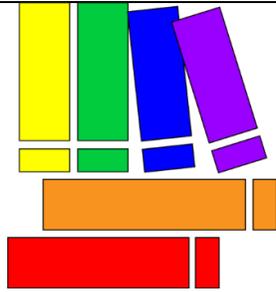
FRIDAY, MAY 13
1pm EDT

CASC/ACÉC KEYNOTE SPEAKER
www.coopresearch.coop/conferences

Congress of the Humanities
and Social Sciences

CHRISTINE CLARKE is the Founder + Facilitator of Freedom Dreams Co-operative Education and Manager of Co-operative Food Systems of West Village Community Development Co-op. She is in the final year of CoopZone's Co-op Development Training Program, sits on the Board of Directors of The Local Food and Farm Co-operative and is on the Justice, Equity, Diversity and Inclusion (JEDI) Committee of the Canadian Worker Co-op Federation. Freedom Dreams Co-operative Education shares knowledge about the co-op movement from a BIPOC perspective and supports the development of BIPOC-led co-ops. It is a collaborative effort and is constantly seeking new partnerships with the ultimate goal that the program itself become a worker-owned educational co-operative.

CASC/ACÉC VIRTUAL CONFERENCE 2022 PROGRAM



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Canadian Association for
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Since 1982

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Depuis 1982

*L'Assemblée Annuelle 2022 Annual Meeting
Canadian Association for Studies in Co-operation
L'Association canadienne pour les études sur la
coopération*

***Just Transitions: Reimagining Social Movement
Solidarities Through and Beyond Crisis***

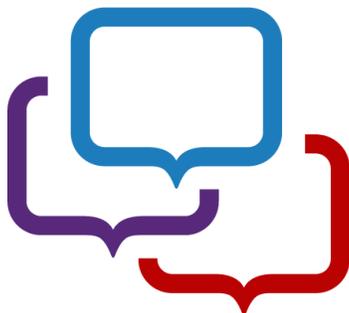
FINAL PROGRAM

MAY 12 - MAY 14, 2022

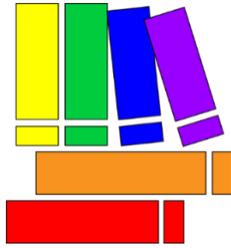
ONLINE CONFERENCE AS PART OF

CONGRESS 2022

of the



FEDERATION FOR THE
**HUMANITIES AND
SOCIAL SCIENCES**



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des événements de la recherche et l'éducation coopérative

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co-operatives | coopératives
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LAND ACKNOWLEDGMENT

We would like to acknowledge that the Federation office, and most of the staff, are located on unceded traditional territory of the Algonquin Anishinabe Nation. We acknowledge the CASC / ACEC Secretariat is hosted at the Canadian Centre for the Study of Co-operatives, University of Saskatchewan, on Treaty 6 Territory and the Homeland of the Métis. We pay our respect to the First Nations and Métis ancestors of this place and reaffirm our relationship with one another.

Audience members are participating from across the country, and so we also extend our respect to all First Nations, Inuit and Métis peoples for their valuable past and present contributions to this land.

PRONUNCIATION

- Anishinaabek (Ah-nish-in-AH-bek)
- Haudenosaunee (Ho-den-no-SHOW-nee)

CASC 2022 Conference Organizing Committee

The Conference Organizing Committee extends to all of you a warm welcome to our CASC 2022 Virtual Conference!

Committee Members

Judith Harris

Isobel Findlay

Derya Tarhan

Esther Awotwe

Laurie Cook

Mitch Diamantopoulos

CASC Website: coopresearch.coop

Twitter: https://twitter.com/CASC_ACEC

Email: casc.acec@usask.ca

TIPS FOR MODERATORS AND PRESENTERS

Guidelines for Moderators

As session moderator it is your responsibility to be in the allocated Zoom room at least 5 minutes before the session begins. You will be accompanied by a virtual assistant assigned by Congress to address technical issues. In the time before the audience arrives, make sure that you have some information from all of the presenters about how they would like to be introduced. The order of presentations is set out in the Conference Program.

Due to this year's conference taking place exclusively online, each concurrent session is scheduled for 60 minutes. The amount of time for questions and clarification will depend on the starting time and time taken for introductions. There should be approximately 15 minutes for general discussion at the end of the session.

During the Session:

- Introduce the speakers
- Monitor time: Provide a 5-minute and 2-minute warning.
- Start discussion after the presentations are completed. If there are no questions, have one or two questions ready to ask to get the ball rolling
- Acknowledge and thank speakers and audience for their participation.

Tips for Presenters

- Be prepared - you will have about 15 minutes to present depending on the number of presentations in your session. After three-four minutes you should be presenting your results.
- Remember that the presentations will take place over Zoom, so:
 - Make sure your camera and audio are working beforehand
 - Try to keep the presentation as engaging and short as possible
- Know what's important: highlight the most significant findings. Those with an interest in more detail will follow up with questions. Focus on purpose, method, findings and recommendations.
- Don't use power point as a virtual text. Highlight a few points which are easy to read and graphically interesting.
- State your final conclusions and end on time.

ASTUCES POUR LES PRÉSIDENTS ET LES PRÉSENTATEURS

CONSEILS POUR LES MODÉRATEURS ET LES PRÉSENTATEURS

Directives pour les modérateurs

À titre de modérateur, vous devez vous rendre au local assigné à votre séance au moins 5 minutes avant le début de la présentation. Vous serez accompagné par un assistant(e) virtuelle qui aidera les présentateurs avec accès au matériel audiovisuel dont ils ont besoin. Avant l'arrivée de l'audience, assurez-vous d'avoir en main les informations qui vous permettront d'introduire adéquatement les présentateurs. L'ordre des présentations est inclus dans le programme de la conférence.

Chaque séance est d'une durée de 60 minutes car l'assemblée aura lieu exclusivement sur Zoom. Le temps alloué pour les questions et les clarifications dépend de l'heure à laquelle débute la séance et du temps accordé aux introductions. À la fin de la séance, environ 15 minutes devraient être réservées aux discussions générales.

Déroulement de la séance:

- Introduisez les présentateurs
- Gérez le temps : indiquez aux présentateurs qu'il reste 5 minutes, puis 2 minutes à leur présentation
- Débutez les discussions après que les présentations soient complétées. Prévoyez une ou deux questions à poser, dans le cas où aucune question n'émergerait du public, afin d'encourager les discussions
- Remerciez les présentateurs de même que l'audience pour leur participation

Conseils pour les présentateurs

- Soyez préparés - vous aurez environ 15 minutes pour présenter, tout dépendant du nombre de présentations prévues lors de votre séance. Après trois-quatre minutes, vous devriez normalement en être à la présentation de vos résultats.
- N'oubliez pas que les présentations auront lieu via Zoom, donc:
 - Assurez-vous au préalable que votre caméra et l'audio fonctionnent;
 - Essayez de garder la présentation aussi captivante et courte que possible.
- Sachez reconnaître ce qui est important - mettez en évidence les éléments significatifs. Les personnes intéressées à obtenir davantage de détails pourront toujours poser des questions à la fin de la séance. Concentrez-vous sur l'objectif, la méthode, les résultats et les recommandations.
- Utilisez le PowerPoint en tant que support visuel - présentez quelques points faciles à lire et intéressants d'un point de vue graphique.
- Pratiquez votre présentation.
- Présentez vos conclusions finales et terminez votre présentation dans les temps.

CASC/ACÉC 2022: PROGRAM AT A GLANCE/ VUE D'ENSEMBLE DU PROGRAMME

PLEASE NOTE THAT ALL TIMES ARE EASTERN TIME (ET)

WEDNESDAY, MAY 11th

9:30 – 2:30	Student Case Study Competition Prep (Zoom link to be provided)
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THURSDAY, MAY 12th

11:00 – 12:00	A1: Student Case Study Competition Showcase Moderator: Esther Awotwe
12:00 – 1:00	BREAK / CONGRESS BIG THINKING SERIES
1:00 – 2:00	B1: Keynote Address: Civilizing the State: Reclaiming Politics for the Common Good John Restakis <i>CASC/ANSER Joint Session – Generously funded by the International Keynote Fund of the Federation for the Humanities and Social Sciences</i> <i>This is an Open Event available to all Congress attendees</i> Moderator: Judith Harris
2:00 – 2:30	BREAK
2:30 – 3:30	C1: Changing the Narrative: International Perspectives on Reshaping a Just Recovery for All Kelly; Heras; Van Den Borre <i>Generously funded by the International Keynote Fund of the Federation for the Humanities and Social Sciences</i> <i>This is an Open Event available to all Congress attendees</i> Moderator: Marcelo Vieta
3:30 – 4:00	BREAK
4:00- 5:30	D1: CASC Annual General Meeting

FRIDAY, MAY 13th

11:00 – 12:00	E1: Co-operative Development and Data for Just Transitions Corcoran; Krueger; Brunette Moderator: Isobel Findlay	E2: Solidarity within and between co-operatives Jankovic; Vieta & Heras; Gray Moderator: Derya Tarhan
12:00 – 1:00	BREAK / CONGRESS BIG THINKING SERIES	
1:00 – 2:00	F1: Keynote Address: Bringing Our Whole Selves to Work: Creating Co-op Culture Welcoming to BIPOC Christine Clarke <i>This is an Open Event available to all Congress attendees</i> Moderator: Hazel Corcoran	
2:00 -2:30	BREAK	
2:30 – 3:30	G1: A Just Digital Transition Oemichen & Pigeon; Cousin & Jankovic; Sadownik Moderator: Iva Jankovic	G2: Evaluating Co-operative Practice: Financial, Environmental, and Gender Justice Lenses <i>CASC/ANSER Joint Session</i> Geobey; Duguid, Rixon, & Charbonneau; Ortiz & Hodgeboom Moderator: Derya Tarhan
3:30 – 4:00	BREAK	
4:00 -5:00	H1: Human Books Library Esse; Gosselin, Cooper-Iverson; Magnus-Johnston; Mikeluc; Pontinen Moderator: Judith Harris	
5:00 – 5:30	BREAK	
5:30 – 6:30	I1: Prison Co-operatives: Opportunities and Challenges Corriveau; Jonasson; Le; Harris; Latimer Moderator: Judith Harris	

JOINT SESSION HOSTED BY ANSER – FRIDAY MAY 13th:

5:00 – 6:00	<p>Co-operatives</p> <p><i>ANSER/CASC Joint Session (hosted by ANSER)</i></p> <p>Piscitelli, McGowan, & Geobey; Boudohay & Sadik; Kim & Mandiberg</p>
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SATURDAY, MAY 14th

11:00 – 12:00	<p>J1: A look at Canadian Co-operative and Mutual Enterprises through the COVID-19 pandemic</p> <p>Merrien, Charbonneau, Guillotte, & Fouquet; Duguid & Karaphillis; Jankovic & Fouquet.</p> <p>Moderator: Mitch Diamantopoulos</p>	<p>J2: Co-operatives, Housing, and Land</p> <p>O’Leary; Leviten-Reid & Parker; Campbell & Piscitelli</p> <p>Moderator: Isobel Findlay</p>
12:00 – 1:00	BREAK / CONGRESS BIG THINKING SERIES	
1:00 – 2:00	<p>K1: Humanistic Governance in Co-operatives</p> <p>Miner; Novkovic; McMahon</p> <p>Moderator: Karen Miner</p>	<p>K2: Child Care Centres in the Urban Core: Challenging Standardized Structures</p> <p>Budney; Harde; Prymak; Harris</p> <p>Moderator: Judith Harris</p>
2:00- 2:30	BREAK	
2:30- 3:30	<p>L1: Learning to be ethical allies: Sharing lessons learned</p> <p>Gordon-Nembhard; Cook; Findlay</p> <p>Moderator: Laurie Cook</p>	<p>L2: Exploring Tensions, Disparities, and Opportunities in Co-operative Practice</p> <p>Spitzberg; Diamantopoulos; Vieta</p> <p>Moderator: Darryl Reed</p>
3:30- 4:00	BREAK	
4:00- 5:00	<p>M1: Renewable energy co-operatives in Canada</p> <p>Leonhardt, Pigeon, & Boucher; Tarhan</p> <p>Moderator: Fiona Duguid</p>	<p>M2: Exploring Diverse Approaches of Curriculum to Support Broader Learning about Co-operation and Co-ops</p>

		<p><i>Joint session with the Canadian Association for the Study of Adult Education (CASAE)</i></p> <p>Kumar, Sobaz, Benjamin</p> <p>Moderator: Laurie Cook</p>
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CO-OP FILMS ON-DEMAND

The following films will be available on-demand during the CASC conference (May 12, 13,14) and until June 3, 2022.

A SILENT TRANSFORMATION

Created by Simon Brothers, Luke Mistruzzi, Anton Smolski, Mark Preston (Produced by Powerline Films).

The co-operative movement was built by people who took on the responsibility for their collective well-being in the face of government neglect, economic exclusion and cultural discrimination. As the modern economy increasingly denies vast sectors of the population basic amenities for decent life, this co-operative spirit is as critical as ever. However, over the years the co-op sector has become insular and poorly understood. A SILENT TRANSFORMATION sets out to explore the innovative self-help efforts of different communities across the Province of Ontario, Canada. By addressing their needs collectively, they are helping to regain the radical vision of co-operation. In these communities are the seeds of economic democracy, global solidarity, and a new popular movement to transform society! Will it grow and flourish?

THE CO-OP WARS

Deacon Warner - Director, Eric Esse - Producer, Peter Coyote - Narrator, Hilary Johnson - Assoc. Producer (radicalrootsfilm.com)

The CO-OP WARS tells the story of the idealistic youth who tried to build an alternative corporate capitalism, the violent struggle that almost tore them apart, and the eventual success in ways they never foresaw. In the 1970s, young people in Minnesota radicalized by the Vietnam War created a thriving counterculture economy featuring dozens of food co-operatives. But they had differing ideas about what the co-ops were for: Hippie socializing? Cheap bulk foods? Black liberation? Whole foods education? Anarchist experimentation? Marxist revolution? In the midst of this burgeoning movement a charismatic stranger formed a secretive revolutionary group that was willing to seize the co-ops by force to bring about their vision of social transformation. The ensuing struggle pitted friends and comrades against each other in a passionate clash of ideas about equity, inclusion, health, and democracy. Long after natural foods have become mainstream, this debate over who and what the co-ops are for finds echoes in the struggle for food justice today. THE CO-OP WARS captures a pivotal moment in the history of Baby Boomer politics and demonstrates

the unique nature of co-operatives as vessels for community-directed social change. It is a documentary sure to be thought-provoking for co-op members and everyone interested in creating a better world.

SESSION AND PAPER ABSTRACTS

THURSDAY, MAY 12th

A1: Student Case Study Competition Showcase

Moderator: Esther Awotwe

The case used in this year's student case study competition will focus on governance or policy issue relevant to co-operatives. The competition is designed to test graduate and senior undergraduate students' ability to apply concepts from the classroom to real world issues and will allow them to showcase their problem-solving capabilities using the case-study method. During this opening session, each team will present its case analysis using a modified Three Minute Thesis format.

B1: Civilizing the State: Reclaiming Politics for the Common Good

Keynote Address by John Restakis

CASC/ANSER Joint Session – Generously funded by the International Keynote Fund of the Federation for the Humanities and Social Sciences

This is an Open Event available to all Congress attendees

Moderator: Judith Harris

This keynote, hosted by CASC and ANSER, envisions the evolution of new forms of governance that deliver decision-making power to citizens. The presentation will highlight reachable goals for a world faced with an uncertain future and will offer guiding ideas for new systems that address failures of the global economy. The values, structures, and models referenced, provide a practical vision of a cooperative commonwealth and confront “one of the most important and neglected issues of our time” (David Korten Living Economy Forum, 2021). The research into the social economy that encompasses the commons, civil society and the co-operative movement is multi-disciplinary and will be of interest across the humanities and the social sciences. Pandemics are just one dimension of the philosophical, social, political, economic, and environmental factors that are at the root of the current existential threat. The literature in this field is, as one would expect wide-ranging, owing to the fundamental need for a more holistic way of addressing the critical issues that we face. There is evidence that a more just, equitable, diverse new economy is in fact emerging. The lecture will expand on the work of academics and practitioners who detail where we are at, where we are going, and what the future could look like for the

planet, families, communities, nations and “all our relations”. Live captioning and simultaneous interpretation are available.

Ce discours, organisé par CASC et ANSER, envisage l'évolution de nouvelles formes de gouvernance qui confèrent un pouvoir décisionnel aux citoyens. La présentation mettra en évidence des objectifs réalisables pour un monde confronté à un avenir incertain et proposera des idées directrices pour de nouveaux systèmes qui répondent aux échecs de l'économie mondiale. Les valeurs, les structures et les modèles référencés offrent une vision pratique d'un Commonwealth coopératif. et affronter "l'un des problèmes les plus importants et les plus négligés de notre temps" David Korten (Living Economy Forum, 2021). La recherche sur l'économie sociale qui englobe les biens communs, la société civile et le mouvement coopératif est multidisciplinaire et intéressera les sciences humaines et sociales. Les pandémies ne sont qu'une dimension des facteurs philosophiques, sociaux, politiques, économiques et environnementaux qui sont à l'origine de la menace existentielle actuelle. La littérature dans ce domaine est, comme on pouvait s'y attendre, très variée, en raison du besoin fondamental d'une manière plus holistique d'aborder les problèmes critiques auxquels nous sommes confrontés. Il est prouvé qu'une nouvelle économie plus juste, plus équitable et plus diversifiée est en fait en train d'émerger. La conférence développera le travail d'universitaires et de praticiens qui détaillent où nous en sommes, où nous allons et à quoi pourrait ressembler l'avenir pour la planète, les familles, les communautés, les nations et "toutes nos relations". Le sous-titrage en direct et l'interprétation simultanée sont disponibles.

[C1: Changing the Narrative: International Perspectives on Reshaping a Just Recovery for All](#)

Ana Inés Heras, Universidad Nacional de San Martin (Argentina)
 Esteban Kelly, U.S. Federation of Worker Cooperatives
 Martin Van Den Borre, Social Economy Consultant
 Moderator: Marcelo Vieta

Attendees of this session will learn from co-operative leaders from across the world regarding their demands and strategies around a just recovery from the ongoing Covid-19 pandemic.

Workers Social Cooperativism in the Area of Public Mental Health in Argentina. Lessons from Pandemia and Beyond

Ana Inés Heras, Universidad Nacional de San Martin (Argentina)

The presentation will start by framing very briefly the concept of "collaborative research of collective property" to explain how our team has been working with several different types of cooperatives of workers in Argentina. I will then introduce the characteristics of a specific type of cooperative (i.e., "social cooperative") a type of organization designed to support the inclusion of people who are usually discriminated against by the general public, and who are

simultaneously supported by professionals at the mental health public system to co-create their working space with others, within a social solidarity framework. I will explain how during Pandemia several of these organizations faced serious challenges and yet supported their collective work, and also how during these years the collaboration across these cooperatives was maintained by what they call the Network of Social Cooperatives and Other Organizations. This type of networking (sustained during 2020-2022 via virtual meetings) allowed to identify and analyze the challenges faced by these types of cooperatives over the last decade, and to propose changes of public policy as well, which were taken up by officers in administration at the national level. Thus, there are several lessons to be learned and shared from this type of collaborative work in this specific sector of "social cooperativism".

Esteban Kelly, Executive Director of the US Federation of Worker Cooperatives and board member of the National Cooperative Business Association CLUSA International (NCBA)

Kelly will review the trajectory of the worker cooperative sector in the United States. Across the country, the pandemic unevenly impacted a modest and unevenly developed social solidarity economy, yet it demonstrated the resilience offered by a cooperative economy. Workers and volunteers levered cooperative and community controlled assets to address food insecurity, public health, housing, and networks of trustworthy information. The crisis also highlighted some of the structural deficiencies of underinvestment in the social economy. He will share some of his strategic takeaways for how the social solidarity economy can scale for crises ahead, including achieving parity for accessing public infrastructure, utilizing the cooperative advantage to its full potential, and building broader movement power.

The SILK Project: Toward a more resilient and internationally agile social economy ecosystem

Martin Van Den Borre, Social Economy Consultant

During the year 2021, the project "social solidarity economy international learning and knowledge community of peers (SILK)", mobilized a consortium of 15 organizations and experts led by DIESIS-Network in the framework of the Global Action for the promotion of ecosystems of the social and solidarity economy promoted by the OECD. The consortium had agreed on the definition of Internationalization as being the process involving multilateral flows of goods, services, financial resources, and intangible assets such as information, skills, and knowledge within and between organizations, and across countries. The issue of internationalization of social and solidarity economy organizations has undergone recent developments and evolutions that the SILK project analyzed, showing that SSE can be key in a new way to understand and address internationalization as it adapts to ever evolving social and environmental challenges. One of the main conclusions of the analysis and comparison of policy and business cases from the European Union, Canada, Korea, Mexico, India and Brazil, is how the generation of certain economic, social, cultural, and environmental values considered as secondary or indirect in the internationalization

activities of conventional economic systems are often primary and direct in social economy systems. Also, how these exchanges would be enhanced by support policies that better embrace a holistic and comprehensive vision of these values as they relate to many international challenges. We identify practices and policy adaptations that can help make significant steps towards a more resilient and internationally agile social economy ecosystem.

FRIDAY, MAY 13th

E1: Co-operative Development and Data for Just Transitions

Moderator: Isobel Findlay

The Role of the Worker Co-op Sector in Just Transitions to a Solidarity Economy

Hazel Corcoran, Canadian Worker Co-operative Federation

The current multiple crises point to the urgent need to transition from an economy which exists to maximize profit, to one whose purpose is to meet the needs of people, and regardless of their race, gender identity, age, or ability. The just transition to a Solidarity Economy with workplace democracy a key component, simply must take place. To get there, a key requirement is the successful development of worker co-operatives, enterprises which empower workers and communities. At the Canadian Worker Co-op Federation, we are seeing significant growth in interest in worker co-ops, notably but not only among young adults, racialized people, trade unions, environmental activists, social care workers, non-profits, churches, and people working in the gig economy (platform co-ops). Racial Justice, Equity, Diversity and Inclusion work is critically important, CWCF can now, along with partners, make some resources available for start-ups and conversions, and the federal government seems reasonably positive and receptive on employee ownership. We are viewing the current liminal time as the Great Turning, to that Solidarity Economy.

Celebrating abundance: The Kananakachiwewat Community Service Co-operative

Audra Krueger, Co-operatives First

Co-operatives First has been supporting Indigenous leaders as they seek justice and creative solutions to longstanding inequalities in their communities. Elders from Cote First Nation have formed a co-operative to better support youth in their community and help preserve their traditions and language. Kananakachiwewat Community Service Co-operative, which translates to Elderly Knowledge Keepers, is a way to preserve the Onakawawin language and traditional cultural activities. Since 2016 Co-operatives First has focused on developing stronger relationships with Indigenous people by understanding the abundance offered in communities and by walking alongside leaders as they explore additional ways to work together.

CMC's Database & Online Directory

Dan Brunette, Co-operatives and Mutuals Canada

CMC has updated its inventory of co-ops, credit unions and mutuals in Canada to include information on nearly 7500 active co-operative organizations. CMC's database powers a searchable, interactive co-operative directory and map featuring co-op names, addresses, co-op sector and type, and date of incorporation. There are also new search functions allowing users to filter through DEI tags and search through various categories of Canadian co-operative products and services to encourage co-operation among co-operatives. This directory is used by the public to locate co-ops in their regions, by co-operatives looking to partner with other co-ops, and by researchers, academics, and government departments to learn about the various aspects of Canadian co-operatives.

[E2: Solidarity within and between co-operatives](#)

Moderator: Derya Tarhan

Intercooperation as a Resilience Factor

Iva Jankovic, Saint Mary's University

Cooperative enterprises have historically been resilient in times of crisis, and there is evidence to suggest that this extends to the experiences of cooperatives during the COVID-19 pandemic as well. The cooperative identity, as expressed through the Cooperative Values and Principles may be a source of resilience advantage for cooperatives at all stages of crisis response: anticipating, coping with, and adapting to changing conditions after a crisis. However, to date, research and storytelling have hyper focused on the operationalization of Cooperative Values and Principles at the micro-level of the individual cooperative, with very little work done to understand the role of cooperative networking and inter-cooperation (P6) as integral to cooperative identity and the cooperative business model. This chapter presents evidence to suggest that cooperative networking played an important role in individual cooperatives' crisis resilience (micro-level), as well as the resilience of entire regional or industry subsectors (meso-level) and the broader Canadian society during COVID-19.

Organizational Solidarity in Practice in Latin America: Building Cooperatives and Coalitions of Resistance and Creativity

Marcelo Vieta, University of Toronto

Ana Inés Heras, Universidad Nacional de San Martín (Argentina)

Our paper, accepted and soon to be published in the journal *Organization*, develops the concept of organizational solidarity in practice – modes of cooperative organizing rooted in solidarity, relationality, coalition-building, and difference – witnessed in Indigenous and working-class practices in the region commonly known as Latin America. We do so via two illustrative cases: Bolivia's campesino-indígena movements coalescing traditional practices

and urban-neighborhood experiences in order to self-organize socio-political spaces, and Argentina's worker-led *empresas recuperadas por sus trabajadores* (worker-recuperated enterprises), where workers have been drawing on working-class self-activity to convert companies to cooperatives in order to self-manage spaces of production. Grounded in a community economies approach, our paper inventories, describes, and provisionally theorizes four common threads interlacing these inventive cooperative proposals, including: resisting neoliberalism, mobilizing collective memory, organizing horizontally, and creating coalitional possibilities.

Problematic Solidarity in Agricultural Cooperatives

Thomas W. Gray, United States Department of Agriculture, Program on Co-operatives

This presentation is an analysis of the written comments of a farmer-member survey of two large agricultural cooperatives in the mid-west U.S. (confidentiality promises prohibit disclosure of firm names and exact locations). Approximately 2000 written comments were analyzed. A social work "life model" and a content analysis are used to organize comments, utilizing a content analysis methodology. Nearly all comments expressed levels of frustration and/or discontent. Frustration and problematic solidarity within the organization are understood results of: maladaptive transactions--breakdowns in communications, changing and inconsistent expectations, perceived exploitive relationships--as well as general unresponsiveness to meet specific member needs within the organization, and larger environment. Recommendations are drawn from the analysis.

F1: Bringing Our Whole Selves to Work: Creating Co-op Culture Welcoming to BIPOC

Keynote Address by Christine Clarke

This is an Open Event available to all Congress attendees

Moderator: Hazel Corcoran

The experience of BIPOC workers is one where we cannot bring our whole selves to the job. Instead, we bring parts: the ones deemed most "appropriate" or "professional" to predominantly white workspaces, which often translates into leaving parts of our culture behind. With its values of democracy, equality, equity and solidarity, co-ops hold the promise of a business model where those most marginalized at work have the decision-making power to create work cultures that uplift and empower them. Despite this potential, the Canadian co-op sector continues to struggle in its efforts to diversify leadership and attract BIPOC membership. Where does the disconnect lay? Freedom Dreams Co-operative Education Co-Founder Christine Clarke will discuss how the co-op sector can better communicate its message to BIPOC workers and how to create a sector-wide culture that can lead to deep and meaningful reach within BIPOC communities. Closed captioning and simultaneous interpretation are provided in this session

Amener tout le moi-même au travail: créer une culture coopérative accueillante pour BIPOC

L'expérience des travailleurs du BIPOC est une expérience où nous ne pouvons pas nous mettre tout seuls au travail. Au lieu de cela, nous apportons des pièces: celles jugées les plus "appropriées" ou "professionnelles" aux espaces de travail à prédominance blanche, ce qui se traduit souvent par l'abandon de certaines parties de notre culture. Avec ses valeurs de démocratie, d'égalité, d'équité et de solidarité, les coopératives ont la promesse d'un modèle d'affaires où les personnes les plus marginalisées au travail ont le pouvoir décisionnel de créer des cultures de travail qui les élèvent et les habilent. Malgré ce potentiel, le secteur coopératif canadien continue de peiner dans ses efforts pour diversifier son leadership et attirer les membres du BIPOC. Où se situe la déconnexion? La cofondatrice de Freedom Dreams Co-operative Education, Christine Clarke, discutera de la façon dont le secteur coopératif peut mieux communiquer son message aux travailleurs du BIPOC et comment créer une culture sectorielle qui peut mener à une portée profonde et significative au sein des communautés du BIPOC. Le sous-titrage codé et l'interprétation simultanée sont fournis dans cette session.

G1: A Just Digital Transition

Bill Oemichen, University of Saskatchewan
Dr. Marc-Andre Pigeon, University of Saskatchewan
Louis Cousin, Laval University
Iva Jankovic, Saint Mary's University
Bryn Sadownik, Demonstrating Value Initiative
Moderator: Iva Jankovic

The full-scale digital transition brought on by the COVID-19 pandemic has created fantastic opportunities for distributed collaboration and solidarity building. Meanwhile, it has consolidated information and power in the hands of technology companies who have created dependency on their services and enjoy unrestrained access to user data. For better or for worse, we can expect the digital transition to continue. Thus, now is a critical moment for co-operators to ask ourselves, what might a just digital transition look like? And how can co-operative organizational forms, built on co-operative principles and values be applied to harness digital innovation for the common good, while combating injustice in the digital realm? Join us for an interactive session co-presented by members of the Co-operative Intelligence Unit - an international co-operative "think and do tank" focused on strategic foresight, innovation, and mobilization of co-operative solutions. Our presenters provide theoretical tools, research insights, and practical approaches for a just digital transition.

The session will be divided into the following presentations:

1. Challenges and Opportunities for Big Data in Agriculture, and the role for Co-operatives

- a. Bill Oemichen, PhD Candidate at the Canadian Centre for the Study of Co-operatives, University of Saskatchewan
- b. Dr. Marc-Andre Pigeon, Director of the Canadian Centre for the Study of Co-operatives, University of Saskatchewan
2. Collective Leadership and Intercooperation for a Just Digital Transition
 - a. Louis Cousin, PhD Candidate at Laval University
 - b. Iva Jankovic, MBA Student at the International Center for Co-operative Management, Saint Mary's University
3. Co-operative approaches to using Data for Good
 - a. Bryn Sadownik, Project Lead at Demonstrating Value Initiative

G2: Evaluating Co-operative Practice: Financial, Environmental, and Gender Justice Lenses

Moderator: Derya Tarhan

What is a Cooperative Worth? Contesting Investor-Centred Valuations of Enterprise
Sean Goebey, University of Waterloo

Investors seeking to develop tools to value and manage an enterprise have a wide variety of tools that they can draw from accounting, economics, and finance to evaluate what the expected value of an enterprise is likely to be. These are all based on the reasonable goal of seeking profits from an enterprise as an investor, with profits being the difference between revenues and costs in a given period of time. Yet these reasonable tools may not be appropriate for all enterprises, particularly cooperatives. Most clearly, for worker-owned firms profit-maximization is unlikely to be a reasonable goal, as the primary cost of most enterprises are the worker wages that the owners benefit from, and for consumer-owned firms the higher-prices that lead to greater revenues are the owners direct expenses. In this presentation we suggest an intuitive reprioritization of valuation away from an investor-led model to a variety of cooperative-focused models and suggest the implications of new approaches to enterprise valuation.

Co-operative-designed indicators for the SDGs
Fiona Duguid, CEARC at Saint Mary's University
Daphne Rixon, CEARC at Saint Mary's University

With the growing interest in the Sustainable Development Goals (SDGs) since the UN signing in 2015, the opportunity for co-operatives and the co-operative sector to measure and report on their impact has grown and is immediate. This action research project examines how co-operatives can measure the SDGs in a way that reflects the co-operative difference. In particular, this research explores why it is important for co-ops to measure and report on the SDGs and to link the SDGs to the seven principles of co-operatives. We argue that reporting on the SDGs in the context of the seven principles enables co-operatives to illustrate their co-operative difference from investor-owned businesses (IOB) who are increasingly reporting on SDG performance. Through working with co-ops as co-creators we have

identified indicators and metrics that are co-operative specific and allow co-operatives of all sizes, industries, types and maturity to report and measure their SDG impact.

Centring Equity: Learnings from the Women of Ontario Social Enterprise Network

Jude Ortiz, NORDIK Institute

Ondine Hodgeboom, Lean4Flourishing

The Women of Ontario Social Enterprise Network (WOSEN), a province-wide collaborative comprised of five social change organizations supporting the social enterprise model, has created an equity centred, cogenerating knowledge network designed to engage women underrepresented and underserved in business and broader ecosystem stakeholders in co-creating the critical resources, relational networks and stakeholder capabilities to support the development of women-owned and women-led ventures, fostering a healthy ecosystem that embraces more inclusive economies.

WOSEN has developed an innovative operational model that integrates current system change approaches and foundational community development principles, specifically: i) equity centred collective impact; ii) principle-focused developmental evaluation; and, iii) a system change assessment framework that evaluates project and program level progress.

The presentation will highlight the co-creation aspects of the model, and focus on learnings, impact and the Design Principles, an inclusive, antiracist and decolonizing framework.

H1: Human Books Library

Human libraries have become an international cultural movement since their introduction in Denmark in 2000. A human library is a way for individuals to connect with others in their community in order to engage in conversation, promote tolerance, celebrate differences and encourage understanding of people who come from varied cultural or lifestyle backgrounds. Human books are volunteers who are willing to share their stories with others in a safe environment. Readers participate in one-on-one or small-group conversations with Human Books to ask questions and to learn about other's life experiences or special interests. This year at CASC, a human library will be included as an interactive session and will feature cooperative practitioners representing various sectors and regions with the aim to share their "co-op stories" about personal, professional organizational journeys. Readers will be able to move from one "room" to the next and engage with a number of human books during the session. The great advantage of human books is that they can respond to your questions.

Erik Esse, Filmmaker, Radical Roots Film

Title of Book: *THE CO-OP WARS: A 1970s Story of Social Change with Resonance for Today*

Erik Esse is a co-operator and filmmaker based in Seattle. His work in the co-op and Fair Trade movements includes serving as Director of the Local Fair Trade Network, as a staff

member of Central Co-op in Seattle and North Country Co-op in Minneapolis and as organizer of the US Conference of Workplace Democracies, the Midwest Worker Cooperative Conference and the Farmworker Conference for Fair Trade. He is the producer of documentary THE CO-OP WARS, which tells the story of the young people who founded the thriving Minneapolis/St. Paul natural food co-ops and the political struggle that nearly destroyed their movement in its infancy. The film is currently streaming at the Congress with the sponsorship of CASC.

Eric Gosselin, Research Associate CEARC

Title of Book: *Rebel with a cause: an unlikely co-operator?*

Eric Gosselin is co-founder of Coop Vélo-Cité, a community bike shop in Winnipeg, Manitoba. He still shovels the snow in front of the shop occasionally. Eric has a Master's in Management of Co-operatives and Credit Unions from Saint Mary's University. He still works with that crew as a research associate at the Centre of Excellence in Accounting and Reporting for Co-operatives (CEARC). He also works at University of Toronto in co-op research. Eric still plays in a band and spends time in high schools helping kids learn how to perform improvisational theatre. Eric loves a good design, especially in the following departments: thinking, music, art, bicycles, gardens, and buildings.

Michelle Cooper-Iverson Chief Operating Officer, Co-operative Housing Federation of B.C.

Title of Book: *So Many Ways to Get There*

Michelle Cooper-Iverson is the Chief Operating Officer of the Co-operative Housing Federation of BC (CHF BC) based in Vancouver and representing almost 15,000 co-op homes. Michelle oversees the day-to-day operations of the team of almost 120 employees and provides leadership in developing and executing an annual operating plan that supports the strategic direction set by the CEO and the board of CHF BC. Michelle is a passionate about for the co-operative business model as one solution to an ethical, social and sustainable approach to business. She has been involved in the co-operative movement for fifteen years, and serves of the board BC Co-operative Association and the Community Housing Transformation Centre. She is Chartered Professional in Human Resources (CPHR), and is in her final year of the Masters of Management, Co-operatives and Credit Union at the International Centre of Co-operative Management at Saint Mary's University in Halifax, Nova Scotia. Michelle is working on her final research paper, which is a comparative analysis of different co-operative living models and their suitability in a BC context.

James Magnus-Johnston

Assistant Professor & Director of the Centre For Resilience
Canadian Mennonite University

Title of Book: Living together for a living planet

James Magnus-Johnston holds an MPhil in Economics from Cambridge University and teaches in political studies and economics. He is interested in the political, cultural, and institutional shift toward "post-growth" policy and business frameworks. James has spent much of his working life testing and integrating forward-looking principles in applied business and organizational settings. He is the Director of the CMU Centre for Resilience, a Board Director with the Assiniboine Credit Union, and a founding member of Prairie Rivers CoLiving. He previously worked as a financial counsellor and business advisor, in public policy positions with lawmakers, and as a social entrepreneur—co-founding a food cooperative (The Fireweed Food Co-op), a coffee shop (Fools + Horses), and a composting service (Compost Winnipeg).

Philip Mikeluc

Managing Director, Peg City Car Co-Op, Winnipeg, MB

Title of Book: *Defying the odds: How Peg City Car Co-op grew carsharing in Winnipeg*

Philip Mikulec is the Managing Director of Peg City Car Co-op, Winnipeg's first and only carsharing company. Over the last five years, Philip and his team have worked tirelessly to grow Peg City Car Co-op to a fleet of nearly 90 vehicles with over 2,300 members. Before joining Peg City Car Co-op, Philip completed a four-year Environmental Studies Degree at the University of Winnipeg. After taking some time to travel and work, Philip went back to university to complete a Master's in City planning at the University of Manitoba. During Philip's scholastic years, he had the opportunity to research urban agriculture policy in Winnipeg and is published in the Canadian Journal of Urban Research. Outside of professional pursuits, Philip enjoys gardening, long sojourns into the backcountry with his canoe and dog, and travelling with his partner Andrea.

Michael Pontinen

Chair of Climate Emergency Task Force
Co-operative Housing Federation BC

Title of Book: *Not All Who Wander Are Lost: Climate Change, Co-ops and a Just World*

Michael Pontinen is the current chair of the Co-operative Housing Federation of BC Climate Emergency Task Force, and a past housing co-op president and current resident board advisor. Growing up in the rural interior of BC developed a strong respect for conservation and the environment. His career has included small business ownership, consulting, information technology, and shareholder-owned large enterprise before joining the co-operative movement. Michael has been employed at Vancity Credit Union for the last eleven years in analyst, consultant and product owner roles and sits on the mental health employee resource group. He holds a master's degree in the management of co-

operatives and credit unions and wrote his capstone research paper on how BC housing co-operatives could help fulfill the United Nations Sustainable Development goals. Michael is a Fellow of Credit Union Institute of Canada (FCUIC) and a Credit Union Development Educator (CUDE).

II: Prison Co-operatives: Opportunities and Challenges

Stacey Corriveau, BC Centre for Social Enterprise

Karen Jonasson, Stony Mountain Institution, MB

Tam Le, Stony Mountain Institution, MB

Judith Harris, Walls to Bridges Program, Winnipeg, MB

Catherine Latimer, John Howard Society of Canada

Moderator: Judith Harris

Research on established prison cooperatives “shows how the co-operative culture and relational environment of these ‘social co-operatives’ is as important as the provision of paid work in contributing to prisoner rehabilitation” (July 17, 2016; and Mills & Nicholson, 2016). This panel highlights research conducted by the John Howard Society, views on co-operation in a prison setting, and first-hand experience in establishing a prison co-op. Panelists address the question of what is needed to initiate action on the development of co-operatives in Canadian prisons.

Stacey Corriveau (Executive Director, BC Centre for Social Enterprise)

Stacey Corriveau is the founding Executive Director of the BC Centre for Social Enterprise, a virtual organization that has been assisting Canadian community-based social enterprises with formation and start-up support since 2005. The Centre advocates a Lean Start-Up approach to social enterprise development, and offers advice on structuring social enterprises that are operated by non-profits and charities. Stacey is passionate about social enterprise, business development, and sustainable community development. She holds a Master’s degree in English (Queens), plus two professional certificates from Simon Fraser University: Community Economic Development and Sustainable Community Development. Stacey is an APEC-IBIZ Certified Business Counselor.

Karen Jonasson, Correctional Educator, Stony Mountain Institution, MB

Karen Jonasson is a Correctional Educator at Stony Mountain Institution in Manitoba. She is a proud Metis woman with roots in the province’s Interlake community, historically called Minnewaken; the lakeside of Lundar, Manitoba. Karen’s teacher education and post-baccalaureate degrees from the University of Winnipeg’s Access program, started her journey into her own family’s culture and lit a passion in Social Justice. Her work place, which houses an Indigenous population of between 58-78% at any given time, has her working on many special projects. Some involve her colleagues, helping to broaden thinking on Indigenous Social History of their students, others involve her students, with Indigenous

language revitalization, cultural exploration, and higher education opportunities for their time inside, as well as upon their release to their communities.

Tam Le, Peer Offenders Prevention Service, Stony Mountain Institution, MB

Currently I am working for Peer Offenders Prevention Service (POPS) at Stony Mountain Institution. I am the first in my family to attend university. My ultimate goal is to receive a degree in the helping field, for example healthcare, sociology, teaching and/or counselling. With that being said, growing up I had no positive role models and limited resources, therefore, my biggest achievement is helping my fellow inmates during times of crisis and being a positive role model in my community. Going forward, I have a great appreciation for such programs as “Walls to Bridges” because it has given me the opportunity, the confidence, and the skills I need for my rehabilitation back into society.

Judith Harris, Research Associate, Walls to Bridges Program, Winnipeg, MB

Judith has been active in community development for 30 years. She worked to establish a number of community development projects in Winnipeg including the Spence Skills Bank, Frontstep Research Workers’ Co-op, the Village Co-op in Winnipeg’s north end, and the Langside Learning Garden. Judith works with a growing team of 9 instructors and the many alums of the Walls to Bridges Program at the University of Winnipeg. In 2021 Judith retired from her position as Associate Professor in Urban and Inner-City Studies at the University of Winnipeg. She currently teaches and coordinates research for the Walls to Bridges Program at the University of Winnipeg.

Catherine Latimer, Executive Director, John Howard Society of Canada

Catherine Latimer has been the Executive Director of the John Howard Society of Canada since 2011. Previously, Ms. Latimer was a policy lawyer for the federal government providing analysis and policy advice for the Departments of the Solicitor General, the Privy Council Office, and Justice and had a lead responsibility in the development of the Youth Criminal Justice Act. Her law degree is from Queen’s University, Kingston and her Masters in Criminology is from Cambridge University. She is a Broadbent Fellow, past President of the National Associations Active in Criminal Justice and a Member of the Order of Canada.

5:00-6:00 PM

ANSER/CASC Joint Session: CO-OPERATIVES

Chair: Lucille Perrault

The best interests of cooperatives

Anthony Piscitelli, Conestoga College; Katherine McGowan, Mount Royal University; Sean Geobey, University of Waterloo

Academic and grey literature has given cooperative boards virtually no consideration in how to understand/express and act in their organization's best interest. First, we ground our discussion in the importance and understanding of the co-operative's purpose and the overall Co-operative principles. From this grounding, we explore two broad theoretical frameworks, shareholder (member) primacy and stakeholder approaches as options to ensure boards are acting in the best interest of the co-operative. In particular, we consider two stakeholder models, the Trustee Model, and the Team Production Model, for boards to consider applying to express and uphold their duty.

Les organisations solidaires marocaines et la lutte contre les inégalités sociales dans un contexte de crise sanitaire: Le cas de la coopérative agricole COPAG / Moroccan solidarity organizations and the fight against social inequalities in a context of health crisis: The case of the agricultural cooperative COPAG

Youness Boudohay & Abdallah Sadik

In Morocco, and during the last 2 years, the COVID-10 pandemic will further deepen the social inequalities of which a large part of the population are victims. And it is in this context that several initiatives from the social and solidarity economy will see the light of day mainly in disadvantaged areas or commonly called working-class neighborhoods. In the same vein, the actors of the social and solidarity economy will introduce innovative managerial practices with the aim of creating wealth and jobs. Indeed, our research work aims to show that the SSE could both resist the crisis, allowing the mitigation of the socio-economic impacts of COVID 19 and participating in the key elements of post-crisis change.

Management strategies for precarious workers' job crafting

Seon Mi Kim, Ramapo College of New Jersey; James Mandiberg, Hunter College

Precarious work and workers have increased due to economic changes, new forms of "gig" work, and environmental conditions (e.g., Covid.) Our research on home healthcare workers in co-operatives and unions indicates that job crafting helps to mitigate the negative impacts of precarious work on workers. Some of the work and working conditions of human service workers can be viewed through a precarity lens. This includes paraprofessional workers, peer workers, and others with structurally limited access to professional educations. This paper utilizes our research on precarity and job crafting among home healthcare workers and applies it to precarious work in

HSOs.

SATURDAY, MAY 14th

[J1: A look at Canadian Co-operative and Mutual Enterprises through the COVID-19 pandemic](#)

Moderator: Mitch Diamantopoulos

Exploring CMEs' responses to crisis

Anne-Marie Merrien, Josée Charbonneau, Claude-André Guillotte and Étienne Fouquet, IRECUS at the University of Sherbrooke

In this first presentation, we will share a summary of our findings from Parts I, II and III of our study, in which we engage with the ongoing question of co-operative resilience in times of crisis, and specifically aim to understand the recent experiences of Canadian CMEs during the COVID-19 pandemic. Part I of the study consisted of a literature review that aimed to learn about how CMEs have weathered and responded to past crises. Part II was a media review that surveyed the actions taken by Canadian CMEs in the first year of the pandemic. In Part III, we conducted a survey among Canadian CMEs regarding the pandemic's impact on them as well as their responses throughout the first 18 months of the COVID-19 pandemic. Join us in exploring the findings from this research and deepening our shared understanding of co-operative resilience during the COVID-19 pandemic.

The Canadian Co-operative Sector and Economic Impact (2019)

Fiona Duguid, ICCM at Saint Mary's University
George Karaphillis, Cape Breton University

How many co-ops are active in Canada? What types or industries predominate? What province has the most co-ops? What is the co-operative sector's total contribution to the GDP in Canada? To find out the answers to these questions and more, join the COVID-19 and Co-operatives research panel. The scope of this research attempts to cover all reporting co-operative and mutuals activity in Canada by including incorporated co-operatives, credit unions, caisse populaires and mutuals. Using 2019 data this research employs the headcount analysis to reveal the profile of the co-operative sector, as well, it also quantifies the direct, indirect and induced (spinoff) impacts. This research also provides year over year trend analysis. The input/output model is implemented as with other economic impact studies on the co-operative sector and taking into consideration the challenges.

Perspectives on Co-operative Resilience from Canadian Co-operative Associations and Federations

Iva Jankovic, ICCM at Saint Mary's University
Étienne Fouquet, IRECUS at the University of Sherbrooke

As keystone actors in the Canadian co-operative ecosystem, the insights of co-operative associations and federations contributed significantly to our understanding of the impacts of COVID-19 on various regions and sectors of the Canadian CME economy. Interviews were conducted with 14 provincial associations and sector federations across Canada during which they shared their perspectives on the general trends of pandemic impacts, the resilience of CMEs in their regions and sectors, and the role of co-operative associations and federations in facilitating effective crisis preparation, coping, and adaptation across the Canadian CME sector. These interviews helped to inform the design of the survey employed in Part III of

our research project as well as an independent book chapter submitted to CIRIEC entitled “Intercooperation as a Resilience Factor”. This presentation will showcase some of our interview findings and present reflections on the roles and experiences of co-operative associations and federations during the COVID-19 pandemic.

J2: Co-operatives, Housing, and Land

Moderator: Isobel Findlay

Cooperatives and Gendered Housing Needs in North America

Catherine Leviten-Reid, Cape Breton University

Brenda Parker, University of Illinois at Chicago

In this presentation, we draw upon feminist and intersectional literatures on gendered inequalities and social structures, which provide the often forgotten or overlooked context for women’s experiences in housing. Second, we describe women’s housing-related precarity and some of its implications, grounding this research in a political economic critique of the way that housing and resources are allocated and the neoliberal climate that values profit over people. We then discuss how cooperatives are ideally situated to provide housing for women, and offer examples of cooperative and collective organizations and initiatives that work to address the disparities identified in our presentation. We also invite participants of this session to bring their own examples to share.

Community Land Trust Policy Initiative

Colin O’Leary, O’Leary and Associates

Canada is facing a continued affordable housing crisis, yet effort made by all levels of government have made very little discernable difference to Canadians. Community Land Trusts already exist across Canada and a proven vehicle to combat the affordable housing crisis in perpetuity, but they are crippled by current Federal tax law in their ability to acquire land donations. This policy looks to mirror a proven, and robust mechanism which was implemented in Canada in 2006 for ecological land donations, so that it also covers land donations to Community Land Trusts. This will provide a powerful incentive for individuals and corporations to donate land to Community Land Trusts across the nation, enabling them to provide affordable housing solutions in perpetuity, unlike any other models currently in existence in Canada.

Developing a CMHC Co-operative Capital Model

Sean Campbell, University of Waterloo

Anthony Piscitelli, Conestoga College

Canadian Mortgage and Housing Corporation (CMHC) insurance rules set a standard for driving investment in rental apartment buildings throughout Canada. Union: Sustainable Development Co-operative is developing a model to buy residential and commercial properties in Waterloo Region for permanent affordability through community ownership.

Success of the Union Co-operative (Union Co-operative) model will be partially contingent on developing a framework that fits CMHC capital and net value requirements. The process of developing a model meeting CMHC net value requirements for mortgage loan insurance and similar financing programs. Union Co-operative's purpose will be explored in this presentation. Promising ideas for further consideration and concepts that were not seen as viable solutions will be discussed in detail before revealing the details of the final model being adopted.

K1: Humanistic Governance in Co-operatives

Karen Miner, Saint Mary's University
 Sonja Novkovic, Saint Mary's University
 Cian McMahon, Saint Mary's University
 Moderator: Karen Miner

The proposed panel session will showcase ongoing research into the theory and practice of humanistic cooperative governance. Humanistic organization aims at promoting human dignity and enhancing wellbeing, with an emphasis on interpersonal and socio-ecological relationships such as stewardship, reciprocity, loyalty, trust, care, regeneration, etc.

This perspective builds upon the humanistic economics and management traditions (Lutz & Lux, 1988; Pirson, 2017), while underscoring the unique aspects of the cooperative identity (purpose/values/principles) and enterprise model – combining three inherent properties of cooperatives (Miner & Novkovic, 2020). The panel session will be divided into three 20-minute presentations followed by Q&A/Discussion.

K2: Child Care Centres in the Urban Core: Challenging Standardized Structures

Jennifer Budney, University of Saskatchewan
 Danielle Harde, Spadina Early Learning and Childcare Co-operative
 Judith Harris, University of Winnipeg
 Gerrie Prymak, North End Stay and Play
 Moderator: Judith Harris

Our children are our future, and the early years (0-6) are the most critical in a child's development, yet Canada ranks very poorly among peer nations for overall quality and rates of access to regulated child care. The recent signings of provincial-federal Canada-wide Early Learning and Child Care Agreements provide a glimmer of hope that improvements are coming. However, the absence of robust data on provincial and territorial child care use suggests that more needs to be known about the families and children using child care. How do child care needs vary with income, Indigenous identity, and parental education? The number of parents who do not use child care is much higher in Saskatchewan, Manitoba, Yukon and Nunavut than in other provinces. This panel focuses on the child care needs of families in urban core neighbourhoods who endure multiple forms of oppression and the challenges that child care centres in these areas face in meeting their communities' needs for child care.

Jennifer Budney is a researcher with the Canadian Centre for the Study of Co-operatives and an Instructor at Johnson Shoyama Graduate School of Public Policy, University of Saskatchewan. For several years, she was chair of the board at Spadina Early Learning and Childcare Co-operative, Saskatoon. She has published on childcare in Saskatchewan with the Canadian Centre for Policy Alternatives and recently hosted a panel discussion in the challenges and opportunities of implementing the new Canada-Saskatchewan Canada-wide Child Care Agreement.

Danielle Harde is the Assistant Director and Inclusion Co-ordinator at Spadina Early Learning and Childcare Co-operative (SELCC), which has four locations serving central and west-side Saskatoon. She is a proud Métis woman and foster mother, who took her ECE training in Alberta. Danielle has been employed at SELCC for 12 years.

Judith Harris has been active in community development in urban and rural Ontario and Manitoba and in international contexts for 30 years. She helped to establish a number of community development projects including the Spence Skills Bank, Frontstep Research Workers' Co-op, the Village Co-op in Winnipeg's north end, the Langside Learning Garden, and the Little Stars Playhouse. In 2021 Judith retired from her position as Associate Professor in Urban and Inner-City Studies at the University of Winnipeg. She currently teaches and manages research for the Walls to Bridges Program at Stony Mountain Institution. Dr. Harris has published in the *Journal of Co-op Studies*, *the Review of International Co-operation*, *the Annual Review of Interdisciplinary Justice Research* and *Engaged Scholar Journal*.

Gerrie Prymak was born and his lived most of her life in Winnipeg. She holds a B.H.Ec. and B.Ed. from the University of Manitoba. Before retiring, Gerrie taught elementary years for 28 years in the River East Transcona School Division. Her philosophy centred on the inquiry approach to learning, reading high quality books to children, encouraging good citizenship, and doing what is meaningful and purposeful for children. For over a decade, Gerrie provided a weekly program for children. North End Stay and Play provided learning experiences for children and their care-givers before she and local families established the Little Stars PLAYhouse childcare and family centre. Gerrie sits on the Leadership Circle for the Little Stars PLAYhouse in Winnipeg's North End.

[L1: Roundtable: Learning to be ethical allies: Sharing lessons learned](#)

Jessica Gordon-Nembhard, John Jay College of the City University of New York (CUNY)

Laurie Cook, Nova Scotia Inter-University Educational Studies

Isobel Findlay, University of Saskatchewan

Moderator: Laurie Cook

Consistent with our theme Just Transitions: Reimagining Social Movement Solidarities Through and Beyond Crisis, this roundtable is an opportunity to reflect on how we might

support social movement energies, creativity, and coalition that have never been more needed than in the current crises of COVID, climate change, aggravated inequality, and systemic racism and sexism. The team of moderators (Laurie Cook, Isobel M. Findlay, and Jessica Gordon-Nembhard) will pose questions, share their own efforts to engage in ethical alliances, the learning, unlearning, and relearning involved, and engage the audience in conversation on topics such as these:

- How do we become more vigilant about colonial damage and ongoing realities?
- What lessons can you share about successful co-articulation of co-operative and diverse social movement thought and action?
- What blindspots persist in progressive theory and practice?
- What stories and actions give you hope for the future?

L2: Exploring Tensions, Disparities, and Opportunities in Co-operative Practice

Moderator: Darryl Reed

Making Sense of the World Co-operative Movement's Regional Disparities

Mitch Diamantopoulos, University of Regina

This paper uses Rogers' diffusion of innovations theory to examine the historical roots of contemporary co-operation's vast global disparities. Comparing Global Census on Co-operatives data with literatures on international movement history, the analysis explains the leading positions of Europe, North America, and Oceania. By focusing on how fractured diffusion channels shaped movement divergence, this account challenges ahistorical, reductive, and Eurocentric conceptions which normalize uneven sector development. Instead, it situates world co-operation's stratified structure in the comparative perspective of Rogers' communications theory."

The Awkward Oversimplification of Platform Co-operativism

Danny Spitzberg

After six years of promoting "platform cooperativism" as a response to platform capitalism, academics have mobilized, as well as confused, many practitioners building the digital economy. While the idea is compelling, its oversimplified goals risk a backslide to worker exploitation for two reasons: cooperatives are not inherently liberatory, and platform startups value scale over accountability. However, by addressing practitioner confusion and following worker leadership, academics and allies can help advance more principled cooperative enterprises.

Why not become a co-op? Addressing succession issues and crises by converting to a co-operative

Marcelo Vieta, University of Toronto

A major challenge for small- and medium-sized enterprises (SMEs) and their employees around the world today is the potential for large-scale closures. In Canada and the US, for instance, roughly one in five retirement-aged owners do not have a succession plan, risking the socio-economic wellbeing of communities and in Canada potentially affecting one third of the private sector workforce. At the same time, in Southern Europe, Latin America, and parts of Asia and Africa, lingering socio-economic crises, neoliberal austerity, or cheaper labour elsewhere contribute to stubbornly high unemployment rates, waves of business shutdowns, and growing socio-economic displacement. The impacts of the pandemic on SMEs have been adding to these issues. One option, deployed in different parts of the world for saving either healthy or failing firms, jobs, and local economies, are business conversions to co-operatives (BCCs), including conversions to worker co-operatives, multi-stakeholder co-operatives, or other employee or community ownership models. This paper highlights findings of the SSHRC-funded Conversion to Co-operatives Project (www.CoopConvert.ca), a three-year university-co-operative sector partnership exploring BCC experiences, policy, and cases in Canada and around the world. The paper homes in on developing models of BCCs, compares BCC enabling environments, and draws attention to the advantages and challenges of BCCs for sustainable community and co-operative development in Canada.

M1: Renewable Energy Co-operatives in Canada

Moderator: Fiona Duguid

Renewable Energy Co-operatives in Canada: A Census Update

Renata Leonhardt, University of Victoria

Marc-Andre Pigeon, University of Saskatchewan

Martin Boucher, University of Saskatchewan

Canada has set a target to achieve net-zero greenhouse gas emissions by 2050. One of the paths to reach this target is through the adoption of renewable energy technologies. This adoption requires however citizen engagement and participation. Renewable Energy Co-operatives (REC) emerge in this scenario as one of the opportunities for citizens to engage and participate in a local and democratic form of energy production. This paper examines the role of RECs in accelerating the energy transition and discusses challenges and opportunities for advancement, using sustainability transitions and strategic-niche management as our theoretical underpinnings. Employing a mixed-method approach, we created a REC census database, analyzing more than 250 web pages. The information collected was then aggregated, graphed and geographically mapped to identify past and current trends. In parallel, we conducted 24 semi-structured interviews with representatives from RECs and co-operative associations across Canada. We conclude by recommending formation of a second-tier cooperative association

Community Energy's Problematic Relationship with Social Justice: Insights from Ontario
Derya Tarhan, Royal Roads University

A recent surge of studies from Europe has shown that membership bodies of community energy (CE) initiatives predominantly consist of affluent white men. This demographic concentration points at a disconnect between CE activity and its often-assumed potential in simultaneously advancing decarbonization and social justice. Through a documentary policy review and interviews with leading members (N=11) of renewable energy co-operatives (RE co-ops) in Ontario, Canada, this qualitative study sets out to identify factors driving the exclusion of marginalized and frontline communities from CE initiatives. Overall, this study reinforces the importance of marginalized groups' engagement in policy design processes and of explicitly addressing practical capacity inequities between and within communities to ensure just outcomes of CE policies and activity. Further, it problematizes the promotion of CE activity through competitive energy procurement policies such as FITs as inherently advantageous for groups with greater and more immediate access to practical capacities.

[M2: Exploring Diverse Approaches of Curriculum to Support Broader Learning about Co-operation and Co-ops](#)

Moderator: Laurie Cook

Ashwani Kumar, Mount Saint Vincent University

Sobaz Benjamin, In My Own Voice Arts Association

Susan Brigham, Mount Saint Vincent University

In this interactive joint session cohosted by the Canadian Association for the Study of Co-operation (CASC) and the Canadian Association for the Study of Adult Education (CASAE), panellists will discuss and inquire together about new approaches to curriculum that could enhance learning about co-operation and co-ops within a community education / development context, and enhance inclusion of diverse learners in these topics.

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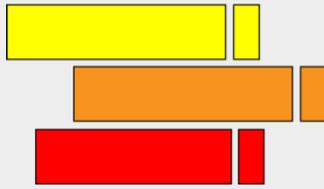


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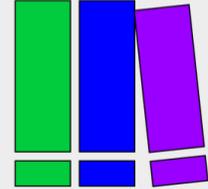
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Canadian Association for
Studies in Co-operation
Since 1982

L'Association Canadienne pour
les Études sur la Coopération
Depuis 1982



Call for Applications Student Co-operative Case Study Competition May 11&12 CASC Conference May 12-14 at the Congress of the Humanities and Social Sciences

The Canadian Association for Studies in Co-operation (CASC) is hosting a student case study competition on May 11-12 as part of Congress 2022.



The case used in this competition will focus on governance or policy issue relevant to co-operatives. The competition is designed to test students' ability to apply concepts from the classroom to real world issues and will allow them to showcase their problem-solving capabilities using the case-study method. Examples of case topics include:

- analysis of credit union mergers and their impact on governance structures
- management decision making in co-operatives
- strategy and co-operative identity in competitive markets

Requirements

1. Open to graduate students and senior undergraduates from universities across Canada and US.
2. Applicants must write a 200-word submission discussing the relevance of the co-operative model in modern society. The submission must include the applicant's name, and the name

of the applicant's university, program, and year of study. Preference will be given to graduate students, but exceptional senior undergraduates will also be considered. **The application deadline is April 15, 2022.**

3. In addition to participating in the case competition, successful applicants are expected to attend the CASC conference.

Case Competition Process

Up to ten students will be selected. Students will receive the case to review a week before the competition. On May 11, students will be assigned to a team of three or four to analyze the case.

Case Presentation

Each team will present its case analysis at the CASC opening plenary session on May 12 using a modified Three Minute Thesis format.

Please forward this call for applications to others within your university whom you think would have students interested in the case study competition.

Applicants should send their submissions to:

Esther Awotwe
Ph.D. Candidate
Johnson Shoyama Graduate School of Public Policy
University of Saskatchewan
esa803@usask.ca
casc.acec@usask.ca
<http://www.coopresearch.coop/conferences/>

PROFILING CASC SCHOLARSHIP WINNERS



Iva Jankovic

*Second-year student in the Master of Management, Co-operatives and Credit Unions at Saint Mary's University
Winner of Lemaire Co-operative Studies Award, 2021*

Iva Jankovic is the director of Research and Education Partnerships at the BC and Alberta Co-operative Associations and co-founder of BuddyUp.coop. She is a budding researcher at the International Center for Co-operative Management. Iva is also a documentary filmmaker and musician.

I have had the unique privilege to wear many “hats” as a student, researcher, community organizer, and co-operative practitioner which have contributed to a broad understanding of the role of co-

operation in meeting community needs and addressing larger global challenges in the present and future. My involvement in the sector began with an interest in worker co-operatives, evolving later into various experiments with co-operative platforms and digital technology focused on facilitating inter-cooperation (“co-operation among co-operatives”, or ICA Co-operative Principle #6), and finally to the opportunity to work with the BC and Alberta provincial co-operative associations (BCCA and ACCA) over the past two and a half years. I began my Masters of Management in Co-operatives and Credit Unions at Saint Mary’s University in Fall 2020, where I developed a strong academic interest around inter-cooperation as a strategic advantage for co-operatives. Wearing multiple “hats” has been very valuable in cross-pollinating and enriching my work in both academia and practice respectively. It has allowed me to acutely identify gaps in research or knowledge as relates to inter-cooperation, and thus to pursue an answer to my questions through the research and study that I am involved in.

I learned the ropes of co-operative research over the past year and a half while assisting on a three-year (still ongoing) [project studying the impacts of COVID-19 on Canadian co-operatives and mutuals](#). Knowing I had an interest at the time in researching co-operative associations and federations, my professor and mentor Dr. Sonja Novkovic invited me to lead a key informant

interview process with co-operative associations and federations (CFAs) across Canada which would provide early high-level insights into the impacts of the pandemic on co-operatives and mutuals in various sectors and regions, and the ways they have responded and adapted. Initially, the interviews were simply meant to inform the design of a survey-at-large to Canadian co-operatives and mutuals, but we realized the value of our findings as being one of the few pieces of research done to understand the role of CFAs in sector-wide resilience. My team encouraged me to publish these early findings and supported me through the process of writing my first publication—a book chapter on inter-cooperation as a factor in the resilience of individual co-operatives, co-operative sectors, and the broader community and society—to be published later this year. I will forever be grateful to Sonja and the rest of the team for their mentorship, guidance, feedback, collaboration and support throughout the experience of working on this project.

These interviews also highlighted some interesting findings about the similarities and differences in business models, strategy, and practices of CFAs and shed light into the health of this critical infrastructure across Canada. I have continued to build on these findings through one of my current research projects (graciously supported by the CASC Lemaire scholarship!) which aims to:

1. Identify business model elements, strategies, and best practices employed by CFAs across Canada and internationally that contribute to: 1) meeting the needs of

association members, 2) achieving organizational sustainability, and 3) creating benefit for the greater co-operative movement

2. Identify challenge areas and cross-organizational supports needed to implement more effective business models, strategies, and best practices.

There is recognition in the research community that our theoretical and practical understanding of CFAs is limited. The business models of CFAs may vary greatly across sectors and locales, though in most cases they share broad goals of education, development, advocacy, and shared services for members. The degree to which CFAs are able to create positive impact for their members and the wider co-operative movement also varies greatly, and there is not adequate research to explain these variances such that any common problems may be systematically identified and addressed through co-operation between CFAs. As an employee at two provincial associations, BCCA and ACCA, this research also promises to compile best practices and business model elements that may help my team and me implement strategies that improve our organizational sustainability (particularly financial), and our service to our membership and the BC co-operative community. Thus, this research hopes to contribute to a deepened theoretical understanding of what is working for CFAs and how this may be put into practice by co-operative practitioners working in this space.

While data collection and analysis stages of the project are still underway, a few preliminary findings can be inferred:

- Canadian CFAs have similar mandates to support co-operatives in their region and/or sector through education, training and information, development support, shared services, convening partnerships, and advocacy. Many tend to specialize in one of these areas, and no organization is effective at all of them. There is an opportunity to better co-ordinate across CFAs to scale effective initiatives, fill service gaps, and reduce duplication of efforts.
- Most CFAs interviewed have existed for over twenty years, suggesting a degree of long-term stability. However, several interviewees noted high degrees of fluctuation in membership, employees, funding, and scope of organizational activities over time commonly associated with changes in political environment and broader economic conditions. Those that experienced greater stability and growth over time tended to benefit from

collaborative partnerships with government and civil society actors, large co-operatives and credit unions, other CFAs.

- While many CFAs interviewed relied primarily on member dues, grants, and government funding as a yearly source of revenue, the more financially successful ones tend to earn higher proportions of revenue from fee-for-service offerings, returns on investments and pooled assets, tax credits and RRSP contributions, dividends from participation in other co-operatives, and other financial partnerships.

I look forward to completing my analysis and publishing my findings from this project as a starting point for further research, strategizing, and action to better leverage inter-cooperation across Canada and globally. I am grateful for the support of CASC, Saint Mary's University, BCCA, ACCA and the many individuals who have shaped me as a researcher and practitioner at this early stage of what I hope will be a long and fruitful career in service of the co-operative movement!

PROFILING CASC SCHOLARSHIP WINNERS



Wendy Reid Fairhurst

*Master in Business Administration in
Social Enterprise and Entrepreneurship
(MBA-SEE)*

*Memorial University of Newfoundland
and Labrador*

*Interdisciplinary PhD student, Memorial
University*

*Winner of the Alexander Fraser Laidlaw
Fellowship, 2020*

In her Interdisciplinary PhD, Wendy Reid Fairhurst is spanning the disciplines of geography, sociology, and business. Her research explores cohousing affordability and looks to social enterprise and action research to effect change and contribute to the already important impacts cohousing has made on residents, communities, and the housing sector in general.

When I was granted the Laidlaw Fellowship in 2020, I was halfway through my MBA in Social Enterprise and Entrepreneurship at Memorial University of Newfoundland and Labrador (MUNL). My research focus is the community-led housing development model called cohousing.

Cohousing is, by definition, a (little “c”) co-operative way to develop housing, with significant involvement from future residents. In many cases, the group forms its own development company to collaboratively design, build, and self-manage their future neighbourhood. Other defining characteristics include equal voice, typically a form of consent-based decision making; intentional architecture and programming to foster community building (such as paths that facilitate frequent encounters and regular shared community meals); and upscaled common spaces, typically including a central amenity building referred to as the Common House.

I became interested in cohousing long before my second attempt at academia. In 2007 I traded graduate school for motherhood and juggling children, profession, and a spouse who worked away for a month at a time (typical of the Newfoundland and Labrador economy). A few years in I found cohousing and a possible solution to balancing my life. I rallied friends, family and strangers with a similar need for more community, less dependence on vehicles, less consumption, and sharing of emotional

loads. I delved in to learn more about the cohousing model and steps to getting one built. The more I learned, the more I realized that I was not going to be able to afford to live in cohousing. None of the (rare) available units in Canada were in my price range, and certainly the startup costs (hundreds of thousands of dollars up front to secure land and do preliminary feasibility and design) were out of my reach as well. This realization boggled me. If I could not afford cohousing, as a household with two working professionals and living in a relatively low to moderate housing market, who was this model even for?

It turned out that cohousing, as a movement, is predominantly upper middle class, highly educated, well employed, and white (Groeneveld, 2018; Hasell & Sanzoni, 2000; Jakobsen & Larsen, 2019; O’Hashi, 2020). In my research I found this lack of diversity is not a function of groups wanting to be exclusive; in fact, when I analyzed community vision statements from Canadian cohousing community websites, 90% have explicit goals to be inclusive (including affordable, accessible, and diverse) (Reid Fairhurst, 2021).

I did find it interesting that, despite the aforementioned (little “c”) co-operative nature of the model, few groups (11% in North America) are actually legally incorporated as a (big “C”) Co-operative (Reid Fairhurst, 2022; see also Meltzer, 2005; Nelson, 2018). Cohousing is so

frequently established as an owner-occupied condominium (strata-title in British Columbia) that many people (including some cohousers and researchers) erroneously conflate the two (Hoch, nd & in personal communications). This instigated my early research, supported in part by the Alexander Fraser Laidlaw Fellowship, to better understand the potential for making cohousing (and its proven benefits) more affordable and accessible across Canada.

I approach this from a number of different perspectives. I look at what groups have already tried, including comparing the physical and social frameworks, management structures and attempts towards increasing affordability across 150 cohousing communities from North America, Europe, and Australasia. One of the six strategy themes that emerged from this research was to “Push the Ownership Narrative” beyond the typical condo. Others include accessing government support (often outside of the control of the group, and reliant on luck or location); achieving construction savings (such as building smaller); supporting one another from within the community (some examples rooted in co-operative solidarity initiatives); implementing social enterprise strategies (such as social finance and collaboration with non-profits or philanthropists); and, investing in things upfront that will result in savings over time (to reduce the monthly cost of living after a resident moves in).



Cohousing NL members on the 58 acres they crowdfunded, and site of their future neighborhood

My research also looks at the practicalities of implementing these strategies in Canada, both through a contextual analysis but also through a real-world forming cohousing project (my own community near St. John's, called Cohousing NL). I continue to work on this research as an Interdisciplinary PhD at Memorial University of NL, using Community-Based Participatory Action Research methodology (CBPAR). In the fall of 2021, Cohousing NL crowdsourced enough money to collectively purchase 58 acres of old farmland. As we work through participatory design, setting up sociocratic governance, building our membership, and managing a multi-million dollar construction project, I am also observing our process, looking to the existing literature and data to direct our

efforts and share our processes with others.

Sharing our process, findings, and tools created for Cohousing NL constitutes a second methodology I use in my doctoral work, Design Action Research (DAR) based on a social innovation lab framework. Essentially, we are trying something (a national knowledge-sharing platform for instance), gathering feedback about how it is helpful (or not), revising our solution or trying something new. Cohousing NL has an ambitious goal to make 30% of the community affordable. Our workshop processes, funding applications, municipal submissions, financial models and legal structures will be the first contributions to what we hope becomes a knowledge common, with feedback on what we share informing our next steps.



Participatory design workshops with Cohousing NL, 2021

One thing we are working through is translating the UK's innovative Mutual Home Ownership Society (MHOS) into a limited equity co-operative model in Canada. Lilac Cohousing (Low Impact Living Affordable Community) in Leeds (UK) spearheaded the MHOS as a way to avoid the “co-operative trap” (the legislated restriction that any money a co-operative housing member deposits to access a home cannot increase in value,

despite the fact that in five or ten years the original investment can buy much less). At Lilac, incoming households agree to purchase a set number of shares, based on the value of the home, but they buy their obligated equity through monthly payments based on 35% of their income. The value of the shares is tied to the local income index, not the housing market, so that while residents can accrue some gain (in line with inflation and the

changing value of money) there is no speculative home-buying in the co-op, nor does it perpetuate the divide between those who are already in the market and new entrants.

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REMEMBERING BILL LYALL



The co-operative movement is mourning the loss in December 2021 of co-op and community leader, Bill Lyall of Cambridge Bay, Nunavut. Long-time president of Arctic Co-operatives Limited, Bill Lyall, like many in the movement in the north, held many roles in the community, from his first job on a fishery co-op in Cambridge Bay (he remained a fishing lodge operator) to his election in 1975 as Central Arctic MLA in the 8th Northwest Territories Legislative Assembly and then as president of the Ikaluktutiak Co-op in Cambridge Bay, his directorship in Canadian Arctic Producers, and his part as founding president in establishing Arctic Co-operatives Limited (ACL) in 1981—committed to co-operative principles and structure “very close to that of our sharing culture” (ACL). In

2015 he was honoured with the Order of Nunavut adding to his Order of Canada in 2003, the Canadian Co-operative Lifetime Achievement Award in 2011, and the Queen Elizabeth II Diamond Jubilee Medal in 2012.

For Bill Lyall, co-operatives were a vital means of self-determination, of pride in ownership, that helped northern communities maintain their values and way of life. Lyall leaves a powerful legacy, not least in his 2014 autobiography, *Helping Ourselves by Helping Each Other: The Life Story of William Lyall*, published as part of a series on Inuit leadership and governance out of Laval University in partnership with Nunavut Research Institute. In this Bill was following in his father’s footsteps. In 1979 Ernie Lyall published his memoir which was republished in 2011 with an introduction by Bill Lyall.

Arctic Co-operatives Limited has remembered Bill Lyall as “a visionary leader” and paid tribute to his “work, dedication and vision” through which “the people of the North have developed, using the Co-operative model, the strongest and most diverse group of aboriginal-owned businesses in Canada. We will always be extremely grateful for the leadership that Bill provided Arctic Co-ops and the Co-op System.”



Bill Lyall congratulates Kugaaruk's
Koomiut Co-operative directors on
their 40th anniversary, ACL AGM,
2006

UPDATE FROM THE CANADIAN CENTRE FOR THE STUDY OF CO-OPERATIVES



~ Stan Yu
 Research and Communications
 Coordinator
 Canadian Centre for the Study of Co-
 operatives
 Johnson Shoyama Graduate School of
 Public Policy
 University of Saskatchewan

1. The Canadian Centre for the Study of Co-operatives co-hosted a symposium on data ownership in agriculture

On March 25, 2022, the Canadian Centre for the Study of Cooperatives (CCSC) at the University of Saskatchewan (USask), the British Columbia Co-op Association, and the Alberta Community and Co-op Association hosted *The Big Data Revolution in Canadian Agriculture* hybrid symposium at Thompson Rivers

University, which explored challenges, opportunities, and alternatives in the emerging agriculture data space.

Primary production agriculture is changing rapidly due to major developments in digital “smart” technology. In what is referred to as Big Ag Data, agricultural technology providers are combining data from “smart” devices with weather and soil data to provide farmers with seed, fertilizer, and chemical recommendations designed to improve yields, environmental outcomes, and economic return. While the idea of Big Ag Data is quickly becoming commonplace, its use comes with questions and concerns.

In August 2021, the CCSC [released a report](#) that examined the response to these concerns in Canada and elsewhere by farmers, agri-business firms, agricultural organizations, and governments. The symposium convened 80 producers, researchers, technologists, and co-operators in a participatory research process, and provided the space to explore the recommendations in the report and inform future directions for development of co-operative solutions in this field.

More information about the Symposium and its recordings can be found here: <https://usaskstudies.coop/big-ag-data-symposium.php>

2. The CCSC co-leads an effort to make “Communities and Sustainability” one of the University of Saskatchewan’s three new signature areas

The University of Saskatchewan (USask) has selected three new signature research areas for the university, including “Communities and Sustainability”. The effort to develop and propose this signature area was co-led by Dr. Doug Clark, Associate Professor, School of Environment and Sustainability, and Dr. Marc-André Pigeon, Director and Strategic Research Fellow in Canadian Centre for the Study of Co-operatives.

This signature area aims to understand the relationships among different peoples and the natural world and ensuring that they are maintained in a good way—a philosophy embodied in the Cree/Saulteaux concept of *wahkohtowin*—is crucial to overcoming urgent environmental, social, and political hurdles.

Read the full announcement here:

<https://news.usask.ca/articles/research/2022/usask-selects-three-new-signature-areas-of-research.php>



3. New Research Report Focused on the Landscape of Renewable Energy Co-operatives in Canada has been Launched

Canada has a small but growing renewable energy co-operatives (RECs) sector. To better understand the role it currently plays and could play in Canada’s energy transition, the Canadian Centre for the Study of Co-operatives, with the support of the Co-operators, conducted a census of the sector.

The census collected data on everything from the amount and type of REC energy production to the size and composition of RECs boards and how many people they employed. It augmented these data with 24 semi-structured interviews to better understand the barriers and enablers to REC success.

Full details on this research and the final report can be accessed here: <https://usaskstudies.coop/renewable-energy-co-operatives-special-project.php#ACensusofRenewableEnergyCooperativesinCanada>

4. Invitation to the next CCSC Monthly Brown Bag!

The Canadian Centre for the Study of Co-operatives' (CCSC) Monthly Brown Bag is an online gathering for co-operative sector professionals to learn from others in the field and exchange information in a casual setting. The CCSC Monthly Brown Bag will be held during lunch hours (CST Saskatchewan) on the first Wednesday of the month.

The COVID-19 pandemic has reduced opportunities for professionals across the co-operative sector to travel, meet new colleagues, and exchange ideas away from formal meetings, so the CCSC Monthly Brown Bag aims to recreate the energy of informal encounters in a “new normal” format.

Our next Brown Bag will take place on Wednesday, May 4, and it features Dr. Murray Fulton and his talk, “*Big Agricultural Data: Are Co-operatives a Solution?*” Informed by his recently published report, [Digital Technologies and the Big Data Revolution in the Canadian Agricultural Sector: Opportunities, Challenges, and](#)

[Alternatives](#), in this Brown Bag, Murray Fulton reviews what we know about the issues surrounding big ag data in the agricultural sector and explores whether co-operatives provide a solution.

RSVP to the first CCSC Monthly Brown Bag:

<https://www.schoolofpublicpolicy.sk.ca/forms/2022-events/public-lectures/ccsc-event-brownbag-murrayfulton-may4-2022.php>

The Canadian Centre for the Study of Co-operatives presents

MONTHLY BROWN BAG

A new casual online gathering for co-operative professionals to learn from others in the field and exchange information

BIG AGRICULTURAL DATA: ARE CO-OPERATIVES A SOLUTION?



Date: Wednesday, May 4
Time: 12:00 - 1:00 PM
Where: on Zoom (free to attend)

Primary production agriculture is changing rapidly due to major developments in digital “smart” technologies, or what is known as big ag data. While big ag data provides value, it also creates a set of problems and challenges, including concerns around privacy, security, data ownership, competition and market power. Informed by his recently published report, “[Digital Technologies and the Big Data Revolution in the Canadian Agricultural Sector: Opportunities, Challenges, and Alternatives](#)”, in this Brown Bag, Murray Fulton reviews what we know about the issues surrounding big ag data and explores whether co-operatives provide a solution.

RSVP: <https://www.schoolofpublicpolicy.sk.ca/forms/2022-events/public-lectures/ccsc-event-brownbag-murrayfulton-may4-2022.php>

JOHNSON SHOYAMA
 Canadian Centre for the Study of Co-operatives
 REGINA • SASK

The recordings of all the past Monthly Brown Bag Talks can be accessed via the CCSC's Youtube Channel here:

https://youtube.com/playlist?list=PLkrbHK0N4QW7z-nNSqTe2_jPlS8bgX5Jn

5. New paper on Understanding Factors that Implicate Growth in Canadian Credit Unions

A new article, titled, "Understanding Growth and its Policy Implications for Canadian Credit Unions" has been published by Dr. Abdhullah Mamun, Associate Professor and Graduate Chair in Finance at the Edwards School of Business and a Research Fellow at the Canadian Centre for the Study of Co-operatives. Using data from the 100 largest Canadian credit unions (CU), this paper investigates the determinants for CU growth.

Read the full article here:

https://usaskstudies.coop/research/Research-Publications/2021.10.22_ccsc_understanding-growth-and-its-policy-implications-for-canadian-credit-unions.pdf

6. New paper on consideration for collaboration among credit unions released

In 2018, Aviso Wealth emerged as a joint venture among Canadian credit unions and their centrals, CUMIS (whose majority owner is The Co-operators), and the Desjardins Group. It merged three co-operatively owned financial firms: Credential Financial, Qtrade Financial

Group, and NEI Investments. In 2019, researchers at the CCSC, together with partners from HEC Montréal, embarked on a research study to investigate the Aviso negotiations to understand how they had come to a deal.

This new paper by Jen Budney, Professional Research Associate at the CCSC, draws from that research to outline four principles that may be useful to credit unions as they continue to work towards improved competitiveness and sustainability.

Read the full paper here:

https://usaskstudies.coop/documents/occasional-papers/2022.01.18_ccsc_collaboration-among-credit-unions.pdf

7. Enroll in the Graduate Certificate in the Social Economy and Co-operatives today!

Applications are currently being accepted for the Graduate Certificate in the Social Economy and Co-operatives. This Certificate is designed for working professionals and graduate students who are looking to deepen and refine their understanding of the vital roles played by co-operatives, non-profits, and social enterprises in today's economy. The program can currently be completed entirely online. Learn more about the certificate here:

<https://usaskstudies.coop/Learning-Opportunities/Programs.php#GraduateCertificateintheSocialEconomyandCooperatives>

SOCIAL ECONOMY ORGANIZATIONS & CO-OPERATIVES: POLICY SOLUTIONS WORTH EXPLORING

Alongside the public and private sectors, there is a rich diversity of social economy organizations, including co-operatives, credit unions, non-profits organizations, charities, community associations, social enterprises, and more, working to provide goods and services to individuals and communities around the world.

The Graduate Certificate in the Social Economy and Co-operatives is designed for working professionals and graduate students who want to learn about, deepen, or refine their understanding of the social economy and its interaction with public policy.

PROGRAM FEATURES INCLUDE:

- Three, graduate-level classes + one non-credit class
- An option to complete it entirely online or as a mix of in-person and online courses
- A laddering option for you to transfer into the Master of Public Administration program, and have your coursework count towards a graduate degree
- A focus on policy, governance, and leadership issues
- Courses use a series of readings and case studies to develop your core competencies and skills, while you learn how to bridge theory and practice

This graduate certificate is offered in partnership with the Canadian Centre for the Study of Co-operatives.



The Johnson Shoyama Graduate School of Public Policy has campuses at both the University of Saskatchewan and the University of Regina.

www.schoolofpublicpolicy.sk.ca

DES NOUVELLES DE L'IRECUS / NEWS FROM IRECUS



~Anne-Marie Merrien
Postdoctoral Researcher, IRECUS
Université de Sherbrooke



~Josée Charbonneau
Research Professional, IRECUS
Université de Sherbrooke

Pour l'IRECUS, le printemps est synonyme d'Assises annuelles. C'est l'occasion de retrouver les partenaires coopératifs et mutualistes qui siègent sur notre conseil d'orientation et de faire le bilan de l'année qui vient de s'écouler. Nous vous partageons ici un résumé des principaux événements qui ont ponctué les six derniers mois.

D'abord, rappelons que l'IRECUS est un institut indépendant, créé et financé par le mouvement coopératif et mutualiste du Québec. Le [Fonds interdisciplinaire de recherche et d'éducation pour les coopératives et les mutuelles](#) a pour mandat de soutenir nos activités de recherche et de diffusion des résultats à travers la communauté coopérative, mutualiste et académique. La campagne de financement

2022-2026 a débuté et nous sommes reconnaissants de pouvoir compter sur nos fidèles contributeurs ([lien hypertexte](#)).

Ensuite, bonne nouvelle ! Anne-Marie Merrien débute un **postdoctorat** à l'École de gestion de l'Université de Sherbrooke, sous la direction de Claude-André Guillotte. Cette recherche explorera la question de la saine gouvernance au sein des fédérations de coopératives en milieu inuit, plus spécifiquement le cas de la Fédération des coopératives du Nouveau-Québec-Ilagiisaq (FCNQ).

Une autre bonne nouvelle: un [site Web](#) a été conçu afin de présenter les résultats de la recherche sur la **conversion d'entreprises canadiennes en coopératives**, menée en collaboration avec l'Institut d'études de

l'Ontario en éducation de l'Université de Toronto et Coopératives et Mutuelles Canada. N'hésitez pas à le consulter pour découvrir nos études de cas, le rapport d'un sondage sur la succession d'entreprise et une carte des entreprises converties en coopératives au Canada.

Enfin, nous vous faisons part, l'automne dernier, de notre collaboration avec le International Centre for Co-operative Management de Saint Mary's University et le Shannon School of Business de Cape Breton University pour mener à bien une recherche sur **l'impact de la pandémie de COVID-19 sur les coopératives et les mutuelles canadiennes**, mandatée par Coopératives et Mutuelles Canada. Un rapport d'enquête, auquel ont répondu plus de 190 représentants de coopératives et mutuelles canadiennes, devrait être publié sous peu. Surveillez les communications de CMC au cours des prochaines semaines pour en savoir davantage!

For IRECUS, spring is synonymous with the annual meeting. It is an opportunity to meet with the co-operative and mutualist partners who sit on our Advisory Board and review the past year. Here we share with you a summary of the main events that have punctuated the last six months.

First, IRECUS is an independent institute, created and financed by the co-operative and mutualist movement in Quebec. The mandate of the [Interdisciplinary Research and Education Fund for Co-operatives and Mutuals](#) is to support our research activities and the dissemination of results throughout the co-operative, mutualist, and academic community. The 2022-2026 fundraising campaign has begun, and we are grateful to count on our loyal contributors.

Next, good news! Anne-Marie Merrien is starting a **postdoctoral fellowship** at the Business School of the Université de Sherbrooke, under the direction of Claude-André Guillotte. This research will explore the issue of good governance within co-operative federations in the Inuit environment, more specifically the case of the Fédération des coopératives du Nouveau-Québec-Ilagiisag (FCNQ).

Another good news is that a [website](#) has been developed to present the results of research on the **conversion of Canadian businesses to co-operatives**, conducted in collaboration with the Ontario Institute for Studies in Education at the University of Toronto and Co-operatives and Mutuals Canada. Check it out for our case studies, a survey report on business succession, and a map of businesses converted to co-operatives in Canada.

Finally, last fall we reported on our collaboration with the International Centre for Co-operative Management at Saint Mary's University and the Shannon School of Business at Cape Breton University to conduct research on the **impact of the COVID-19 pandemic on Canadian co-operatives and mutuals**, commissioned by Co-operatives and Mutuals Canada. A survey report, to which more than 190 representatives of Canadian co-operatives and mutuals responded, is expected to be released shortly. Look out for more information from CMC in the coming weeks!



IRECUS

Institut de recherche et d'éducation
pour les coopératives et les mutuelles
de l'Université de Sherbrooke

UPDATE FROM ST MARY'S INTERNATIONAL CENTRE FOR CO-OPERATIVE MANAGEMENT



**Saint Mary's
University**

International Centre
for Co-operative
Management



*~Erin Hancock
Program Manager, Co-operative
Management Education
International Centre for Co-operative
Management
Sobey School of Business
Saint Mary's University
Managementstudies.coop
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Cme@smu.ca*

*With Rosa Poirier-McKiggan, Program
Assistant*

More on Rosa and the whole Centre team:
<https://www.smu.ca/iccm/aboutus/ourpeople/>

Greetings from the International Centre
for Co-operative Management

The Centre specializes in education, applied research, and knowledge dissemination on co-operative management and governance. Whether it is online part-time degrees, professional certificates, short courses, publications, symposia, international study tours or free webinars, we offer something for every co-operator! Learn about our current undertakings and ways to engage.

Operationalizing Co-operative Identity-
Strategy to Practice

On April 4 & 5 we convened 50 co-operators from 7 countries and nearly 30 organizations for an online professional development course "Operationalizing Co-operative Identity - Strategy to Practice". We examined the transformational potential of the co-operative identity in practice: our purpose, values and principles combined with people-centredness, democracy, joint ownership and control. Co-operators were equipped with a rich set of frameworks, tools and strategies to apply in their co-operative. Stay tuned for our next course offering or email cme@smu.ca to signal your interest.

"This course is essential for anyone interested in learning more about the purpose and benefits of the co-operative business model. Whether one is new to

the co-op world, or well-grounded in all things co-operative, this course offers valuable insights into how and why the co-operative identity is central to creating more fair and just workplaces and communities, and are better poised to

meet the dynamic social needs and challenges in an ever-changing world." - Participant



2021 International Co-operative Governance Symposium - Highlights Report

From June 17-19, the Centre hosted the 2nd International Co-operative Governance Symposium to explore and elevate participatory, people-centred and democratic governance in co-operatives. It engaged over 200 attendees, and 60 speakers from 12 countries. This collective wisdom culminated in the 2021 International Co-operative Governance Symposium Highlights Report authored by symposium co-organizers Cian

McMahon, Karen Miner and Sonja Novkovic.

Working Paper and Case Study Series

The Centre's Working Paper and Case Study Series publishes research papers and reports in the field of co-operative management, economics, and governance. Enjoy our 2022 publications:

McMahon, C. (2022). Case Study: Scottish Agricultural Organisation Society. International Centre for Co-operative Management Working Paper and Case Study

Series 03/2022. Case Study 2022-03

Guillotte, C-A. (2022). [Case Study: Agropur Dairy Cooperative](#). International Centre for Co-operative Management Working Paper and Case Study Series 02/2022. Case Study 2022-02

Lund, M. & Liret, P. (2022). [Case Study: COMEBO Industries](#). International Centre for Co-operative Management Working Paper and Case Study Series 01/2022.

We welcome submissions from co-operative researchers and practitioners who are interested in contributing to this series. Please contact cian.mcmahon@smu.ca for further details.

Faculty Publications Highlight

The Co-operative Identity is a focal point for the global co-operative community. Dig into its relevance and complexity with new research by the Centre's faculty:

Sonja Novkovic (2021). Cooperative identity as a yardstick for transformative change. *Annals of Public and Cooperative Economics*.
<https://doi.org/10.1111/apce.12362>

Novkovic, S., Puusa, A. & Miner, K. (2022). Co-operative identity and the dual nature: From paradox to complementarities, *Journal of*

Cooperative Organization and Management.

<https://doi.org/10.1016/j.jcom.2021.100162>

CanadaDE Credit Union Leadership Program

We are thrilled to host [Canada Development Education](#) (CanadaDE) credit union leadership program from May 29-June 3 in Halifax, NS/ K'jipuktuk, Mi'kma'ki. CanadaDE 2022 will bring together 50 credit union professionals from 11 countries to deliberate credit unions' unique role in facilitating social and economic development for members and communities while tackling pressing challenges of the 21st century. Key themes for this year include the United Nation's Sustainable Development Goals, the Statement on Co-operative Identity, climate change, affordable housing, reconciliation, justice, equity, diversity, inclusion (JEDI) and more.

Co-operative Management Programs: Registration Open, Bursaries Available

Applications are open until May 31 for the [Master's](#), [Graduate Diploma](#) and [Certificate](#) in co-operative and credit union management designed for busy working professionals. Our online, part-time programs span 3 years, 16 months or 10 months in duration. Excel in co-operative management, elevate your co-operative organization and join a global network of leading practitioners, educators and scholars in the co-operative economy. Bursaries are available.

What graduates say

- 100% of graduates surveyed would recommend their program
- 98% said their education provided knowledge and tools to improve the social, economic and

environmental performance of their co-operative organization

- Nearly 80% said the program significantly changed how they see, think about, and do their jobs.



CO-OPERATIVES AND MUTUALS CANADA (CMC) UPDATE / DES NOUVELLES DE COOPÉRATIVES ET MUTUELLES CANADA



Daniel P. Brunette

Director, Strategic Alliances and Initiatives

| Directeur, Alliances et initiatives stratégiques

Co-operatives and Mutuals Canada /

Coopératives et mutuelles Canada (CMC)

CMC Congress 2022

The national bilingual congress of Co-operatives and mutuals Canada is taking place in Calgary from June 14-16, 2022.

This event will bring together sector leaders from across Canada to connect, network, discuss and look forward, together. This year's theme is "Co-operation at the Crossroads."

Join us as we explore what avenues can be taken to advance a more co-operative economy and society.

It will be a hybrid event where people can attend in person or virtually. For more information, click [here](#)

Le Congrès de CMC 2022

Le congrès national et bilingue de Coopératives et mutuelles Canada aura lieu à Calgary du 14 au 16 juin 2022.

Cet événement accueillera les leaders canadiens du secteur coopératif afin de connecter, réseauter, discuter et regarder ensemble vers le futur. Le thème de cette année est « la coopération à la croisée des chemins. »

Joignez-vous à nous pour explorer les façons de rendre notre économie et notre société plus coopératives.

Ce sera un événement hybride auquel les gens pourront assister en personne ou virtuellement. Pour de plus amples informations, cliquez [ici](#)

Investment Readiness Program

CMC is pleased to have, once again, been selected as an Ecosystem Builder as part of the renewed [Investment Readiness Program](#) (IRP). This program is a key component of the Social Innovation and Social Finance (SI/SF) Strategy, which provides access to financial opportunities for social purpose organizations (SPOs), including co-operatives.

As part of the pilot project, [59 co-operative projects](#) received over \$3.46 million in capacity-building funding for such things as feasibility studies, business planning and more.

If you who would like more information on the IRP, to help coordinate a presentation to co-op stakeholders or to recommend co-op developers or other allied professional (such as a lawyer or accountant) who could serve as a [service provider](#), please contact CMC.

Sope Ogunrinde, Project Manager - Social Innovation/Finance Partnerships, will be leading CMC's activities in this regard and can be reached at sogunrinde@canada.coop.

Programme de préparation à l'investissement

CMC est heureux d'avoir, une fois de plus, été sélectionnée comme Bâtitseur d'écosystème dans le cadre du [Programme de préparation à l'investissement](#) (PPI) renouvelé. Ce programme est un élément clé de la Stratégie d'innovation sociale et de finance sociale (IS/SF), qui donne accès à des possibilités financières aux organismes à vocation sociale (OVS), y compris les coopératives.

Dans le cadre du projet pilote, [59 projets coopératifs](#) ont reçu plus de 3,46 millions de dollars en financement de renforcement des capacités pour des études de faisabilité, la planification d'entreprise et plus encore.

Si vous souhaitez plus d'informations sur le PPI, pour aider à coordonner une présentation à des parties prenantes su secteur coopératif ou, pour recommander des [fournisseurs de services spécialisés](#), veuillez contacter CMC.

Sope Ogunrinde, gestionnaire de projet, partenariats en innovation sociale et finance sociale, dirigera les activités de CMC à cet égard et peut être contacté à sogunrinde@canada.coop.

The Co-operators Young Leaders Award

CMC was involved in the program design and selection of the inaugural cohort of [Co-operators Young Leaders](#). These 12 talented, passionate and innovative young leaders from across Canada will participate in a yearlong virtual leadership academy. It should be noted that many of them are expected to participate in both the upcoming CASC Conference and CMC Congress!

Prix des jeunes leaders Co-operators

CMC a participé à la conception du programme et à la sélection de la première cohorte de [Jeunes leaders Co-operators](#). Ces 12 jeunes leaders talentueux, passionnés et innovateurs de partout au Canada participeront à une académie du leadership virtuelle d'une durée d'un an. Il convient de noter que bon nombre d'entre eux devraient participer à la prochaine conférence de l'ACEC et au congrès du CMC !

CMC Map and database

CMC has a [map](#) of co-operatives and mutuals in Canada which has new advanced search features (Women, BIPOC etc) and procurement codes (products and services). We invite you to spend some time on this map, to both validate information on co-ops that you know and consider it for your own needs. This map is linked to the only comprehensive database of co-operatives kind in Canada, which can also be used to support research efforts.

Carte et base de données de CMC

CMC a une [carte](#) des coopératives et des mutuelles au Canada qui a de nouvelles fonctionnalités de recherche avancées (femmes, PANDC, etc.) et des codes d'approvisionnement (produits et services). Nous vous invitons à passer un peu de temps sur cette carte, à la fois pour valider les informations sur les coopératives que vous connaissez et pour envisager de l'utiliser pour vos propres besoins. Cette carte est liée à la seule base de données exhaustive sur les coopératives au Canada, qui peut également être utilisée pour soutenir les efforts de recherche.

In other CMC news

Stay tuned for information concerning the 2022 CASC scholarships, the release of the report on the Covid-19 impact on co-ops survey, the Women's Economic Council project concerning co-op opportunities and much more!

Finally, CMC would also like to thank all of those who provided the required information, in order for various research projects to be featured at Congress.

If you have any questions about the above information other items, please contact Director, Strategic Alliances and Initiatives at dbrunette@canada.coop.

Dans les autres nouvelles de CMC

Restez à l'écoute pour des informations concernant les bourses de l'ACEC 2022, la publication du rapport sur le sondage concernant l'impact de la Covid-19 sur les coopératives, le projet du Conseil économique des femmes concernant les coopératives et bien plus encore!

Enfin, CMC aimerait également remercier tous ceux qui ont fourni les informations requises, afin que divers projets de recherche soient présentés au Congrès.

Si vous avez des questions sur les informations ci-dessus ou d'autres éléments, veuillez contacter Daniel Brunette, Directeur, Alliances et initiatives stratégiques au dbrunette@canada.coop

CALL FOR SUBMISSIONS



Journal of Co-operative Studies 2023 Special issue: Robert Owen and Co-operation – Call for papers

Guest editors: Chris Williams, Professor of History, Head of the College of Arts, Celtic Studies and Social Sciences, University College Cork, and **Nick Matthews**, chair of Co-operatives UK, a director of the Heart of England Co-operative Society, member of the Senate at the Co-operative Group, and UKSCS board member.

Following on from the 250th anniversary of Owen's birth in 2021, this call for papers focusses on the intellectual, philosophical, and practical influences of Robert Owen on the co-operative movement, and the longevity and relevance of his ideas on contemporary co-operation, communitarianism, and management practice. The editors welcome submissions ranging from full academic articles/research papers (7,000 words), short articles (4,000 words), and short think pieces (approx. 1,000 words) — please see full call for papers and the

Journal's guidelines for submission for information on Journal style and formatting.

Accepted papers will be published in a special issue of the *Journal* in 2023.

Key dates

30 June 2022- Deadline for extended abstracts (1,000-1,200 words) for academic articles and short papers; outline suggestions for think pieces (500-800 words, or in full).

Email to: chris.williams@ucc.ie and nickmatthews@ukscs.coop with Submission for special issue in the subject line, and include detail in your email the type of submission being made (research article, short paper/practitioner paper, think piece).

31 July 2022- Initial decisions and invitations for submission of full papers

Robert Owen and Co-operation — Call for papers

Robert Owen (1771-1858) has been commonly regarded as the 'father' of the cooperative movement in Britain and as the inspiration for co-operative ventures worldwide. British co-operators, George Jacob Holyoake prominent among them, stewarded Owen's reputation in this regard during both the latter stages of Owen's long and eventful life and in the decades immediately following his death, including unveiling memorials to him in Newtown (his birthplace), London, and Manchester. This lead was taken up by other co-operators worldwide, and

Owen's co-operative 'disciples' were keen to align their organisations and policies with the fecund body of thought and writing that Owen represented, and the considerable reputation that Owen enjoyed.

Co-operators were not alone in this regard for, as Friedrich Engels acknowledged in *Socialism, Utopian and Scientific* (1882, p. 50), 'every social movement, every real advance ... on behalf of the workers links itself on to the name of Robert Owen'. Yet the direction taken by the co-operative movement was not automatically aligned with Owen's own efforts or thoughts in this domain. The focus on consumer co-operation, from the Rochdale Pioneers onwards, represented something of a divergence from Owen's interests, which were predominantly located around producer co-operatives, labour exchanges, and co-operative communities ('villages of co-operation'). Writers in the liberal rather than the socialist tradition prioritised co-operation over the more explicitly socialist elements of Owen's legacy; to some extent the Fabians followed their lead.

Scholarship on Owen and co-operation has a long, distinguished history. Owen biographer George Jacob Holyoake set out his claims early in his *History of Co-operation in England* (from 1875). Beatrice Potter's *The Co-operative movement in Great Britain* and Benjamin Jones's *Co-operative production* both appeared in the early 1890s and paid tribute to Owen's importance. Sidney Pollard wrote on the transition in the movement 'from community building to shopkeeping' for *Essays in labour history: In memory of G. D. H. Cole* (1967, edited by Asa Briggs and John Saville). But after the early 1970s work on Owen shifted away from the focus on

co-operation to embrace a plethora of topics on which Owen wrote and about which his various categories of followers enthused. As J. F. C. Harrison noted, 'each generation takes what it finds to be usable from its writings. Yesterday it was infant education, co-operative ownership, and profit-sharing; today it is feminism, community, and concern for environmental or "green" issues' (1992, p. 180).

Yet, for all the diversity of recent work on Owen, co-operation remains a constant thread. As Stephen Yeo (2010) commented, the continuities between the co-operative movement of Owen's day and that of our own are more prominent than the continuities within socialism: 'Members of co-operative and mutual enterprises with shared hopes and disagreements about their practice across the two periods, would recognize each other's discourse ... the power of the co-operative movement ... remains recognizable across time' (p. 240). It is in this context that it is timely to reflect on the state of recent global scholarship and current research on Robert Owen's ideas about, and his influence over, co-operation and the co-operative movement.

Potential topics for contributions to a special issue of the Journal of Co-operative Studies might include (but are not limited to):

- Owen's own writings and speeches that focused on co-operation, both as a theoretical development in political economy, and as a self-conscious and organized movement.
- Owen's involvements in co-operative ventures, both in Britain and abroad

- Owenite influence upon co-operative and enlightened management practices and the influence of Owen's own experiences in New Lanark on his understanding of co-operation.
- The built heritage of the co-operative movement and its debt to Owenite thought.
- Complementary and conflicting strands in the contemporaneous co-operative movement, such as the Redemption Societies, the Christian Socialist movement, and the Rochdale Pioneers.
- The influence of other contemporary thinkers (such as William Thompson and John Gray) on Owen (and vice versa) and the contribution they made to the development of early co-operative thought.
- The Owenite movement and co-operation.
- How co-operators interpreted, applied, and transformed Owen's ideas after his death.
- The Labour movement's embrace of Owen's status as a pioneer of co-operation.
- New scholarship focused on explicitly Owenite co-operative communities
- Owen's changing place in co-operative historiography, and the role of the cooperative movement in championing Owen's legacy in the twentieth and twenty first centuries

- How other radical movements (in the United Kingdom and internationally) imported Owenite ideas or inspirations in respect of co-operative ideals: for instance, the influence of Owenism on the 'long' civil rights movement in the United States

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CALL FOR SUBMISSIONS



Cooperative firms, participatory culture, and contemporary challenges. Essays in honour of Johnston Birchall

Guest editors

- *Silvia Sacchetti, University of Trento (Italy)*
- *Lou Hammond Ketilson, Johnson Shoyama Graduate School of Public Policy (Canada)*
- *Richard Simmons, University of Stirling (UK)*

Johnston Birchall dedicated his research and academic life to the study of cooperative organizations. His work identified what cooperatives mean for people, and for the resilience of communities and work. Johnston's work provides evidence as to why cooperatives can be a source of sustainable growth for local economies, how cooperators have organized and govern themselves to provide answers to common challenges, and how it is possible to take the advantages of cooperation to a larger scale.

As the current pandemic crisis has brought the role of the state and public investments back onto the economic policy agenda, the cooperative model has never been more relevant, both as a possible solution that complements economic policy for public value

creation, as well as a way to critically reconsider the assumptions on which the cooperative model and the investor-owned business model is grounded. At the same time, the cooperative culture of member participation requires even more consideration in the face of the limitations imposed by social distancing and the paradigmatic changes in the use of digital platforms.

We call for papers that bring the work of Johnston Birchall to life by addressing current issues in social and economic recovery, and discuss his scholarly legacy and its relevance for contemporary economic and societal challenges across world regions, as well as from all sectors of activities - those where cooperatives traditionally operate - but also those addressing the production of meritorious goods, such as culture and education, social services and healthcare.

We are interested especially in manuscripts that bring conceptual and empirical contents on the following themes:

- a) How have cooperatives responded to previous crises and how are they responding to the current one?
- b) How can cooperatives contribute to mitigate the inequalities amplified by the current crisis?
- c) How can cooperatives contribute to mitigate the uncertainty related to current circumstances for their members and workers?
- d) Has the participatory culture survived the effects of social distancing?

e) Can cooperatives heal current divisions within our citizenry?

f) How do cooperatives use digitalisation to their advantage and how can they withstand the risks of participation failure, depersonalization and dangers of isolation that people are currently suffering?

g) What specific organisational capabilities and governance innovations can support current challenges?

Important dates

- Authors may submit abstracts to jeod@euricse.eu by 15 April 2022.
- Acceptance of abstracts will be communicated by 1 May 2022.
- Full papers are to be submitted by 30 September 2022.
- Publication of the special issue is expected in June 2023.

About JEOD

JEOD is an international scientific journal published by Euricse since 2012. Distinguished by

an interdisciplinary approach, it deepens and expands the study of different enterprise types and organizational models, including (but not limited to) for-profit businesses, social enterprises, cooperatives, mutuals, nonprofit organizations and foundations. It places strong emphasis on their institutional and socio-economic contexts, as well as on their organizational features, practices, stakeholders and the development of communities and localities.

JEOD is indexed in Scopus and published in a free open access format on its [website \(www.jeodonline.com\)](http://www.jeodonline.com).

Contributions are also distributed on Social Science Research Network (SSRN) and IDEAS/RePEc.

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Euricse, Via Torre Verde 7, 38122 Trento (TN), Italy
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CALL FOR APPLICATIONS

The Swoboda Credit Union Research Prize 2022!

by [Nick Money](#) | Mar 10, 2022 | [Featured, News & Updates, Swoboda Credit Union Research Prize](#)



Calling researchers! The **Swoboda Credit Union Research Prize 2022** is now open for applications.

This unique award, now in its third year, is aimed at bringing new voices and ideas into the movement, supporting researchers who wish to contribute to the development of credit unions in the Republic of Ireland and / or the United Kingdom. Applications are welcomed from anywhere in the world.

This Prize offers an opportunity to publish (and potentially present) work directly to credit union practitioners through Swoboda's membership and wider network. The Prize award includes €4,000 to support time and expenses in the production of the paper. Application details and rules can be downloaded [here](#).

This year, Swoboda is particularly interested in proposals that will help credit unions in the following areas:

- How to innovate to meet member borrowing needs, whether through products, processes, sales or marketing

- Shaping future credit union business model(s)
- How credit unions can harness digital technology to meet member needs or improve competitiveness.

Closing date for applications is Friday 6th May 2022.

Please contact Dr Paul A Jones, Director of Research, with any queries: p.a.jones@ljmu.ac.uk.

UPCOMING CONFERENCES

CMC's National Congress 2022

Date: June 14, 2022 to June 16, 2022
Location: Fairmont Palliser, Calgary, Alberta

CMC's national bilingual congress is taking place in Calgary from June 14-16, 2022. This annual event gathers co-operative, credit union and mutual sector leaders from across Canada to connect, network, discuss and look forward, together. This year's theme is "Co-operation at the Crossroads." Join us as we explore what avenues can be taken to advance a more co-operative economy and society.

[Consult the Event Agenda](#)

Contact

Phone: (613) 238-6712

Email: info@canada.coop

Event Fee(s)*

Early Bird (April 1 – 30) \$650

Regular (May 1 – June 3) \$750

Young Co-operator (<35) \$500

Gala Guest \$150

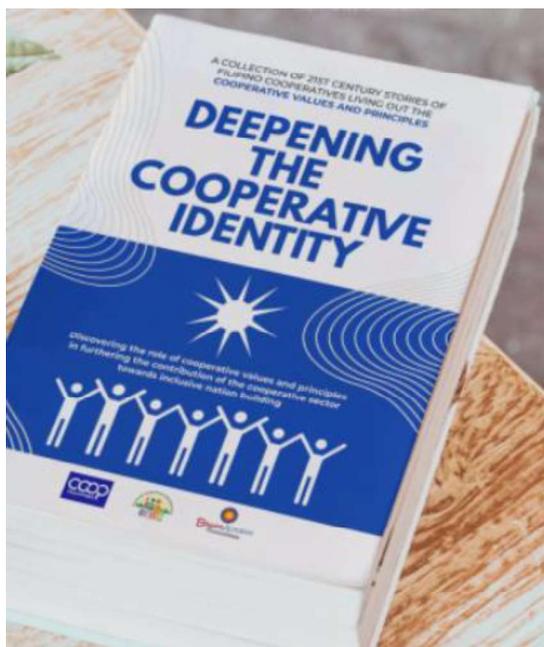
Virtual (Limited Content) \$250

*20% discount code available for CMC Members, please contact us for more details.

Taxes not included.

WORTH READING

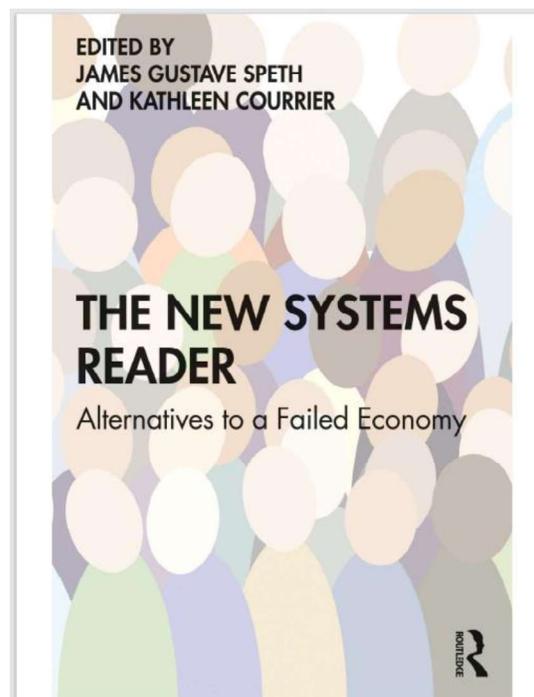
The Union of Metro Manila Cooperatives



The Union of Metro Manila Cooperatives (UMMC), Philippine Cooperative Center (PCC), and Bayan Academy, in our aim to further deepen the understanding and appreciation of the Cooperative Identity as well as to promote the sector’s significant contributions to national development particularly in the areas of poverty alleviation, community building, social justice, and economic growth, are delighted to invite you to the launch of our book – Deepening the Cooperative Identity: A Collection of 21st Century Stories of Filipino Cooperatives

The book launching event is also an avenue to acknowledge and appreciate the identity and contributions of Filipino Cooperatives and cooperators.

The New Systems Reader



The recognition is growing: truly addressing the problems of the 21st century requires going beyond small tweaks and modest reforms to business as usual—it requires “changing the system.” But what does this mean? And what would it entail?

The New Systems Reader highlights some of the most thoughtful, substantive, and promising answers to these questions as the world grapples with the effects of a global pandemic on top of the looming climate crisis, chronic structural racism, and worsening wealth inequities. The book draws on the work and ideas of some of the world’s key thinkers and activists on systemic change.

Amid the failure of traditional politics and policies to address our fundamental

challenges, an increasing number of thoughtful proposals and real-world models suggest new possibilities. This book convenes an essential conversation about the future we want.

Featured authors include:

Kali Akuno • Michael Albert • Gar Alperovitz • Hans A. Baer • David Bollier • Marvin T. Brown • Jenny Cameron • Libbie Cohn • Andrew Cumbers • Kelly Dombroski • Riane Eisler • Nia K. Evans • Christian Felber • Lorenzo Fioramonti • J.K. Gibson-Graham • Jessica Gordon Nembhard • Gus Hagelberg • Robin Hahnel • Sacajawea Hall • Stephen Healy • Tim Jackson • Zitto Kabwe • Emily Kawano • Lane Kenworthy • David C. Korten • Michael T. Lewis • Henning Meyer • Ethan Miller • Paul Raskin • John Restakis • David Schweickart • Michael H. Shuman • Richard Smith • James Gustave (“Gus”) Speth • Aaron Tanaka • Peter A. Victor • Ed Whitfield • Richard D. Wolff

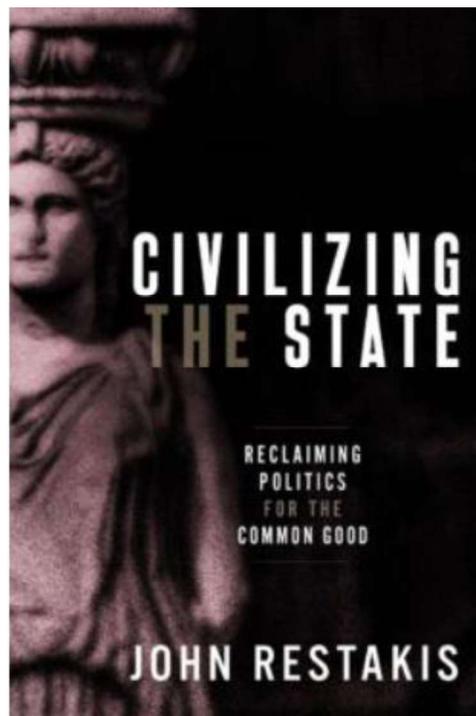
Civilizing the State

Gabriola: [New Society Publishers](#), 2021
\$19.99 / 9780865719439

Across the world, the liberal nation state is on its knees. Rising inequality, deep political polarization, and the pervasive power of corporations are tearing apart the social contract and threatening to crush democracy.

Civilizing the State traces the history and development of the liberal state and its changing role from the enabler of capitalism to protector of citizen welfare, to its hollowing out and capture by corporate and elite interests rendering it unfit to address the compounding crises

of inequality, injustice, ecological collapse, and loss of legitimacy.



Author John Restakis explores citizen-powered alternatives and experiments in co-operation, deep democracy, solidarity economics, and commoning from Spain, India, the global peasant movement, and the emerging stateless democracy of Rojava rising from the wreckage of the Syrian civil war.

The final section views the current crisis as an opportunity to reimagine the state not as handmaid to predatory elites but as a *partner state* that promotes equity, economic democracy, co-operation, and human thriving, driven by deep democracy and a fully sovereign civil society.

Incisive, penetrating, and inspirational, this is essential reading for all engaged citizens with a stake in co-creating a better future for all.

Lasting Impact



The debate on social impact assessment has attracted great attention in Europe since the European Commission's presentation of the 'Social Business Initiative'. Amongst its 11 key actions, this Initiative provides for better access to financing for organizations in the social

economy, thereby increasing their capacity to attract social impact investments.

At the international level, the debate received institutional importance in 2013 with the launch of the G8's Social Impact Investment Forum confirming the growing interest in social impact investments, for which the development of a taxonomy and appropriate assessment system became necessary. Although a lot of progress has been made since then, a lot of work remains to be done to establish a recognized and effective framework for social impact assessment. The main reason probably being the absence of sufficient instruments and mechanisms to both collect and analyses data.

With this in mind, we prepared this publication to inspire the cooperatives in our network and spark a discussion with our members to gain a better understanding of the instruments used to assess the social impact generated by the activities of our cooperatives.

The ICA Co-operative Research Conference and Law Forum

17 DEC 2021 <https://ccr.ica.coop/en/newsroom/news/what-came-out-research-conference-and-law-forum>



Two preparatory events took place ahead of Congress, the ICA Cooperative Research Conference and the 3rd International Forum on Cooperative Law, from 28 to 30 November 2021. Delegates gathered in Seoul and online to hear conclusions from both events which fed into discussions around “Deepening Our Cooperative Identity” at the 33rd World Cooperative Congress.

ICA Cooperative Research Conference

The ICA Cooperative Research Conference had 190 papers submitted on the topic of Cooperative Identity. Of those, 80 people participated in Seoul on the ground, with 50 in-person and 100 online presenters contributing over the course of the conference. Chairperson of the ICA Committee on Cooperative Research Sonja Novkovic described the

response they had received as “remarkable”.

Key takeaways from the session were shared by Ms Novkovic as well as by four young scholars who had been acting as rapporteurs across the conference sessions. The young scholars shared insights across four key areas: cooperative identity, cooperative innovation and entrepreneurship, cooperative global commitment and the cooperative identity and the SDGs.

In her summary, Ms Novkovic fed back “clear calls for leadership” within the cooperative sector from the research community, particularly on the issue of climate, as well as a call to go beyond the SDG and ESG frameworks. She highlighted a need for coops to be “critical where criticism is needed,” and show leadership in this area, to influence

global efforts to “measure what matters.” Ms Novkovic concluded with a recommendation which called for the creation of a forum for cooperatives to exchange experiences in the arena of climate change and measurement, which she is hoping the UN Research Institute for Social Development will be a partner on.

Abstracts from the research conference will be published online, and some of the conference contributors will be invited to submit to the Review of International Co-operation.

3rd International Forum on Cooperative Law

Chairperson of the ICA Committee on Cooperative Law, Hagen Henry, gave a summary of the 3rd International Forum on Cooperative Law. Mr Henry explained that the conference had revolved around two main topics: the relationship between the cooperative identity and cooperative law and the harmonisation of cooperative law.

On the relationship between the cooperative identity and cooperative law, Mr Henry highlighted the importance of the ICA Statement on Cooperative Identity, saying that cooperatives “living and practicing those principles has an influence on whether we have or do not have an emerging public cooperative law.”

On the subject of how to harmonise the interpretation of the cooperative principles through cooperative law, Mr

Henry laid out five recommendations he himself had put forward: to integrate the issue of law into the thinking on cooperative identity; to recognise that the ICA Statement on Cooperative Identity is legally binding; to use the ICA’s resources through its Law Committee and Director of Legislation Santosh Kumar; to integrate the issue of cooperative law into the training of lawyers; and to overcome the sectoral divides seen in cooperative law.

Those who presented to the law conference and others will be given the opportunity to submit work to the Journal of Co-operative Law.

Consumer cooperative specialist Ann Hoyt, who chaired the session, ended by stressing the importance of recognising that the papers examining cooperative identity and the presentations and conversations heard during these two events “are a beginning to a much longer conversation and discussion among cooperators throughout the world.”

You will find videos of the recorded sessions here:

<https://ccr.ica.coop/en/newsroom/news>.

The final version of abstract books (EN, ES, FR) are now available on CCR webpage at

<https://ccr.ica.coop/en/newsroom/news/ica-cooperative-research-conference-theme-1-examining-our-cooperative-identity>

Journal of Co-operative Studies Vol 52 No 3

Winter

📅 1 Jan 2020



Journal of Co-operative Studies Vol 52 No 2

Autumn

📅 1 Oct 2019



Journal of Co-operative Studies Vol 52 No 1

Summer

📅 1 Jul 2019



Vol 52 (all issues) of the journal is now available online at-
<https://www.ukscs.coop/resources/category/21-2019>

Vo. 53 (all issues) of the journal is now available online at
<https://www.ukscs.coop/resources/category/27-2020>

SURVEY RESULTS OF THE IMPACT OF COVID-19 ON CANADIAN CO-OPERATIVES AND MUTUALS

In association with *Institut de recherche et d'éducation pour les coopératives et les mutuelles de l'Université de Sherbrooke* and the International Centre for Co-operative Management at Saint Mary's University, here are some of the key highlights from the COVID-19 survey report:



CANADIAN CO-OPERATIVES FOUND OVERALL STABILITY THROUGHOUT THE PANDEMIC

Despite the economic downfall caused by the pandemic, most Canadian co-operatives reported overall stability within their organizations. This includes their membership size, employee numbers, products/services offered as well as in their finances.

39% OF RESPONDENTS SAW A DECLINE IN REVENUES

Within this 39%, a significant proportion of respondents were from the arts, entertainment and recreation, health care and social assistance, or manufacturing industries.



68% HAD SUFFICIENT RESERVES TO HELP THEM THROUGHOUT THE PANDEMIC

67% of respondents indicate they had accessed government funding during the course of the pandemic.



THE MAJORITY'S MAIN PRIORITY WAS KEEPING THEIR BUSINESSES OPEN

Respondents also included their employees' well-being and responding to their members' needs as other top priorities.



34% INDICATED THEIR ORGANIZATION OFFERED OUTSIDE SUPPORT

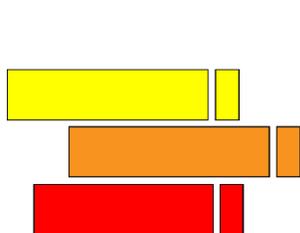
Co-operatives supported their local communities, fellow co-operatives, and non-co-operative organizations throughout the pandemic.



CO-OPERATIVES ALSO FOCUSED ON MEMBER ENGAGEMENT

Throughout the last 18 months, co-operatives kept members continuously informed about the organization and consulting with them on any COVID-19 related policies. They also provided them opportunities for online training and conferences.





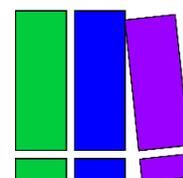
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Depuis 1982



MEMBERSHIP FORM

Membership rates for the 2022/23 CASC year are regular members \$175 and students, retired individuals, and the underwaged \$55. Benefits include the following:

- *CASC /ACÉC Newsletter* twice yearly
- Regular *CASC / ACÉC Digest* announcements of interest (about conferences, new co-operative resources or initiatives, scholarships etc.) through the *CASC / ACÉC* listserv and Digest
- *Journal of Co-operative Studies* (3 issues per year)

Contact Information (*Please let us know if your contact information changes during the year*)

Name: _____

Institutional Affiliation (if applicable): _____

Address: _____

_____ (postal code) _____ (country)

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Telephone: _____ Fax: _____

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Select one of the following:

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Optional donation

_____ In support of Ian MacPherson Fund

_____ In support of student/practitioner travel to CASC annual conference

Total:

Payment Information

Pay online with PayPal at <http://www.coopresearch.coop/how-to-join/>

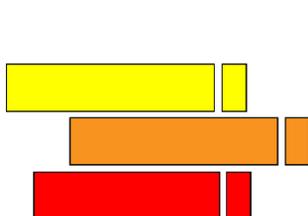
Or mail the completed membership form, along with a cheque or money order made out to CASC in CDN or US dollars (at par) to:

Canadian Association for Studies in Co-operation
c/o Canadian Centre for the Study of Co-operatives

University of Saskatchewan

101 Diefenbaker Place

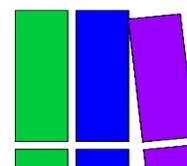
Saskatoon, SK S7N 5B8 Contact us at casc.acec@usask.ca if you have any questions.



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FORMULAIRE DE MEMBRE

Les frais d'adhésion à l'ACÉC en 2022-2023 sont de 55 \$ pour les étudiantes, les personnes retraitées, et les personnes sous-payées; 175 \$ pour les autres personnes. Au nombre des avantages, les membres reçoivent :

- Une copie de notre journal interne (deux numéros par an)
- Des nouvelles récentes (congrès, nouveaux outils et initiatives de coopération, bourses, etc.) par courriel ou digest
- *Journal of Co-operative Studies* (trois numéros par an)

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Utilisez PayPal à <http://www.coopresearch.coop/how-to-join/> Ou veuillez poster le formulaire dûment rempli, accompagné d'un chèque ou d'un mandat-poste à l'ordre de l'ACÉC en dollars canadiens ou américains (au pair) à l'adresse suivante :

Association canadienne pour les études sur la coopération

a/s Canadian Centre for the Study of Co-operatives

University of Saskatchewan

101 Diefenbaker Place Saskatoon, SK S7N 5B8

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