



CASC

Canadian Association for
Studies in Co-operation

ACÉC

L'Association Canadienne
pour les Études sur la
Coopération



Newsletter Fall/Winter 2016

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President's Report

~ *Fiona Duguid*

While spring typically gets branded as the time for renewal each year, for many autumn is more worthy of that label. Whether you find yourself at the beginning of classes (taught or taken), in the midst of proposal-writing (loved or detested), or ensconced in research activities (beginning or wrapping up), autumn is a time for moving forward regarding co-operative research and education. At CASC/ACÉC we want to hear about what you have been

doing this fall. Please drop us a line at casc.acec@usask.ca to tell us about what you are doing so we can support and promote your work.

This autumn edition of the newsletter will tell you a little about what CASC/ACÉC and members have been up to in the past months and what we have to look forward to.

CASC/ACÉC and ACE held our joint conference at the University of Calgary in June. (More on this in the newsletter.) I would like to extend CASC/ACÉC's sincere thanks to ACE members for their great energy and passion for co-ops. In particular, I'd like to thank Sarah Pike and Cathy Chamberlain and the rest of the planning committee for their attention to detail and fun. CASC/ACÉC has now partnered with ACE twice to bring stimulating and high-level programming to our joint conference. This has been a huge success and we look forward to working together again in the future.

At the AGM we also got down to business — that is to say, CASC/ACÉC's by-law business. Many thanks to our by-law committee made up of Isobel, Darryl and Claude Andre who updated CASC's by-laws, an important but detailed job that has needed to be done for some time. See the revised constitution on our website.

Also at the AGM we discussed the CASC/ACÉC resolution for an inquiry into higher education and co-operatives that was submitted to Co-operatives and Mutuals Canada (CMC) in 2015. From this resolution, a task force was convened made up of stakeholders from the co-op sector, universities, federations, and CMC. The task force recommended that a needs assessment be conducted to identify if there is a gap in what co-operative managers, directors,

employees and members need in terms of co-op specific higher education and if there is a gap, what it is, and how to go about filling it. This research is currently being conducted by IRECUS (Université de Sherbrooke) and Duguid Consulting. So stay tuned for findings to be delivered at the CMC Delegates meeting in November.

We will also be joining the Congress again next year at Ryerson University in Toronto for our conference. Derya Tarhan (mdtarhan@gmail.com) and Alicia Lake (alicia_lake@hotmail.com) will share the conference chair roles this year. The call for papers is on page 2 of this newsletter. For any questions or ideas regarding our conference, please contact Derya and Alicia directly.

I hope you enjoy the information in the newsletter, and don't hesitate to go to the website for more. Get in touch and let us know what you are up to. And enjoy the busyness of autumn.

Call for Papers

**Annual Conference of the Canadian Association for Studies in Co-operation (CASC)
Ryerson University, May 30 – June 2, 2017**

From Far and Wide: Envisioning the Next 150 Years of Co-operation

Conference Theme

Co-operatives predate the formation of Canada and have played a major role in social, economic, and political development across the vast expanse of our land since its formation. Indeed, in Canada we have not only benefitted from the activity of individual co-operatives, but also from strong regional co-operative movements in Atlantic Canada, in Quebec, and in Western Canada that have helped to shape our history. There is every reason to believe that co-operatives and co-operative movements can and will continue to be key actors in shaping our future development.

In this conference, we will reflect upon how our changing economy and society is raising new challenges and opportunities for local, regional, national, and international communities, and how old and new co-operatives are responding to these challenges and opportunities. These challenges include, among others, overcoming social exclusion, promoting more sustainable forms of production, contributing to regional social and economic development, and enabling greater opportunities for democratic participation in new economic sectors.

Conference Topics

We invite potential participants to submit proposals on any of the topics listed below under the four sub-themes of the conference. Proposals on other topics are also welcome, if they fall within one of the given sub-themes.

Co-operatives and Economic Sustainability

- Emerging Types of Co-operatives
- Existing Co-operatives Responding to the Changing Economic Landscape
- Platform Co-operativism
- Inter-co-operative Co-operation
- Co-op value chains

Co-operatives and Social Sustainability

- Co-operatives and Social Inclusion
- Co-operatives and Marginalized Communities
 - Gendered
 - Racialized
 - Aboriginal Communities
 - New Immigrants
 - Refugees
 - LGBTQ
- Co-operatives and Social Protection
- Co-operatives and Social Movements
- Co-operatives and the Social and Solidarity Economy (SSE)

Co-operatives and Environmental Sustainability

- Co-operatives and Green Production
- Co-operatives and Food — Security, Sovereignty and Sustainability
- Co-operatives and Renewable Energy
- Co-operatives and the 3Rs (Reduce, Reuse, Recycle)

Co-operatives and Organizational Sustainability

- Co-operatives and Strategic Planning
- Co-operatives and Technological Innovation
- Member Participation within Co-operatives
- History of co-operation in Canada: Learning from our past, for the next 150

Special Stream: “The New Cooperativism”¹

- The new cooperativism as alternative to neoliberal capitalism
- The new cooperativism, economic democracy, and socio-economic equality (i.e., cooperative organizations committed to social rather than private wealth creation, and shared surpluses rather than private profit)
- The new cooperativism and the commons
- The new cooperativism and Indigenous economies and modes of cooperation
- The new cooperativism and new paths for organising and promoting social and cultural expression.

Submission Guidelines

We invite researchers, students, and practitioners to submit any of three types of proposals:

(1) The Individual Paper provides the presenter with the opportunity to present on a topic for approximately 20 minutes. They will join 1-2 other presenters of a similar theme. There will be time for a Q and A. Individual paper proposals should include: a) your name, title, affiliation and email address; b) a short (two-line) biographical note; c) title of the paper; and d) a 150-word abstract (to be printed in the program) that includes the argument, which should include the relationship of the paper to the literature, the research question, methods and, where applicable, findings. Proposals for both empirical (including case studies) and theoretical papers are invited.

CASC is also holding a case study competition with monetary prizes awarded for the best cases. The case study is characterized by a detailed focus on a particular institution or practice, and frequently involves pedagogical intent and specific recommendations for teaching use or research*. If you are interested in participating in the case study competition or want to get more information, you can contact Darcy Overland at darcy.overland@usask.ca.

¹ As responses to the entrenchment of neoliberalism and its inherent and recurrent crises over the past five decades, cooperative practices and values that both challenge the status quo *and* create alternatives to it have returned with dynamism in recent years. These experiments have recently been called *the new cooperativism* and are seen to include six key features: (1) *Espousing values and practices of subsidiarity and community-led development*; (2) *directly responding to crises*; (3) *being ethical, equitable, and sustainable*; (4) *being inclusive*; (5) *being horizontal, democratic, and co-managed*; (6) *practicing collective ownership*.

For more information, please contact stream organizers Dr. Marcelo Vieta (marcelo.vieta@utoronto.ca) and Dr. Doug Lionais (Doug_Lionais@cbu.ca)

- (2) The Panel Proposal** creates a space for a group (3) of presenters who have a common theme in their presentations to self-select to present together. Panels can be proposed to showcase and discuss recent ground-breaking research. Presenters will have approximately 20 minutes each to present. There will time for a Q and A. Panel proposals should include: a) the title of the panel; 2) a 150-word description of the issue or theme that the panel investigates and how the individual papers relate to the theme/issue; 3) the names, affiliations and contact information for all panel participants, and; 4) 150-word descriptions of all panel presentations.
- (3) The Roundtable** is an opportunity for moderated discussion. A panel of discussants will be posed ideas or questions on a topic by a moderator and the audience. Discussants are not expected to and should not deliver formal papers. Roundtable proposals should include: a) the title of the roundtable; 2) a 150-word description of the issue or theme that the roundtable investigates (including some possible questions); and 3) the names, affiliations and contact information for all participants including the moderator (if decided).

All abstracts and proposals are due on Friday January 13th, 2017. We encourage those who would want to be in a joint session to please submit as early as possible. They may be submitted either in English or French. No more than two presentations per person will be permitted. All proposals are subject to peer review. Applicants will be informed of acceptance by Friday February 24th, 2017. Please submit your abstract using the following link: <https://goo.gl/forms/zHsAFZMdxsB1TvD03>

Conference Information

This year's CASC conference will be held from May 30th to June 2nd, 2017, during the Annual Congress of Canadian Federation for the Humanities and Social Sciences (CFHSS) 2017, Ryerson University, Toronto, Ontario, Canada. Participants in the CASC Conference should register through the Congress website (<http://congress2017.ca/>). Registration, which includes the early bird prices, begins in January 2017. Participants need to register for Congress as well as paying for the CASC conference (which includes a one-year membership in CASC). The Congress website also includes information on accommodations, discounts for travel, and local information. There is an additional fee for those wishing to attend the Annual CASC Banquet. (Some travel bursaries may be available for students and emerging scholars. Further details will be available after the selection process.) For more information on CASC and the conference, please consult the CASC website (www.coopresearch.coop) or e-mail us at casc.acec@usask.ca.

2017 CASC Program Committee
 Fiona Duguid (Program Chair)
 M. Derya Tarhan (Local Arrangement Coordinator)
 Alicia Lake

* There is no one format required for case studies. Applicants may choose to use a standard business case format, such as that used by the [Ivey School of Business](#). Applicants are encouraged to provide a teaching note or research note to accompany their case, which provides guidance on how to use the case study as a pedagogical resource or its implications for research.

Appel à propositions

Conférence annuelle de l'Association canadienne pour les études sur la coopération (ACÉC), Ryerson University, 30 mai au 2 juin 2017

D'un océan à l'autre : Imaginer les prochains 150 ans de la coopération

Thème de la conférence

Les coopératives sont antérieures à la formation du Canada et ont joué un rôle majeur dans son développement social, économique et politique de l'ensemble de son territoire. Non seulement le Canada a-t-il bénéficié de l'activité individuelle des coopératives, il a également tiré profit de mouvements coopératifs régionaux forts dans les provinces de l'Atlantique, du Québec et de l'Ouest canadien, mouvements qui ont façonné son histoire. Tout porte à croire que les coopératives et les mouvements coopératifs sont et continueront à être des acteurs clés de notre développement.

Lors de cette conférence, les participants sont invités à réfléchir aux défis et opportunités des communautés locales, régionales, nationales et internationales engendrés par les changements économiques et sociaux actuels et à la façon dont les coopératives, anciennes et récentes, y répondent. Ces défis incluent, entre autres, la lutte contre l'exclusion sociale, la promotion de formes de production plus durables, la contribution au développement socioéconomique régional et l'émergence d'opportunités de participation démocratique dans de nouveaux secteurs d'activités économiques.

Sujets de conférences

Nous invitons les personnes intéressées à soumettre une proposition en lien avec les sujets déclinés sous les quatre sous-thèmes de la conférence présentés ci-après. Les propositions portant sur un autre sujet sont également les bienvenues, si elles s'insèrent dans l'un ou l'autre de ces sous-thèmes.

Coopératives et durabilité économique

- Coopératives émergentes
- Coopératives existantes et environnement économique en évolution
- Coopérativisme de plateforme
- Intercoopération entre coopératives
- Chaîne de valeur coopérative

Coopératives et durabilité sociale

- Coopératives et inclusion sociale
- Coopératives et communautés marginalisées
 - Genre
 - Communautés ethnoculturelles
 - Communautés Autochtones
 - Nouveaux immigrants
 - Réfugiés
 - LGBTQ
- Coopératives et protection sociale
- Coopératives et mouvements sociaux
- Coopératives et économie sociale et solidaire

(ESS) Coopératives et durabilité environnementale

- Coopératives et production verte
- Coopératives et alimentation — Sécurité, souveraineté et durabilité alimentaires
- Coopératives et énergies renouvelables
- Coopératives et les 3R (Réduction à la source, réemploi et recyclage-compostage)

Coopératives et durabilité organisationnelle

- Coopératives et planification stratégique
- Coopératives et innovations technologiques
- Participation des membres dans les coopératives
- Histoire de la coopération au Canada : Apprendre de notre passé pour les 150 prochaines années

Atelier spécial : “Le nouveau coopératisme”²

- Le nouveau coopératisme en tant qu’alternative au capitalisme néolibéral
- Le nouveau coopératisme, démocratie économique et égalité socioéconomique (i.e. organisations coopératives engagées envers la création de valeur sociale plutôt que privée et le partage des excédents plutôt que la recherche de profits)
- Le nouveau coopératisme et le bien commun
- Le nouveau coopératisme et les économies et modes de coopération Autochtones
- Le nouveau coopératisme et les nouvelles avenues pour l’organisation et la promotion de l’expression sociale et culturelle

Procédures pour la présentation de propositions

Nous invitons les chercheurs, les étudiants et les praticiens à soumettre des propositions répondant à l’une ou l’autre de ces catégories :

(1) Les communications individuelles permettent au présentateur d’entretenir les participants sur un sujet choisi, pour une durée approximative de 20 minutes. Le présentateur sera jumelé à une ou deux autres personnes s’intéressant à un sujet similaire. Une période de question est prévue. Les communications individuelles devraient inclure : a) votre nom, titre, affiliation et adresse courriel; b) une courte biographie (environ deux lignes); c) le titre de la communication; et d) un résumé de 150 mots (qui sera ajouté à la programmation de la conférence), comportant une mise en relation avec la littérature scientifique, la question de recherche, la méthodologie et, si applicable, les principaux résultats. Les communications de nature empirique (incluant les études de cas) et théorique sont les bienvenues.

L’ACÉC organise également une compétition d’études de cas au cours duquel des prix en argent seront remis pour les meilleurs cas. L’étude de cas se caractérise par un examen approfondi d’une institution ou d’une pratique particulière, et revêt généralement une intention pédagogique en plus d’inclure des recommandations spécifiques pour l’utilisation du cas à des fins d’enseignement ou de recherche*. Si vous êtes intéressés à participer à cette compétition ou si vous souhaitez obtenir davantage d’informations sur celle-ci, veuillez contacter Darcy Overland à l’adresse courriel suivante : darcy.overland@usask.ca.

(2) Les panels s’adressent à des groupes de trois présentateurs souhaitant aborder une thématique commune. Les panels peuvent être proposés pour présenter et discuter de recherches récentes inédites. Chacun des présentateurs dispose d’approximativement 20 minutes. Une période de questions est

² En réaction à l’institutionnalisation du néolibéralisme et à ses crises inhérentes et récurrentes au cours des cinq dernières décennies, on assiste à un renouvellement du dynamisme des pratiques et des valeurs coopératives qui remettent en question le statu quo et créent des alternatives. Ces expériences ont récemment été désignées sous le terme « nouveau coopératisme » et incluent six caractéristiques clés : (1) elles respectent les valeurs et les pratiques de subsidiarité et du développement à base communautaire ; (2) elles répondent directement aux crises ; (3) elles revêtent un caractère éthique, équitable et durable ; (4) elles sont inclusives ; (5) elles sont horizontales, démocratiques et co-gérées ; et (6) elles adoptent la propriété collective. Pour plus d’informations, contactez les responsables de cet atelier : Dr. Marcelo Vieta (marcelo.vieta@utoronto.ca) et Dr. Doug Lionais (Doug.Lionais@cbu.ca).

également prévue. Les propositions de panels devraient inclure : a) le titre du panel ; b) une description en 150 mots de l'enjeu ou du sujet abordé et la façon dont les communications individuelles sont liées à cet enjeu ou ce sujet, c) les noms, affiliations et coordonnées de chacun des participants du panel; et d) une description en 150 mots du panel.

- (3) La table ronde** offre une occasion de débat modéré. Des idées ou des questions portant sur un sujet prédéterminé sont soumises aux intervenants par un modérateur et l'audience. Les intervenants d'une table ronde n'ont pas à soumettre de communication officielle. Les propositions de tables rondes devraient inclure : a) le titre de la table ronde; b) une description, en 150 mots, de l'enjeu ou du sujet abordé par la table ronde (incluant quelques questions potentielles); et c) les noms, affiliations et coordonnées de tous les participants de la table ronde, incluant le modérateur (si déjà choisi).

Tous les résumés et les propositions doivent être transmis d'ici le 13 janvier 2017. Nous encourageons les personnes souhaitant être incluses dans une session conjointe à soumettre leur proposition le plus rapidement possible. Les propositions peuvent être transmises en français ou en anglais. Un maximum de deux présentations par personne est permis. Toutes les propositions sont sujettes à une révision par les pairs. Les candidats retenus en seront informés avant le 24 février 2017. Merci de transmettre votre résumé en utilisant le lien suivant : <https://goo.gl/forms/zHsAFZMdxsB1TvD03>.

Information sur la Conférence

Cette année, la conférence de l'ACÉC se déroulera du 30 mai au 2 juin 2017, à l'occasion du Congrès annuel de la Fédération canadienne des sciences humaines (CFHSS), à l'Université Ryerson, Toronto, Ontario, Canada. Les participants à la conférence de l'ACÉC doivent donc s'inscrire sur le site Web du Congrès (<http://congress2017.ca/>). Les inscriptions, incluant les tarifs préférentiels pour les inscriptions anticipées, débutent en janvier 2017. Les participants doivent s'inscrire au Congrès et déboursier les frais afférents à la Conférence annuelle de l'ACÉC (ces frais incluent un membership d'un an à l'ACÉC). On peut trouver des renseignements sur l'hébergement, les tarifs réduits de voyage et de l'information locale sur le site Web du congrès. Des frais additionnels s'appliquent pour assister au Banquet annuel de l'ACÉC. (Certaines bourses de mobilité sont disponibles pour les étudiants et les jeunes chercheurs. Plus d'informations à ce sujet seront rendues disponibles après le processus de sélection.) Pour plus d'information sur l'ACÉC et la conférence, veuillez consulter le site Web de l'ACÉC (www.coopresearch.coop) ou nous contacter à : casc.acec@usask.ca.

Comité de programme de l'ACÉC 2017
Fiona Duguid (Présidente de programme)
M. Derya Tarhan (Coordonnateur local)
Alicia Lake

* Il n'y a aucun format pré-établi pour les études de cas. Les candidats peuvent utiliser le format standard pour les études de cas, utilisé par la [Ivey School of Business](http://www.ivey.com). Les candidats sont invités à joindre une note explicative concernant l'enseignement ou la recherche en lien avec leur cas, de façon à en faciliter l'utilisation en tant que ressource pédagogique ou guider les recherches ultérieures.

Ryerson University for Congress 2017

Ryerson University and the [Faculty of Arts](#) will host [Congress 2017](#), Canada's largest academic gathering, from May 27 to June 2, 2017. The 86th annual event brings together over 8,000 academics, researchers, policy-makers, and practitioners in the humanities and social scientists to exchange ideas for the future of Canada. Ryerson is distinctly urban with a focus on innovation and entrepreneurship; a mission to serve societal need; and a long-standing commitment to its community.



Ryerson offers more than 100 [undergraduate](#) and [graduate](#) programs to 38,950 students (including 2,300 master's and PhD students), has nearly 2,700 faculty and staff, and more than 170,000 alumni worldwide. Ryerson continues to grow. Externally funded research has doubled in the past four years, and the university is home to [The G. Raymond Chang School of Continuing Education](#) Canada's leading provider of university-based adult education. The university's focus on innovation and entrepreneurship is represented most distinctly by [DMZ](#), where students can bring their digital ideas to the marketplace.



Accommodations

Location	Distance	Congress rate
PREFERRED HOTEL Sheraton Centre Toronto Hotel	1.0 km to campus	Early bird: \$175 Regular: \$195
Bond Place Hotel	180 m to campus	\$189 - \$195
Chelsea Hotel Toronto	500 m to campus	\$209
Holiday Inn Toronto Downtown Centre	700 m to campus	\$189
Fairmont Royal York	1.6 km to campus	\$215 – \$465
Strathcona Hotel Downtown Toronto	2.0 km to campus	\$155 – \$175

The Federation has reserved a large number of hotel rooms all within close proximity to Ryerson University. You are encouraged to select an official Congress hotel as it assists in negotiating hotel room rates for future Congresses.

By booking at an official Congress hotel, you'll be staying near other attendees, allowing for more networking opportunities. Accommodations listed below provide a variety of housing options at different price points. Reservations are processed on a first-come, first-served basis. Availability may be limited at hotels.

32nd Annual CASC/ACÉC Conference

~ Isobel Findlay



Celebrating our 32nd anniversary in a conference held in collaboration with Association for Co-operative Education (ACE) at University of Calgary, May 31-June 3, 2016, we shared research and practice around the theme of *Energizing Communities: Co-operatives Nurturing Democratic Practices* — energizing over 140 academics, co-op practitioners, policy-makers, students and community activists (local, national, and international).

Consistent with the conference theme, a youth cohort got us started on May 31 and continued with an engaging and exciting case study competition coordinated by Audra Krueger, Centre for the Study of Co-operatives, and funded by the CHS Foundation. And day one ended with our opening reception at the Triwood Community Association featuring amazing music by Greg O'Neill and the Big Idea band and the inspiring inaugural Mark Goldblatt lecture (The Big Idea: Building a Co-operative Economy through Popular Culture presented by Hazel Corcoran and Greg O'Neill) on the Big Idea Rainbow Foundation efforts to re-energize the co-op

social movement in the name of the common good. Taking us down memory lane, they also challenged us to “infuse the public consciousness with the power and potential of the Co-operative Story.”

Day two highlighted best practices of inclusion, peace, and sustainability, sharing Indigenous theory and practice as well as co-op impacts on Indigenous and rural communities. Further sessions aimed to strengthen governance, education, and communities, exploring co-operatives and socio-economic change (another fruitful collaboration with ANSER), governing for success, wealth building, nurturing democracy, and creating online communities. Day three was devoted to two separate tours (see photo below) that visited local co-operatives (including Calgary Co-op, housing, multi-purpose, aging in place, and bakery co-ops) as well as a theatre walking tour.

Sessions on day four explored public policy, gender inequality, poverty relief, and rural development, living the co-op difference, governance, community-owned renewable energy, postsecondary education strategies, the Emerging Co-op Researchers Network, socio-economic impacts, and the empowering and integrative potential of co-ops.

As always, much networking, planning, and collaborating went on in the beer tent, at lunches, receptions, and banquet. The reception following the AGM on June 1 celebrated the People, Power, Planet project with J J McMurtry and Múmtaz Derya Tarhan presenting study findings. The CASC-ACE-ANSER awards banquet on June 2 celebrated William Nelson's receipt of the **2016 CASC Award of Merit** (see separate story below).

CASC/ACÉC AGM

At the AGM, Daniel Côté announced the **2016 CASC scholarship awards** (see separate story) and acknowledged committee members Catherine Leviten-Reid, Daniel Côté, and Marc-André Pigeon. Isobel Findlay, Catherine, and André Leclerc were thanked for their commitment for many years on this review panel.

Board Elections

Three members continue their terms on the CASC Board: **Judith Harris, Alicia Lake, and Derya Tarhan**. Terms were complete for **Fiona Duguid, Justin Ellerby, Claude-Andre Guillotte, Marc-Andre Pigeon, and Darryl Reed** as past president. All but Justin agreed to let their names stand for re-election and were duly acclaimed after no other nominations were received. Isobel Findlay will continue as secretary-treasurer. Members thanked Justin Ellerby for all his hard work and commitment to his role as Vice-President.

Acknowledgements

We acknowledge with deep thanks the work of the organizing committee, our partnership

with ACE, and remarkable job of planning and execution by Sarah Pike and Cathy Chamberlain.

We acknowledge with many thanks Interdisciplinary and International Funding from the Federation of the Humanities and Social Sciences to support practitioners and our keynote William Nelson.

We acknowledge too sponsorships by The CHS Foundation, VanCity, Servus Credit Union, Affinity Credit Union, National Council of Farmers, The Co-operative Foundation, La Coop fédérée, Organic Valley, CI Chamberlain Communication, Mark Goldblatt Family and Friends, Canadian Worker Co-op Federation, and Newscoop.

Special thanks to Brooke Yaschyshyn who performed multiple roles at CASC so ably this year: note and minute taker, formatter of newsletter, and so much more.

Our continued gratitude to the Centre for the Study of Co-operatives for ongoing funding of the Secretariat and our research assistant Brooke.

2016 CASC Award of Merit



In addition to being our 2016 conference keynote speaker, William Nelson was recipient of the 2016 CASC/ACÉC Award of Merit, an award to recognize an individual's outstanding leadership and contributions to the field of co-operative studies their mentorship of students and others in understanding the intricate workings of co-operatives, and to acknowledge their ongoing support of CASC.

As a regular contributor to our annual meetings and Advisory Board member for the Centre for the Study of Co-operatives, University of Saskatchewan, William Nelson is as well known to CASC-ACÉC audiences as he is to our ACE colleagues with whom he shares his insights gained over his 30+ year career in improving the quality, application, and breadth of cooperative research and education.

Cooperative Hall of Fame inductee (2015) and winner of FFA's Honorary American Farmer Degree, William Nelson draws on a rich mix of academic, administrative, and sector experience to his co-operative leadership role. As a professor for 13 years at the University of Minnesota-Waseca and as the president of CHS Foundation and vice-president, CHS Corporate Citizenship, William Nelson has done so much to advance co-operative research and education, foster collaborations and partnerships, and build networks of researchers and educators dedicated to the

generation, dissemination, and application of research.

He grew up on a farm in central Minnesota before completing undergraduate degrees from the University of Minnesota, Morris, in Sociology and Political Science, and graduate degrees from the University of St. Thomas (Community Education) and the University of Houston (Studies of the Future).

Between 1992 when he joined the CHS Foundation until his retirement in March 2016, William Nelson provided leadership to all CHS corporate citizenship activities, including corporate philanthropy, volunteerism, employee engagement, and CHS corporate memberships in associated organizations. William also led the CHS Foundation, which offers support through university partnerships, rural leadership development, cooperative education, and farm and agricultural safety programs.

His leadership roles are numerous, serving on the National Council on Farmer Cooperatives' executive education committee and the board of directors of the National Cooperative Business Association as well as the Minnesota Council on Economic Education. He is a director for the Ralph K. Morris Foundation, and the Farm Foundation where he is a member of the Farm Foundation's Steering Committee for *A Dialogue on Food and Agriculture in the 21st Century*. He is a member of the University of Wisconsin Center for Cooperatives Advisory Committee, and the eXtension Foundation Leadership Council. He is a founding member and chair of the board of directors of the Agricultural Safety and Health Council of America.

Renewed congratulations to William Nelson.

CASC Scholarship Awards 2016

Daniel Côté acknowledged funders for their ongoing support, CMC for administration, and committee members (Catherine Leviten-Reid, Marc-André Pigeon, and himself) before announcing the winners of the 2016 award.

The Co-operative Housing Federation of Canada established the Laidlaw Fellowship to honour Dr. Alexander Fraser Laidlaw, the father of the non-profit co-operative housing movement in Canada. An outstanding Canadian adult educator and co-op leader, Dr. Laidlaw served the cause of the co-operative movement for over 40 years. Author of *Cooperatives in the Year 2000*, Laidlaw fostered the social purpose of the co-op movement while always advocating sound business methods for co-operative organizations.

The Alexander Fraser Laidlaw Fellowship, valued at \$1,000, is available to graduate students only and is based on the applicant's academic record, as well as on the importance of the proposed research activities to the development of the co-op movement in Canada or abroad.

- The 2016 winner is Joshua Noble, who works for Unity Credit Union and is completing a master's degree at St. Mary's University. His project involves both podcasts on credit unions and governance research.

The Ontario Credit Union Charitable Foundation established the Amy and Tim Dauphinée Scholarship in recognition of the

outstanding contribution these two leaders made to the development of the credit union movement and the Ontario Credit Union Charitable Foundation.

Tim, a retired scientist from the National Research Council, and Amy, who passed away in 2010, had a strong commitment to co-operatives, education and research. Both served as local directors on a number of organizations. Amy was the first woman elected to the board of directors of Credit Union Central of Ontario and served for 22 years.

The Amy and Tim Dauphinée Scholarship, currently valued at \$3,000, is available to graduate students only. The award is based on the applicant's academic record and on the importance of the proposed research activities to the development of the co-op movement in Canada or abroad.

- The 2016 winner is Travis Reynolds, a member of the case study competition, who is studying governance at the Johnson Shoyama Graduate School of Public Policy at the University of Saskatchewan.

Applicants must either undertake studies at Canadian universities or university-equivalent colleges (regardless of citizenship) or are Canadian citizens or landed immigrants studying at such institutions outside Canada. To be eligible to receive the award, recipients must undertake their proposed study within one calendar year of the fellowship being awarded.

Research Profiles

The Green Campus Co-op — Integrating Co-op Education, Research, and Practice for a More Sustainable World

~ Jasmine Li



Jasmine Li, Communications
Studies Program, York
University

Founded in 2011, the Green Campus Cooperative (GCC) is a not-for profit co-operative run by students and faculty of York University. The mission of the GCC is to promote sustainable consumption on university campuses and experiential education in sustainable businesses. To this end, the GCC seeks to incubate and support co-operative businesses that provide sustainable products and services at affordable prices.

In 2013, GCC launched its fair trade and organic cotton t-shirt project, Green Campus Cotton. The goal of the project was to provide the vast garment market on university campuses with more ethically and sustainably produced goods. To execute this project, the GCC has partnered with Assisi Garments, a social enterprise in the Indian state of Tamil Nadu. Assisi is owned by Franciscan nuns who use the business as a means of providing employment for disabled young women. While the

initial start-up phase progressed slowly, the GCC is starting to receive more attention from ethical consumers. This autumn, for example, it supplied 5000 Fairtrade, organic cotton t-shirts to York's Faculty of Liberal Arts and Professional Studies for its Orientation Program. The York Bookstore also stocks shirts from the GCC.



Laura Armenio, development
studies student & GCC student
board member

What is unique about the GCC is the fact that it engages its members as students (and as faculty members). It encourages its student members to incorporate their studies and research into the activities of the GCC (and the broader co-op sector). Various GCC members have had the opportunity to participate in the Annual CASC conference over the past few years.

“Since the beginning of my journey with the GCC, I have had the wonderful opportunity of integrating various co-operative experiences, with my academic knowledge and learning about the impact of implementing sustainability initiatives on campus,” says Laura Armenio, development studies Master's student and GCC student board member. “One of the projects that I have been directly involved in is the GCC's Organic Fair Trade Cotton T-Shirt project. As a student in Development Studies, I have always been intrigued by Fair Trade principles/ practices and because of our work with the

GCC, York University, and ASSISI, we have happily imported Canada's largest shipment of Fair Trade cotton T-Shirts. This experience in particular has taught me so much about making a

difference in the world beyond the classroom, which really enabled me to discover more about sustainable initiatives through co-operative practices. Through experiential education, I believe, that students get a chance to apply their newfound knowledge in a meaningful way. I am grateful for the work that our co-op has done so far and happy to be sitting on the board to incur greater change on campus.”



Madison Hopper,
environmental studies
graduate student & GCC
student board member

Madison Hopper, environmental studies graduate student and GCC student board member, is also excited about her experience working with the GCC. “It’s one thing to learn about topics like finance and business strategy, and quite another to implement it. In working with the GCC I’ve been given the opportunity to expand my mind and my skill set in whatever direction I’ve had the need to go in. On top of this, I’ve not only met many of the key decision-making players in my institution but have worked with them to make our school better. This has instilled a ferocious confidence in that I’ve realized I can work collaboratively, and I can help to make institutional change. This is something I will carry out into the world for the rest of my life.”



Rod MacRae, Green Campus
Co-op faculty board member
& environmental studies
professor

Green Campus Co-op faculty board member and environmental studies professor, Rod MacRae, explains how working with the co-op has allowed students to integrate co-operative education, research and practice. “Students get a real window you rarely get at this stage of your education. They get insights into how organizational processes work.” MacRae points out that working with the GCC has allowed students to experience how co-ops operate, as well to see how a large institution like York University functions (in ways that can both facilitate and stymie student initiatives and co-op development). MacRae notes that another GCC project, a café-pub for Faculty and Graduate Students, is providing students a further understanding of how co-ops and food come together. “A key feature of making this project a success is looking at how food and beverage supply chains work and how we need to identify and support partners that share our values and serve our purposes as a co-op,” says MacRae. “When the new business is up and running, we’ll rely a lot on students not only to be involved in the day to day

operations of the café-pub, but also to do some of the broader strategic thinking about how it positions itself in the market as a co-op enterprise,” he adds.

Wear Who You Are — The Aboriginal Designers Cooperative, Neechi Commons, Winnipeg (October 28, 2016)

~ *Judith Harris*

It is now just over a year since the Aboriginal Designers Cooperative had its September 2015 opening at Neechi Commons. Judith Harris sat with three members of the co-op around the sewing table, surrounded by formal jackets and dresses, blankets and bags, elaborate ribbon shirts, deer skin mocs, mukluks, moss bags, and willow dream catchers. Iris Lauzon, Val Vint, and Roxanne Shuttleworth reflected on their first year of operations and the many different people from all over the world who had sought them out at their shop at 865 Main Street.



Iris Lauzon

Iris Lauzon has worked in numerous areas that relate to the apparel/ fashion industry. She was taught by one of the best, “best” meaning attention to detail in tailoring and building a piece from start to finish. She began as an artist in painting, sketching, and sculpting, but in her early adult years she stumbled quite by accident upon sewing, which developed into a desire to learn pattern drafting and design or anything related.

Iris was part of the 60s scoop and in her early teenage years like most in her position was hit with an identity crisis and so became a runaway. Iris was fortunate to have met up with her people in the big city of Toronto and came to know that being Aboriginal did not mean shame. Iris never went back to her other life but began to learn who she was and where she came from.



Roxanne Shuttleworth

A Métis woman (of Saulteaux/Cree/Dakota/British/French descent) from Ebb & Flow First Nation, and a single mother of two, Roxanne’s greatest joy comes from her two grandsons, Aiden and Calvin.

Roxanne grew up in a small, but successful family-owned and -operated business in transportation. Roxanne started her career as a librarian in 1986, then decided to attend university in 1990. In 1994, she began working at the Asper School of Business. In 2011 Roxanne left the world of ‘working for others’ and began working on her own doing contract work. Wolf Kwe Fashion and Designs for Life has been featured at fashion shows in Saskatoon, Saskatchewan; Regina, Saskatchewan; Winnipeg, Manitoba; and Waywayseecappo First Nation, Manitoba.



Val T. Vint

What drew you to the idea of a co-op?

IRIS: I worked at home doing custom orders. I met Val at an Arts and Cultural Industries (ACI) roundtable. (ACI is a not-for profit that supports skills development and seeks solutions in the arts and creative industry sector of Manitoba.)

VAL: Despite the organizers' efforts, somehow all of the design people ended up at the same table. One of the priorities we identified was studio space. We all needed space for fittings rather than having people come to our homes or going out to the customer's home. It was also a safety issue for women going into unfamiliar neighbourhoods. A studio would be more professional and could provide enough parking.

IRIS: Arlie was at the roundtable and told us that space was available at Neechi Commons — that's how we found our studio.

VAL: We thought that as a group we would not have to be at work every day. In my view we needed a design house.

ROXANNE: I agree with Iris and Val in what they have shared — we needed a place to meet with clients, other than "Tim

Born in Winnipegosis, Manitoba, Val spent the most meaningful part of her childhood in the bush chasing foxes and pelicans with her Grandfather, a conservation officer. She draws from a background of photography, engineering, design, theatre, music, travel, and work with other Indigenous peoples. Her cultural heritage makes her feel that she has a license to investigate all forms of art. Val has been facilitating cultural art workshops, including drumming and singing for about forty years. These workshops have been held throughout Manitoba, Scotland, and Latin America.

Hortons" (Laughter). One time I had a wedding party of nine in my small place at one time. The studio would also provide a place so people can see my items. I told Iris and Val, if you had asked me 18 months ago if I would be working in retail I would have said "no!" Yet here we are — we share responsibility and we collaborate.

What do you mean by collaboration?

ROXANNE: Collaboration means having an objective eye looking at an item you have sewn. I can be hard on myself and be stuck for days but then at the co-op, others will say "it's fine." An artist can undervalue her work.

IRIS: There is safety in numbers. Another example of the advantages was when Val was not well last year and we were able to cover for her. Personal situations come up and the co-op provides a place where the member can voice what's going on. The other good thing is that we have an understanding that what we say in the group stays in the group. We respect each other.

How does the social bottom line come into play in your co-op?

VAL: Well, for example, we are mentoring for two days a week a young woman who has a learning disability — she is learning beading with us. We do this work for the community.

IRIS: People are more likely to support us when we represent Aboriginal Design as a group. Being part of a co-op also keeps our egos in check. (Laughter breaks out when one member's ego is indicated as especially problematic.)

VAL: We have a social responsibility to each other. When we have had problems with former members, we point out that “you represent everyone in the co-op when you are out in public.”

Is it difficult for members to understand that “you’re the boss”?

IRIS: It was a new idea but not difficult. It's a work ethic that we all have. It was a relief not to be the boss alone.

What experience did you bring together in the co-op?

VAL: We all had many years of experience. In fact, we had four members together one time and estimated that together, we had 168 years of experience. (Iris has formal design education but all members have learned from their mothers, grandmothers, and aunts and are committed to passing on their traditional skills.)

ROXANNE: We each have our own specializations — each is different.

What is your unique product?

IRIS: We tell people, “If you can dream it we can make it.”

VAL: We are “authentically Aboriginal” — that's a backlash against all of the dream catchers that are made in Asia and marketed worldwide. Everything we make is from Manitoba. We would not make uniforms for the military but for Aboriginal Vets — yes.

IRIS: We sew everything “from head to toe.” Even furniture is something we would make if we had the space.

During this first year, what have been your peak experiences?

VAL: For me it has been watching leaders in the community come in and support our co-op. Senator Murray Sinclair is a regular client. Our clients are middle-aged professionals who utilize our services and then they talk to others about our work.

IRIS: This space is a peak experience. It's a pleasant experience to work at Neechi Commons. The space is good for watching people who come into Neechi Foods as we work. People come into our shop and spend some time. It would be good to have additional space where we could offer people a pot of tea.

VAL: Last year we had a fashion show as part of National Aboriginal Day Live. (The show was backgrounded by the Forks Oodena Circle — a dramatic sandstone setting for the display of colourful, traditional designs in cotton and melton wool.)

ROXANNE: An exciting part of the work is the international visitors who take shirts, skirts, dream catchers, beaded work home with them. One of Val's drums is in New Zealand. There's a Japanese guy who is on our Facebook page — he is one of our loyal customers because he is interested in culture.

VAL: He has photos of our products posted on his blog. Of course, he asked our permission because he does things in a good way. And Buffy Sainte-Marie's drummer came in to shop this summer.

IRIS: We have had good support from the local media and the CBC. One of the coolest experiences was when the Odysseo Cavalia horse show performers visited because they had heard about our plans.

ROXANNE: When the Maori visitors came last year they told us that we should wear our culture. I always believed that we should “wear who we are.”

What are challenges that you faced as a new co-op that you would share with others?

IRIS: One challenge is listening to arguments in yourself. You are used to hearing people tell you that the first year would be the hardest so that is always weighing on you.

VAL: The co-op policies and procedures need to be in place from the beginning as guidelines.

IRIS: Yes, we started backwards, getting our procedures in place after we opened.

ROXANNE: What we also learned was that the co-op needed trial memberships so that we could get to know potential new members.

VAL: Yes, a probation period was needed to see if the person had a commitment or not. We have to tell people when they do not fit the co-op.

IRIS: You have to be disciplined about keeping track of every single penny — the float, receipts etc. This is a change for us in moving from our own home-based business into the co-op.

ROXANNE: Finding time for marketing is a challenge. We know that we need to get our

stuff out there. So far we have been lucky because the world has come to see us.

What is your vision for the future of the Designers Coop?

IRIS: I envision a larger studio space, including a separate retail space. That would be ideal.

VAL: We also would like to travel to see other designers’ co-ops, like Alice Co-operative in Milan.

ROXANNE: I have an education background. My vision is to mentor up-and-coming designers. We are not the norm in this cutthroat business.

When you look back, how has the Design Coop fared in this last year?

IRIS: We’re small and we are keeping on top of things. It’s too early to tell.

ROXANNE: Market research is what we need — we have repeat customers who we have all brought to the co-op. But we need someone to man a web site for us.

VAL: Manitoba is a small place, the Aboriginal community is smaller, and the artist community is even smaller than that. Everything that is said or done will make its rounds in this community. When we have time to review the year, I think we will realize that we have done better than we think we have.

What support would help you move forward in the next year?

VAL: We need a manager — someone who is the hub in the wheel so we don’t miss out on new business. We have gone to trade shows like the Vision Quest, to Folklorama,

and the Folk Festival and these events are hard work and time consuming. Having staff to organize these events would be really helpful.

IRIS: The artistic process of making new designs takes uninterrupted time. The administrative work takes us away from this creative work.

Val, IRIS, and ROXANNE (speaking in unison about their challenges in getting support from the government and from the Arts Council): A big challenge for us is the fact that right now in Manitoba, there are no colleges offering courses in textiles or clothing design. And there is no funding for the “thread arts.” We have spoken with our political leaders about this.

The Arts Council needs to understand that our items are art. There is funding for musicians but nothing for the thread arts. Quilts and wall hangings are recognized as “art” but when we apply for funding our work is seen as commercial.

What does it mean to be an Aboriginal co-op?

IRIS: Being in an Aboriginal co-op, we all have an understanding of the struggles with business and with life. There is a lot that we don’t have to deal with because we know that reality.

ROXANNE: In our co-op, the familiarity is built in. It makes it easier — you don’t have to be guarded with each other. We just have to give a look and we know what the other one means.

VAL: Let me tell you a story. I was taking a university course with a friend, and we had to use videos to present on our research. We were the only two Aboriginal people in the class. As we all presented our videos, she and I noticed that every time we laughed at something in a video, the other students were silent and we were quiet every time they laughed. Our sense of humour is different.

We ended the interview as a man and a woman came in for a fitting.

The Aboriginal Designers Cooperative is only a little over a year old. When you visit Neechi Commons you are naturally drawn to the warm harmonious colours, the soft, soothing textures, the reflections of tradition and the gifts of the land. The first year of operations has had its challenges but the skills of its members run deep and their reputation is growing locally and internationally.

Profiling Previous CASC Scholarship Winners



Josée Charbonneau, B.Sc., M.Env., M.Adm.
 Doctorante et boursière de l'IRECUS
 La gagnante de la bourse Alexander Fraser
 Laidlaw, 2013, créée par La Fédération de
 l'habitation coopérative du Canada

À l'automne 2013, j'entamais un doctorat en sciences humaines appliquées, offert à l'Université de Montréal. Soutenue par mes collègues de l'Institut de recherche et d'éducation pour les coopératives et les mutuelles de l'Université de Sherbrooke (IRECUS), mes intentions étaient claires: contribuer au développement des connaissances scientifiques concernant les coopératives. Je souhaitais alors réfléchir aux liens qui existent entre le modèle coopératif et les principes fondamentaux du développement durable.

L'année 2013 constitue également l'année où l'Association canadienne pour les études sur la coopération (ACÉC) a choisi de me remettre la bourse Alexander Fraser Laidlaw. Par la même occasion, j'ai été introduite à un vaste réseau canadien de

chercheuses et chercheurs passionnés par la coopération et enthousiaste à l'idée d'appuyer la relève en recherche sur les coopératives.

Néanmoins, le chemin de la recherche doctorale n'est pas toujours linéaire. Du moins, il ne le fut pas pour moi. Articuler un projet de recherche pertinent pour le milieu de la pratique coopérative s'est avéré un défi important et j'ai profité d'une pause pour mieux cibler ma contribution potentielle sur le plan scientifique. C'est ainsi qu'en 2015 j'ai repris mon cheminement avec l'intention de m'intéresser plus spécifiquement aux coopératives du secteur de l'environnement. Cette décision a été renforcée par un événement tout aussi stimulant qu'inattendu.

En effet, au début de l'année 2016, le Sommet international du coopératisme s'est entendu avec l'IRECUS pour que ce dernier effectue une recherche sur les coopératives forestières dans le monde. Grâce à la collaboration de Claude-André Guillotte, directeur de l'IRECUS, et avec l'appui de l'ensemble des membres de l'équipe de l'IRECUS, j'ai donc effectué une revue des publications scientifiques et professionnelles des 10 dernières années portant sur les coopératives forestières dans le monde. Cette recherche visait à identifier, à partir des publications analysées, les principaux défis rencontrés par les coopératives forestières en termes de durabilité et les pratiques mises en place pour y répondre. La Fédération québécoise des coopératives forestières (FQCF), la Société de coopération pour le développement international (SOCODEVI) de même que l'Organisation des Nations Unies pour l'alimentation et l'agriculture (FAO) nous ont appuyé pour cette recherche.

Coopératives forestières et durabilité : un état des lieux — C'est au cours de la rencontre sectorielle « Pour vivre de nos forêts de façon durable » du Sommet international des coopératives 2016 que nous avons dévoilé les résultats de cette recherche. Ces résultats montrent que les coopératives forestières sont présentes dans au moins 27 pays et qu'elles continuent de se développer. Coopératives de propriétaires forestiers, coopératives de travailleurs forestiers et coopératives de foresterie communautaire offrent à leurs membres la possibilité de participer activement à la gestion des forêts privées, publiques, et communautaires dans lesquelles elles exercent leurs activités. Les droits qui leur sont délégués par les propriétaires de ces forêts modulent leur accès au territoire forestier, leur approvisionnement en ressources et leur niveau d'autonomie décisionnelle et financière.

Résultats de combinaisons équilibrées entre associations et entreprises collectives, les coopératives forestières sont fondées sur l'action commune de leurs membres. Elles sont toutefois confrontées à des défis importants, notamment en ce qui concerne l'accès à du capital de démarrage ou d'exploitation. Étant donné la nature de la coopérative, l'accès à ce capital dépend de la contribution monétaire des membres et de la capacité de la coopérative à générer des excédents. La gouvernance et la gestion des coopératives présentent ainsi d'importants défis: démocratie, équité, et solidarité doivent rimer avec rentabilité économique et gestion durable des produits et services de la forêt.

Cherchant à s'imposer en tant qu'acteurs importants de la gouvernance forestière locale, régionale voire nationale ou internationale, les coopératives forestières peinent parfois à faire reconnaître leur contribution à la vitalité socioéconomique, communautaire et environnementale de leur région. Un cadre légal adapté, un réseau d'appui structuré de

même que la connaissance du modèle coopératif en foresterie par les individus sont autant de mesures nécessaires pour leur pleine participation à la gestion durable des forêts. Leur mise en réseau avec des partenaires privés, publics, ou coopératifs représente souvent la clé pour se positionner sur le marché des produits et services forestiers, diversifier leurs activités et améliorer leurs pratiques, ou encore, plus simplement, pour assurer leur pérennité ou accroître leur visibilité sur le plan politique.

Globalement, les coopératives forestières sont actives dans l'ensemble de la chaîne de valeur forestière, participent à l'éducation forestière et coopérative d'un nombre important de personnes, renforcent les liens sociaux au sein des communautés, s'appliquent à adopter des pratiques de foresterie plus durables et à redistribuer les bénéfices tirés de la forêt à l'échelle locale. Elles représentent un vecteur important de la participation locale à la gestion des forêts et de l'amélioration des milieux et conditions de vie des communautés. Les coopératives forestières doivent ainsi poursuivre leurs efforts pour l'adoption de pratiques durables et miser sur leur capacité d'adaptation pour se positionner favorablement dans la lutte aux changements climatiques et l'atteinte des objectifs mondiaux pour le développement durable.

Un regard vers l'avenir — La recherche sur les coopératives forestières a insufflé un nouvel élan à la relation de collaboration qui unit, depuis de nombreuses années, la Fédération québécoise des coopératives forestières et l'IRECUS. Elle m'offre également de nombreuses opportunités quant aux suites de mon projet de recherche doctoral. Les prochaines années s'annoncent ainsi fructueuses sur le plan des échanges et des découvertes liées à la foresterie coopérative et aux objectifs du développement durable.



Update from the Centre for the Study of Co-operatives

~ Nora Russell



A number of projects have come to fruition at the Centre since the last CASC newsletter in May — a new five-year strategic plan, an innovative delivery model for our Graduate Certificate, final data on the impact of co-op teaching, and significant new online resources (more detail below).

We have also seen many staff changes over the past few months. Audra Krueger, our research, education, and liaison officer, left to become executive director of Co-operatives First. Merle Massie and Kyle White, who worked on the Co-operative Innovation Project, also left to become communications officer and community engagement co-ordinator, respectively, at Co-operatives First. Darcy Overland, who managed the CIP project, remains at the Centre as research manager, and Yawen Luo joined us as research co-ordinator. Finally, Karen Neufeldt, our clerical assistant, retired in September to spend more time with her elderly parents. She gave the Centre many

years of loyal service and we will miss her greatly.

The Strategic Plan

The Centre's new five-year strategic plan began with an intense, one-day planning session involving all Centre faculty, staff, and advisory board members, and evolved over several months into a tightly focused document. The final version, written by Brett Fairbairn, begins with a preamble outlining the Centre's strengths and challenges, moves on to four planning principles, and then describes the plan, which consists of four commitments, accompanying activities that will help us accomplish our goals, and measurement indicators to monitor our progress. You can read the document [here](#).

Graduate Certificate in the Social Economy and Co-operatives

We're thrilled to announce a new delivery model for the Certificate program. The blended-learning option, designed for working professionals, offers a combination of online courses and two short residency periods — one in September and one in April. The course includes both theoretical and practical, hands-on, experiential learning. It's the perfect option for practitioners looking for a deeper understanding of co-operatives or simply to upgrade their skills. The new program began this fall and can be completed in only nine months of part-time study. Read more about the blended-learning model [here](#). View the promotional video [here](#).



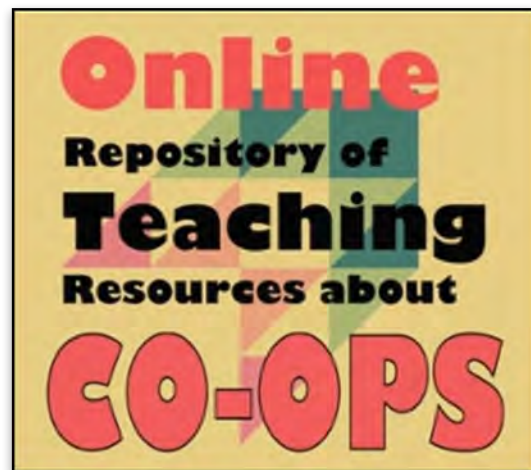
The Impact of Co-op Teaching and Learning

Recent data collected by the Centre demonstrates our ability to reach hundreds of students on the University of Saskatchewan campus and introduce them to the key ideas and concepts fundamental to understanding co-operatives. From September 2013 to April 2016, approximately 866 students received classroom instruction that would give them a basic understanding of co-operatives and the role they play in society. An important factor is the large number of project-based learning opportunities we provide. Over the past three years, forty-one students have been involved in comprehensive co-op research projects supervised by U of S professors through thesis work, major projects, MBA consulting projects, and research assistantships. Centre fellows supervised thirty-six of them. We also support the participation of students at conferences and workshops, which allows for interactions with practitioners and gives students meaningful insight into real-world co-op issues.

New Online Teaching Resources

The Centre has a new web page devoted to online teaching resources on co-ops.

There are videos of seminars, lectures, and special presentations, as well as case studies and Centre booklets that lend themselves well to teaching purposes. We've just added seven videos of graduate students discussing their various research methods. In addition, we've provided an annotated list and links to the more than fifty co-op case studies published by the Ivey Business School. Watch for links to many more resources available locally, nationally, and internationally. Find out more about this new repository [here](#).



Conferences

Centre personnel have participated in numerous conferences over the past few months, but two stand out. Although we've always been well represented at the ICA's Co-operative Research conferences, we sent the largest contingent ever — nine people — to the one held 24–27 May in Almería, Spain. The group included Centre Fellows Murray Fulton, Brett Fairbairn, Lou Hammond Ketilson, Dionne Pohler, and Isobel Findlay, staff members Darcy Overland and Merle Massie, Centre Scholar Len Findlay, and PhD candidate Travis Reynolds. And for the first time, two Centre board members — Glen Tully and Brent



Hueth — were listed authors on presentations. Centre folk presented on topics such as the role of co-operatives in promoting the interest of the community, co-op governance and organizational design, co-operatives and education, co-ops and social capital, and rural development. Read more about the conference [here](#).

The combined ACE-CASC conference held 31 May – 3 June in Calgary attracted even more Centre folk — an enthusiastic delegation of thirteen people. Examples include board member Myrna Hewitt taking part in the First Nations, Métis, and Inuit Co-op Development and Education plenary panel; Centre staff Darcy Overland and Merle Massie presenting on Co-operative Development in Rural and Aboriginal Western Canada; Centre Fellow Isobel Findlay discussing Co-operative Higher Education after the Truth and Reconciliation Commission; and PhD candidate Travis Reynolds making a presentation on Co-operative Governance.

One highlight was the second annual Student Co-op Case Study Competition organized by the Centre's Audra Krueger and supported by CHS Inc., one of the Centre's funding partners. And we were particularly pleased when William Nelson, a former Centre board member from CHS won the 2016 CASC Award of Merit. Read more about the conference [here](#).

Co-op Case Study Competition

A selection of graduate students from Canada and the US came together at the CASC-ACE conference to take part in the second annual Co-op Case Study Competition, organized and moderated by the Centre's Audra Krueger (fourth from left, above). This year's case focused on critical governance and policy issues. The competition tested



students' ability to apply theoretical concepts to real-world issues. The students presented their results during one of the conference sessions, and by all accounts, the exercise was a resounding success from both a personal as well as an academic standpoint.

Visiting Professor

[Lisa Callagher](#), a senior lecturer in management and international business at the University of Auckland Business School in New Zealand, spent 25 July–5 August with us as part of a sabbatical project. Lisa's research interests focus on the organization and management of innovation in co-ops and other collaborative business models, so her work was a perfect fit for some of the Centre's current research. She gave a seminar that looked at the importance of goal alignment between co-op management and individual members when the business is striving for more aggressive, growth-oriented strategies. Lisa left us on 6 August, heading to Toronto and Oxford for further research before returning home. See <https://www.youtube.com/user/coopstudies> for the full version of Lisa's seminar.



Seminar Series

The Centre's 2016–2017 Seminar Series began 21 September with a presentation by Brett Fairbairn titled "Issues in the Governance of Federations." On 18 October, Markus Hanisch, managing director of the Berlin Institute for Cooperative Studies and head, Economics of Agricultural Cooperatives, at the Humboldt-Universität zu Berlin, gave the second annual MacPherson Talk, titled "Changing Governance in European Co-operatives." [The MacPherson Talks](#) honour much-loved co-operator Ian MacPherson.

See

<https://www.youtube.com/user/coopstudies> for the full version of both these seminars.



Brett Fairbairn



Markus Hanisch

Update from St. Mary's University

Co-operative Management Education — Don't miss your spot in upcoming programs!



Erin Hancock

Manager of Promotion and Partnership
Co-operative Management Education
Saint Mary's University

Executive Education

Co-operative Management Practices to Strengthen Identity, Loyalty and Overall Business Performance

- March 1–3, 2017: Guelph, Canada, hosted by The Co-operators
- May 17–19, 2017: Manchester, UK, in partnership with the Co-operative College and Sheffield Hallam University and hosted by the Co-operative Group

Master of Management and Graduate Diploma Programs

- Accepting applications for these online, part-time programs geared to working professionals
- August 11–16, 2017: In-person orientation for Master's & Diploma students, 2017 cohort, Halifax, Canada
- Enjoy access to an extensive, global co-op network
- Use your co-op as a case study and apply your learning directly to your co-op in every course
- Master's students participate in a European study tour (Italy or Spain)



Study Tours

- June 5–13, 2017: Emilia Romagna Region of Italy
- October 18–27, 2017: Mondragón, Spain

Webinars to learn about the programs

- December 7 (12pm EST) [click here](#)

Contact Erin Hancock with any questions or to register at 9028027897 or cme@smu.ca
www.managementstudies.coop



CASC
Canadian Association for
Studies in Co-operation

ACÉC
L'Association Canadienne
pour les Études sur la
Coopération



International Symposium on Accounting and Reporting — May 11 (evening), 12 & 13, 2017

The Centre of Excellence in Accounting and Reporting (CEARC) and Co-operative Management Education (CME) program will be co-hosting the 2nd International Symposium on Accounting and Reporting May 11 (evening), 12 & 13, 2017 at Saint Mary's University, Halifax, Nova Scotia, Canada. The Symposium will focus on leading practices for co-operative accounting and reporting. **We are currently accepting papers** — download [submission details](#). Deadline to submit your paper is December 15, 2016.



Cooperative Educator's Network (CENet) in development — Help Shape It

The Association for Cooperative Educators, the Toolbox for Education and Social Action, along with Grassroots Economic organizing are co-developing an online space and portal for educators. With funding from the CHS Foundation, the network aims to elevate the co-operative economy by providing increased access to educational resources, conversations and supports. The collaborative is working to connect a permanent online depository among current and future co-operative education materials and productions. An online community is not just a library of resources or static website but a place for continued discussion and learning from peers about a number of topics relating to cooperative education. The goal for the online community is not just the number of users or hits, but the unique space it offers for collaboration, learning and progressing cooperative education.



Take a few minutes to shape this network by giving feedback: If you attended the last CASC/ACE conference, you may remember a planning session about this network. If you were not able to attend or if you wanted to offer your ideas/feedback and preferences for participation, you may complete this quick survey that helps organizers design the best network to serve the needs of co-op educators:

<https://www.surveymonkey.com/r/X7QRL9D>

Additional questions can be shared with Erin Hancock at erinhancock1@gmail.com

News from IRECUS

At the 3rd International Summit of Co-operatives, IRECUS presented the results of research on Forestry Co-operatives and Sustainability based on a systematic literature review of the last 10 years on the co-op model in the forestry sector. The [English version](#) of the summary is available through the link.

À l'occasion du 3^e Sommet international des coopératives, l'IRECUS a présenté les résultats de recherche sur l'état de la foresterie coopérative et la durabilité. Cette revue de littérature systématique a couvert la littérature scientifique des dix dernières années qui porte sur le modèle coopératif dans la foresterie. [Version française](#) du sommaire.

Upcoming Conferences

The Co-operative College Education Conference, April 5–6, 2017

The theme of the conference is “Learning for Co-operative Transformations,” with a focus on young people, communities, and society.

We are currently living through a period of rapid global change where the socio-economic and political landscapes are transforming and there is a widening gap between the rich and poor. Within this there is an appetite for an alternative to traditional capitalist models, be they co-operative, social enterprise or other collaborative, collective solutions.



The conference focuses on the ways in which co-operative learning, whether formal or informal, in schools, universities, workplaces and communities can challenge inequalities and contribute to building co-operative authenticity, sustainability and resilience around the world.

The format of the conference will be varied and will include research presentations, panel sessions, and interactive workshops.

CRISES, From Emergences to Recognition, Paths of Innovation, April 6–7, 2017

CRISES

Des émergences à la reconnaissance. Trajectoires d'innovation
From Emergences to Recognition. Paths of Innovation

Colloque international du CRISES, 5^e édition, Montréal, 6 et 7 avril 2017

Dates : 6 et 7 avril 2017
Lieu : Université du Québec à Montréal (UQAM), Montréal, Québec, Canada
Langues : français et anglais
Conférencier d'ouverture : Benjamin Coriat
Conférenciers confirmés : Tom Dedeurwaerdere, Michèle Lamont, Jean-Louis Laville, Benoît Lévesque, Alain Lipietz et Frank Moulaert

For more information on CRISES, please visit their website, <http://www.crisis.uqam.ca>

Canadian Conference on Social Enterprise 2017, May 10–12, 2017

The [Social Enterprise Council of Canada](#) (SECC), in partnership with CCEDNet-Manitoba, is pleased to announce the sixth national conference on social enterprise to be held in Winnipeg from May 10-12, 2017.



The conference is designed to be practitioner-led and will include a full day of “deep dive” discussions on specific social enterprise activities (construction, employment of marginalized, catering, arts and culture, environment, and more). These curated sessions will be held off-site, and will be hosted by local social enterprises in the Winnipeg region. This is an unprecedented way to meet colleagues from across the country working on social missions similar to yours.

There will also be a day of activities hosted at the University of Winnipeg to discuss practical issues faced by social enterprises across the country with respect to policies, social purchasing, taxation, international perspectives, and more.

The Social Enterprise Council of Canada is committed to making this event affordable, and consequently we’ve set early bird registration rates at only \$250 (regular tickets will be \$350). Furthermore, we are seeking to find a range of accommodation options (from \$50/night-\$150/night) to encourage the participation of social entrepreneurs from across the country.

Sharing Ownership in the “Sharing Economy”: Economic Democracy and Platform Co-operatives, Spring 2017

[Co-operatives and Mutuals Canada](#) (CMC), in partnership with On Co-op, is aiming to bring together key actors in Toronto in spring 2017, to explore Canadian opportunities for innovation and democratic wealth creation using member-owned digital platforms. CMC is currently seeking support and participation to convene a broad-based coalition of stakeholders, by jointly sponsoring and supporting an event in Toronto similar to the NYC platform democracy conference held in 2015.

The term “Platform Cooperativism” is used to describe a wide variety of initiatives related to co-operative and democratic ownership in the digital world. Platforms are any entities used as intermediaries to provide services, products or content to purchasers: an app, an app-driven business or a network.

To learn more about Platform Cooperativism, the proposed event and how you can get involved, click [here](#), or contact Brendan Denovan, Communications Manager, Co-operatives and Mutuals Canada by [email](#) or at 613-238-6712 ext. 206.

Calls for Papers

8th International Workshop on Cooperative Finance & Sustainable Development

Save the Date: June 15–16, 2017, Trento, Italy

Submission Deadline: End of December 2016

The workshop is organized in collaboration with Federcasse (Italian Federation of Cooperative Credit Banks) and with the support of EACB (the European Association of Co-operative Banks).

The organizers are inviting papers that explore the following themes:

1. Analysis of the contribution of coop banks to the real sector and of their actual performance;
2. Regulation, competition policy and forced changes for coop banks: levelling or distorting the playing field?
3. Making membership meaningful: revisiting the concept and procedures of retaining or re-establishing the link with local societies;
4. Governance issues for coop banks deriving from consolidation, de-mutualization, re-mutualization and the use of hybrid structures;
5. Ways to diversity the credit risk of the small coop banks without diverting them from their mission in support of local communities;
6. Cooperative Banks in social finance: the current state of knowledge, best practices and future development potential deriving from coop banks' engagement in social finance to encourage sustainable development and social economy in Europe;
7. Searching for fertile ground for the diffusion of the cooperative banking model: prerequisites, socio-economic coincidence and need within and beyond European level.

For more details please visit the website www.euricse.eu or write to the organizational secretary at conference@euricse.eu after the 20th of January 2017.

New Strategies for Co-operatives: Understanding and Managing Co-operative Creation, Transition and Transformation

Save the Date: June 20–23, 2017

Deadline for first call for submissions: February 10, 2017

The 2017 International Co-operative Alliance, Committee on Co-operative Research Global Conference is now issuing a CALL FOR PAPERS.

We invite all those who registered their emails for the 2016 conference in Almería, Spain, to submit an abstract for the 2017 ICA CCR Global conference to be hosted by the University of Stirling, Scotland, on June 20–23, 2017. The title of the conference is “Developing Inclusive, Collaborative and Responsible Businesses: Co-operatives in Theory, Policy and Practice.”

ICA CCR Global Research Conference 2017 first call.pdf [download now](#)

ANSER/ARES 2017 Conference: Nonprofits and the Social Economy: From Far and Wide Tenth Annual Conference & Celebration, Ryerson University, Toronto, Ontario

Save the Date: May 31–June 2, 2017

Deadline for proposal submissions: January 11, 2017

ANSER/ARES is a dynamic growing association that is organizing its tenth annual conference as part of the Congress of the Humanities and Social Sciences. ANSER brings together leading academic researchers, practitioners, consultants, policymakers and community organizations from Canada and internationally to discuss current and emergent issues, debates and challenges in the fields of civil society, social economy, and nonprofit research and practice. Join us for what promises to be an engaging and provocative conference. The theme for the tenth conference at Ryerson University is: Nonprofits and the Social Economy: From Far and Wide.

The conference is an opportunity to welcome and explore the power of ideas to connect people and communities, encourage discussions and debates and to create knowledge and change. Within this context, nonprofits and other social economy organizations are well poised to lead these discussions.

We invite you to submit proposals for individual papers, panels, or roundtable discussions on topics related to nonprofits, co-operatives, social enterprises, community economic development, and the social economy in Canadian, comparative, or international contexts. Proposals are particularly encouraged that fit into any of the following areas, broadly defined:

- Nonprofits and the Social Economy: From Far and Wide
- Co-operatives
- Social Enterprises, Social Entrepreneurship, & Social Innovation

- Community Economic Development & Community Organizing
- Volunteering & Citizen Engagement
- Collaborations, Partnerships & Mergers
- Communication, Networking & Social Media
- Finance, Governance & Management
- Research Methodologies & Community-University Research Partnerships
- Public Policy & Government Relations
- Theoretical Perspectives
- From Research to Practice

We also accept proposals of wider relevance, which may not fit the categories listed above. We are particularly interested in papers, panels and roundtables involving collaboration between academics and practitioners.

Types of Proposals

Proposal Submission Deadline: January 11, 2017

Three types of proposals will be considered: individual papers, panels, and roundtables, all of which are subject to peer review.

1) Paper Proposals

Paper proposals normally present research findings with some link to or reflection on theory, but they could also be “think pieces,” discussions of research-in-progress, including graduate theses or dissertations, or reflections on practice. The proposal abstract for a paper should include: 1) a title; 2) the conference theme being addressed; 3) a 100-word abstract of the presentation; and 4) a 250-word summary of the argument of the paper, how the issue fits within a wider literature (as appropriate), and its relevance to research and/or practice in the areas of interest to ANSER/ARES. You will also be



asked to provide very brief biographical information on the author(s).

2) *Panel Proposals*

Panels are collections of three or four papers on a related theme. Ideally, these papers build upon each other, thereby adding to the coherence of the panel. Panel organizers are responsible for preparing an abstract of the panel as a whole. For panels comprising 3 presenters, each individual will be expected to speak for no longer than 20 minutes; for panels of 4 presenters, each participant will be expected to speak for no longer than 15 minutes. To allow adequate time for questions and discussion, the panel chair should ensure that presenters do not exceed the time limit.

The abstract for a panel should include: 1) a title; 2) the conference theme being addressed; 3) 100-word overview of each paper and of the focus of the panel, including the coherence of the individual papers around this focus, and the relevance of the panel to research and/or practice in the areas of interest to ANSER/ARES; and 4) for each paper, a 250-word summary of the argument of the paper, how the issue fits within a wider literature (as appropriate), and its relevance to research and/or practice in the areas of interest to ANSER/ARES. You will also be asked to provide brief biographical information on each of the authors.

3) *Roundtables*

Roundtables are well suited to: the discussion of the implications of an issue for practice; the discussion of research needs or research in progress around specific topics; or the presentation of contrasting perspectives on an issue with a designated facilitator. Roundtable presenters are not expected to provide written papers. It is expected that a roundtable will have 3 or more participants.

The abstract for a roundtable should include: 1) a title; 2) the conference theme being addressed; 3) a 100-word overview of the topic to be discussed, indication of the relationship of the individual presentations to the topic, and the relevance of the roundtable to research and/or practice in the areas of interest to ANSER/ARES; and 4) a 250-word summary of the key points of each presenter. You will also be asked to provide brief biographical information on each participant.

Submission and Decision of Proposals

Proposal abstracts, in either official language, must be submitted online by January 11, 2017 at:

<http://conferences.uvic.ca/index.php/anser-ares/anser-ares2017/index>.

A link to the online system is also available on our Website at www.anser-ares.ca. Any questions can be directed to siemensl@uvic.ca.

All proposals will be subject to peer review and notification of acceptance will be provided by February 17, 2017. Presenters will be required to confirm their participation by submitting their conference registration fee no later than April 15, 2017.

Conference Information

Participants in the ANSER/ARES 2017 Conference should register through the website of the Congress of the Humanities and Social Sciences (<http://congress2017.ca>). There is a reduction for early registration before March 31, 2017. There are two fees to be paid, one for the Congress registration AND one for a one-year membership in ANSER/ARES. In addition to the right to participate in the conference, members in ANSER/ARES receive a newsletter and the opportunity to apply for ANSER/ARES research prizes.

When registering, you also have the option to select the annual banquet on the evening of June 1, 2017 for an additional fee.

More information is available from the ANSER/ARES website (www.anser-ares.ca). The Congress website (congress2017.ca) also includes information on accommodation, discounts for travel, and local information.

For more information, email us at siemensl@uvic.ca or check the ANSER/ARES conference website and follow @anserconf and #anser2017 on Twitter for updates about keynote speakers, plenary panels, banquet details, and other events we have organized for your visit.

2017 ANSER/ARES Program and Conference Committee

Lynne Siemens, University of Victoria
(Program Chair)

Micheal Shier, University of Toronto (Local Host)

Sébastien Savard, University of Ottawa

Jack Quarter, University of Toronto

Laurie Mook, Arizona State University

Rachel Laforest, Queen's University

Jorge Sousa, University of Alberta

Ushnish Sengupta, University of Toronto

Worth Reading This Winter

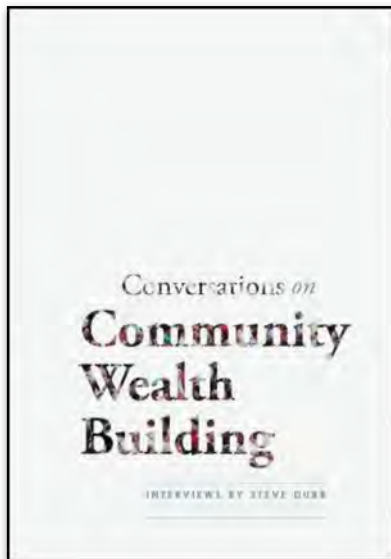


Cooperatives Confront Capitalism

Business co-operatives can offer successful alternative models of decision making, employment, and operation without the existence of managerial and hierarchical structures. Through case studies spanning the United States, Europe, and Latin America — including the first in-depth look at the Cuban co-operative movement, Peter Ranis explores how co-operatives have evolved in response to the recent economic crisis and how the success of co-ops is spurring the reinvention of labor unions today.

Placing the work of key radical theorists including Marx, Gramsci, and Luxembourg alongside that of contemporary political economists such as Block, Piketty, and Stiglitz, *Cooperatives Confront*

Capitalism provides a unique theoretical synthesis and offers a far-reaching analysis of the ideas, achievements, and wider historical context of the co-operative movement. It will be essential reading for anyone interested in how co-operatives and democratic worker organizations can create a lasting solution to unemployment and poverty.



Conversations on Community Wealth Building

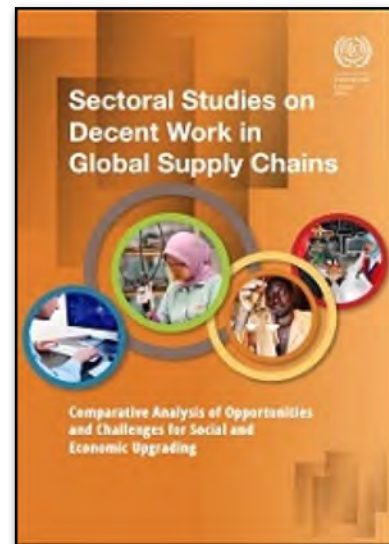
There's a movement afoot to build a more equitable, democratic economy in the United States. It's a movement led by community-based activists who, each in their own way, are building new institutions to support social and economic justice, rooted in community-controlled land and enterprises. This movement has a name: it's called community wealth building.

Drawing on a decade's worth of conversations with key leaders in the growing field, from cooperative developers and community activists to impact investors and social enterprise innovators, this book of interviews from the Democracy Collaborative's Senior Fellow Steve Dubb dives into the front lines of the movement to build community wealth. Exploring

both the breakthrough projects that helped define the field *and* the lessons learned when deep challenges presented themselves, *Conversations on Community Wealth Building* is a unique look at the people, practices, and policies behind the new equitable development models of the 21st century.



ILO Publications Featuring Co-operatives



Strategies for Financing the Inclusive Economy

Broad-based ownership models bring substantial benefits to communities and workers, particularly those of low and moderate income. These models are poised for substantial growth as tools for solving the massive problem of economic inequality. In an economy where wages have been stagnant for decades — and a disturbing 40 percent of jobs are now part-time, temporary, or contingent — public interest in models fostering broad-based ownership has grown substantially. Worker-owned companies, social enterprises, and related models with broad-based ownership are increasingly being seen as highly valuable tools for stemming and reversing rising economic inequality. How can these models grow to create more and better jobs

and broader ownership opportunities? Every enterprise needs financing to grow. Where can the financing for broad-based ownership models be obtained?



Policy Brief on Scaling the Impact of Social Enterprises

Designed as a guidebook, this report seeks to demystify the financing of broad-based enterprise, and to show how and where these kinds of enterprises may be well positioned for job-creating growth. It was written with the hope of increasing understanding and comfort levels regarding financing these enterprises among financial service providers, impact investors, foundations, local government, community development leaders, and others. This guidebook forms the third part of a three-volume series, *Building the Inclusive Economy*, which focuses on the power of broad-based ownership models. The [first report in the series](#) offered an introduction to six models, showing how these models create jobs and broadly held wealth. The [second](#) looked at a cooperative development ecosystem. This report looks at how broad-based ownership models — cooperatives, employee stock

ownership plans (ESOPs), social enterprises, hybrid enterprises, and municipal enterprises — are financed to build community wealth.

This Brief is another result of **Euricse’s collaboration with OECD-LEED** on various research activities concerning the monitoring and comparison of policy and programme approaches and the collection and dissemination of good practices throughout European countries. These activities are part of OECD-LEED’s project “**Boosting social entrepreneurship and social enterprise creation**” which was assigned to OECD-LEED by the European Commission. The Brief is available [here](#).



From Corporate Globalization to Global Co-operation: We Owe It to Our Grandchildren

Tom Webb offers a path to another future, one based on co-operation and respect for the whole of creation. A lovely book.

— Maude Barlow

A book not to miss. Provocative, radical, incisive
Tom Webb never fails to nail the issues.

— Dame Pauline Green



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Global Co-operation is about the need for an alternative to capitalism. But what does that alternative look like? And given the ever-increasing wealth and power of the 1 percent and the fact that corporations are given carte blanche to turn natural resources into profit, is an alternative possible?

Tom Webb argues that a massive shift to social enterprise, primarily co-operatives, is required. More than 250 million people around the world work for co-operatives, and co-operatives impact the lives of three billion people. This model reduces almost every negative impact of capitalism — it is a model that works.

Webb outlines the principles co-operatives need to hold to if they are to be a successful alternative to capitalism and examines the public-policy changes needed to nurture such a transition, but he remains neither wildly optimistic nor unduly pessimistic. A better world is possible, but it is not inevitable.

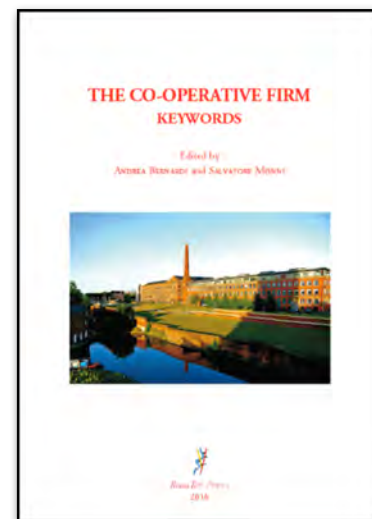


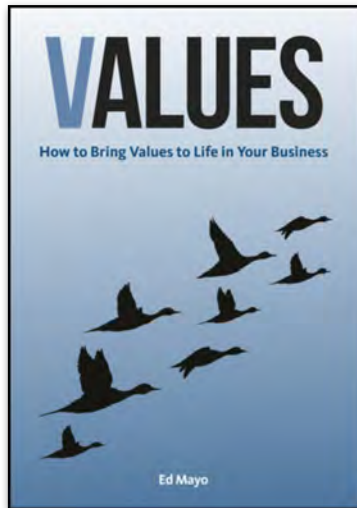
Exploring the Co-operative Economy

The 2016 edition of the **World Co-operative Monitor** was released on October 12, 2016. On that day, Euricse Secretary General Gianluca Salvatori presented some of the key findings in a round table at the International Summit of Co-operatives in Quebec, Canada. Concurrently, the report will be available for free download at www.monitor.coop and on a USB key at the Summit.

The Co-operative Firm: Keywords

This is a compendium on contemporary issues around co-operatives reflecting an Italian perspective. Starting with a preface by the Minister of Labour of Italy, Giuliano Poletti, the volume includes a number of chapters pertinent to the world of work including workers' buyouts and labour and participation to labour productivity and safety and well-being.





Values: How to Bring Values to Life in Your Business

What matters to us? One way of answering that question is through the lens of values, which have a powerful influence on our attitudes and behaviours. Yet it can be difficult for businesses to realize the true potential of values, which is to engage staff, customers and suppliers in an emotional way that touches on their own core motivations.

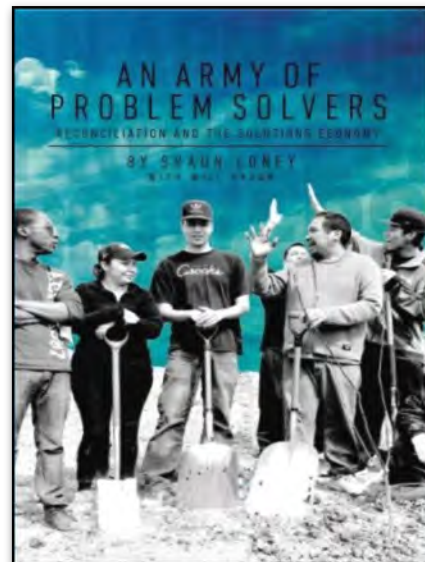
Drawing on a range of case studies worldwide, including “profit with purpose” businesses such as co-operatives, this short guide reveals how to make a success of values. By unpacking what we mean by values and ethics, and setting out a series of practical approaches, Ed Mayo presents how values can become a natural part of commercial life. This book identifies both the pitfalls and the potential of bringing values into the heart of an organization,

from a bank that responds to an ethical crisis to a fast-growing worker co-operative founded on the values of equality.

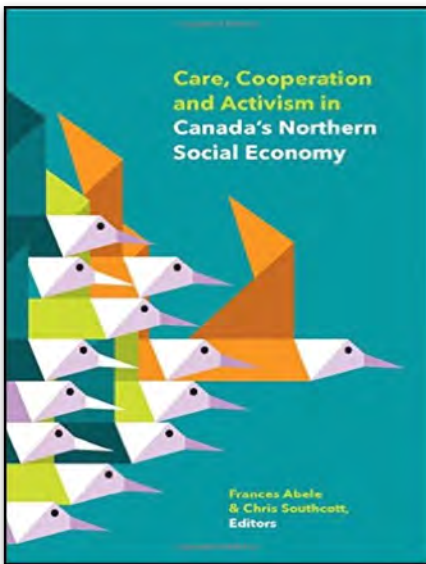
An Army of Problem Solvers: Reconciliation and the Solutions Economy

First Nations reconciliation has to include rebuilding local economies. Problem solvers such as social enterprises, social entrepreneurs and the small farm movement are demonstrating we can tackle society’s most stubborn problems affordably. How do we reinvent government to make it all happen?

Shaun Loney, a longtime member of the Canadian CED Network, is an Ashoka Fellow (first in the Canadian Prairies) and Ernst and Young’s Entrepreneur of the Year 2014. He has co-founded and mentored eleven social enterprises including BUILD Inc., the 2011 Scotia Bank EcoLiving Green Business of the year and 2013 Manitoba Apprenticeship Employer of the Year.



Care, Cooperation and Activism in Canada's Northern Social Economy



People across Canada's North have created vibrant community institutions to serve a wide range of social and economic needs. Neither state-driven nor profit-oriented, these organizations form a relatively under-studied third sector of the economy. Researchers from the Social Economy Research Network of Northern Canada explore this sector through fifteen case studies, encompassing artistic, recreational, cultural, political, business, and economic development organizations that are crucial to the health and vitality of their communities. *Care, Cooperation and Activism in Canada's Northern Social Economy* shows the innovative diversity and utter necessity of home-grown institutions in communities across Labrador, Nunatsiavut, Nunavik, Nunavut, Northwest Territories, and Yukon.

Journal of Co-operative Accounting and Reporting

Current Issue Available Online

CEARC recently published volume 4 of the *Journal of Co-operative Accounting and Reporting* (JCAR). The issue includes several papers on social and environment reporting as well as the Co-op Index. If you are interested in learning more about JCAR or would like to submit a paper for consideration for our next issue, please visit the [JCAR website](#).

Scholarship Opportunities

2017 ANSER Graduate Student Award for Research on Nonprofits & the Social Economy

1. Purpose

The purpose of the ANSER award is to foster and acknowledge graduate research excellence and innovation in the field of nonprofits and the social economy in Canada

2. Timetable

- a. Formal call for nominations: October 2016
- b. Receipt of nominations: Firm Deadline December 23, 2016
- c. Review and award announcement: February, 2017
- d. Presentation of research by recipients: ANSER Conference, Spring 2017

3. Eligibility

- a. Any full-time Landed Immigrant or Canadian graduate student who is focusing on nonprofit and social economy research
- b. Applications may be submitted in French or English

4. Selection criteria

- a. Research scholarship
- b. Quality of research
- c. Relevance to nonprofits and the social economy
- d. Contribution to policy, governance, or sustainability of nonprofits and the social economy
- e. Innovation in methodology, theory or areas of focus

5. Application process

- a. Submission of the following by the deadline date:
 - i. A two-page outline of the research question/ methodology/ research partners/ expected contribution/ relationship to nonprofits and the social economy/ research timetable
 - ii. A CV (4 pages maximum) to include stage of study/ expected completion date/ bursaries or funding/ publications/ research experience
 - iii. A letter of support from supervisor or

other to comment on quality of research scholarship and relevance to nonprofit and social economy

6. Award:

- a. There will be ONE annual award of \$1,500 with an additional maximum \$1,000 subsidy to support Award recipient travel to the ANSER Conference. The award recipient will be asked to present her/his research at the ANSER Conference

For more information:

Visit the ANSER-ARES website, www.anser-ares.ca

Contact the Chair of the ANSER-ARES Awards Committee by email, luct@unb.ca with questions and to submit your application
Reminder: The Deadline for Receipt of Submissions is December 23, 2016

Bourses ARES 2017 pour la recherche étudiante aux cycles supérieurs en économie sociale et sur organisations à but non lucratif

1. Objet

L'objet des bourses ARES est de promouvoir et d'encourager l'excellence et l'innovation en recherche aux cycles supérieurs dans les domaines des organisations à but non lucratif ou de l'économie sociale au Canada

2. Échéancier

- a. Appel de candidatures — October, 2016
- b. Date limite pour soumettre — le 23 Décembre 2016
- c. Évaluation et octroi des bourses — Février 2017
- d. Annonce officielle des bourses et présentations des travaux de recherche par les récipiendaires lors de la Conférence annuelle de l'ARES, Printemps 2017

3. Éligibilité

- a. Tout étudiant ou étudiante à plein temps canadien ou ayant le statut d'immigrant reçu dont les travaux portent sur des organisations



- à but non lucratif ou de l'économie sociale
- b. Les demandes peuvent être soumises en anglais ou en français

4. Critères de sélection

- Dossier académique
- Qualité de la recherche effectuée
- Pertinence de la recherche en fonction des thèmes de la bourse (les organisations à but non lucratif ou de l'économie sociale)
- Contribution aux politiques, gouvernance, durabilité des organisations à but non lucratif ou de l'économie sociale
- Innovation dans la méthodologie, la théorie ou les domaines d'intérêt

5. Formulaire de demande de bourses

- Deux pages de présentation sur l'objet et les questions de recherche incluant des informations sur : la méthodologie, les partenaires de recherche (si c'est le cas) ; l'apport au développement de nouvelles connaissances ; et la pertinence de la recherche eu égard aux thèmes de la bourse, i.e., les organisations à but non lucratif ou l'économie sociale
- Un curriculum vitae (maximum de 4 pages) indiquant l'échéancier d'études en cours, la date de fin des études, les bourses et autres financements reçus, les publications et communications réalisées, l'expérience de recherche

- Une lettre d'appui de la personne à la direction du projet de recherche ou de toute autre personne ayant un lien direct avec la recherche réalisée (partenaire de recherche par exemple). La lettre devra faire état d'un commentaire appréciatif sur la pertinence des travaux eu égard aux thèmes du concours (les organisations à but non lucratif ou de l'économie sociale)

6. Bourse

- UNE bourse de 1 500 dollars sera allouée annuellement et une subvention maximum de 1 000 dollars sera réservée pour couvrir les frais de déplacements et d'hébergements pour le/la récipiendaire afin de présenter les résultats de recherche lors de la tenue de la Conférence annuelle de l'ARES. Le/la récipiendaire devrait donc participer à la Conférence annuelle de l'ARES en juin 2016.

Pour de plus amples renseignements:

Visiter le site ANSER--ARES, www.anser-ares.ca

Communiquez avec le président du Comité de sélection par courriel, luct@unb.ca pour réponses à vos questions et pour soumettre votre demande

Rappel: La date limite de réception des demandes est le 23 Décembre 2016

Call for Applications

Canadian Association for Studies in Co-operation (CASC) Scholarships

Please submit application (available at Canada.coop), together with supporting material, by March 31, 2017 to:

Ashley Denny
 Attn: CASC Scholarships
 Co-operatives and Mutuals Canada
 275 Bank St., 4th floor
 Ottawa, ON K2P 2L6
 E-mail: adenny@canada.coop



Co-operatives and Mutuals Canada (CMC) is calling for applications for the three CASC scholarships administered by CMC:

- Alexander Fraser Laidlaw Fellowship (graduate students only);
- Amy and Tim Dauphinée Scholarship (graduate students only);
- Lemaire Co-operative Studies Award (undergraduate or graduate students).

In addition to the monetary awards, winners of all three scholarships will be awarded a free one-year membership in the Canadian Association for Studies in Co-operation as well as free registration at the 2017 CASC conference.

The deadline for applications is March 31, 2017.

Alexander Fraser Laidlaw Fellowship

The Co-operative Housing Federation of Canada established the Laidlaw Fellowship to honour Dr. Alexander Fraser Laidlaw, the father of the non-profit co-operative housing movement in Canada. An outstanding Canadian adult educator and co-op leader, Dr. Laidlaw served the cause of the co-operative movement for over 40 years. Author of *Cooperatives in the Year 2000*, Laidlaw fostered the social purpose of the co-op movement while always advocating sound business methods for co-operative organizations.

The Laidlaw Award, valued at \$1,000, is available to graduate students only. The award is based on the applicant's academic record, as well as on the importance of the proposed research activities to the development of the co-op movement in Canada or abroad.

Applicants must either undertake studies at Canadian universities or university-equivalent colleges (regardless of citizenship) or are Canadian citizens or landed immigrants studying at such institutions outside Canada.

To be eligible to receive the award, recipients must undertake their proposed study within one calendar year of the fellowship being awarded.

Amy and Tim Dauphinée Scholarship

The Ontario Credit Union Charitable Foundation established the Amy and Tim Dauphinée Scholarship in recognition of the outstanding contribution these two leaders made to the development of the credit union movement and the Ontario Credit Union Charitable Foundation. Tim, a retired scientist from the National Research Council, and Amy, who passed away in 2010, had a strong commitment to co-operatives, education and research. Both served as local directors on a number of organizations. Amy was the first woman elected to the board of directors of Credit Union Central of Ontario and served for 22 years.

The award, currently valued at \$3,000, is available to graduate students only. The award will be based on the applicants' academic records and on the importance of the proposed research activities to the development of the co-op movement in Canada or abroad.

Applicants must either undertake studies at Canadian universities or university-equivalent colleges (regardless of citizenship) or are Canadian citizens or landed immigrants studying at such institutions outside Canada.

To be eligible to receive the award, recipients must undertake their proposed study within one calendar year of the fellowship being awarded.

Lemaire Co-operative Studies Award

Available to both undergraduate and graduate students, the Lemaire awards are intended to encourage students to undertake studies and research which will help them contribute to the development of co-operative in Canada or elsewhere. These awards are also intended to support students who have been involved in co-operatives, preferably in leadership positions as volunteers or employees.

Eligible candidates will have been involved with co-operatives, must demonstrate reasonable knowledge and understanding of co-op principles and their application, and be able to indicate how the proposed studies and research will contribute to the co-op movement.

Full-time or part-time students, taking full- or partial-credit courses at any university or university-equivalent college are eligible to apply. Eligible candidates must take a minimum of one course about co-operatives. The bursaries will be awarded in multiples of \$1,000 to a maximum of \$3,000. The amount of the awards will be proportional to the significance and contribution of the studies to the advancement of co-operatives.

Applicants must either undertake studies at Canadian universities or university-equivalent colleges (regardless of citizenship) or are Canadian citizens or landed immigrants studying at such institutions outside Canada. To be eligible to receive the award, recipients must undertake their proposed study within one calendar year of the fellowship being awarded.

Please submit the application form, together with supporting material, by March 31, 2017.



APPEL DE CANDIDATURES

Bourses D'études de L'association Canadienne pour les Études sur la Coopération ([ACÉC](#))

Please submit application (available at [Canada.coop](#)), together with supporting material, by March 31, 2017 to:

Ashley Denny
 Attn: Bourses ACÉC
 Coopératives et mutuelles Canada
 275, rue Bank, suite 400
 Ottawa, ON K2P 2L6
 Courriel: adenny@canada.coop

Coopératives et mutuelles Canada (CMC) invite les intéressés à présenter des demandes pour les trois bourses d'études administrées par CMC :

- Bourse Alexander Fraser Laidlaw (étudiants des 2^e et 3^e cycles seulement)
- Bourse Amy and Tim Dauphinée (étudiants des 2^e et 3^e cycles seulement)
- Bourse Lemaire en études sur la coopération (étudiants des 1^{er}, 2^e et 3^e cycles)

En plus d'une bourse en argent, chaque lauréat recevra une adhésion gratuite d'un an à l'Association canadienne pour les études sur la coopération (ACÉC) et une inscription gratuite au Congrès 2017 de l'ACÉC.

La date d'échéance pour la présentation des demandes est le 31 mars 2017.

Bourse Alexander Fraser Laidlaw

La Fédération de l'habitation coopérative du Canada a créé la bourse de recherche Laidlaw en l'honneur du D^r Alexander Fraser Laidlaw, le père de l'habitation coopérative sans but lucratif au Canada. Éducateur et dirigeant coopératif hors pair, M. Laidlaw milite dans le mouvement coopératif depuis plus de 40 ans. Auteur de l'ouvrage *Cooperatives in the Year 2000*, il a cherché à promouvoir l'objectif social du mouvement coopératif, tout en préconisant de saines méthodes de gestion pour les organisations coopératives.

La bourse Laidlaw, d'une valeur de 1 000 \$, n'est offerte qu'aux étudiants diplômés. Elle est octroyée sur la base du dossier scolaire et de l'importance des activités de recherche proposées pour le développement du mouvement coopératif au Canada ou à l'étranger.

Les candidats sont des citoyens canadiens ou des immigrants reçus qui poursuivent des études au Canada ou à l'extérieur du Canada OU des étudiants étrangers qui poursuivent des études au

Canada. Pour être admissibles, les lauréats doivent entamer les études visées dans les douze mois suivant l'octroi de la bourse.

Bourse Amy and Tim Dauphinée

La Ontario Credit Union Charitable Foundation a créé la bourse Amy and Tim Dauphinée pour souligner la contribution exceptionnelle de ces deux dirigeants au développement du mouvement des caisses de crédit et de la Ontario Credit Union Charitable Foundation.

La bourse, actuellement évaluée à 3 000 \$, n'est offerte qu'aux étudiants diplômés. Elle est octroyée en fonction du dossier scolaire et de l'importance des activités de recherche proposées pour le développement du mouvement coopératif au Canada ou à l'étranger.

Les candidats sont des citoyens canadiens ou des immigrants reçus qui poursuivent des études au Canada ou à l'extérieur du Canada OU des étudiants étrangers qui poursuivent des études au Canada. Pour être admissibles, les lauréats doivent entamer les études visées dans les douze mois suivant l'octroi de la bourse.

Bourse Lemaire en études sur la coopération

Offertes aux étudiants des 1^{er}, 2^e et 3^e cycles, les bourses Lemaire visent à encourager les candidats à entreprendre des études et des recherches qui les aideront à contribuer au développement du secteur coopératif au Canada ou ailleurs. Ces bourses visent également à appuyer les étudiants qui travaillent au sein de coopératives, de préférence dans des positions de leadership, que ce soit comme bénévoles ou employés.

Les candidats admissibles sont actifs dans le mouvement coopératif et doivent démontrer qu'ils possèdent une connaissance et une compréhension raisonnables des principes coopératifs et de leur application, et être en mesure d'indiquer comment les études et les recherches proposées contribueront à l'avancement du mouvement coopératif.

Les étudiants inscrits à temps plein ou à temps partiel à des cours avec crédit complet ou partiel dans une université ou un collège universitaire peuvent faire une demande. Les candidats doivent prendre au moins un cours portant sur les coopératives. Les bourses seront octroyées par multiples de 1 000 \$, jusqu'à concurrence de 3 000 \$. Le montant de chaque bourse sera proportionnel à l'importance et à la contribution des études à l'avancement des coopératives.

Les candidats sont des citoyens canadiens ou des immigrants reçus qui poursuivent des études au Canada ou à l'extérieur du Canada OU des étudiants étrangers qui poursuivent des études au Canada. Pour être admissibles à la bourse, les lauréats doivent entamer les études visées dans les douze mois suivant l'octroi de la bourse.

Veillez envoyer le formulaire de demande ci-joint accompagné des documents d'appui d'ici le 31 mars 2017.

Membership Form

Membership rates for the 2016/17 CASC year are regular members \$175 and students, retired individuals, and the under-waged \$55. Benefits include the following:

- CASC Newsletter twice yearly
- *Journal of Co-operative Studies* (3 issues per year)
- Announcements of interest (about conferences, new co-operative resources or initiatives, scholarships etc.) through the CASC listserv

Contact Information (Please let us know if your contact information changes during the year!)

Name: _____

Institutional Affiliation (if applicable): _____

Address: _____ (postal code) _____
(country) _____

Email: _____

Telephone: _____ Fax: _____

Membership Type

Select one of the following:

_____ Regular (\$175)

_____ Student/Retired/Underwaged (\$55)

Optional donation

_____ In support of Ian MacPherson Fund

_____ In support of student/practitioner travel to CASC annual conference

Total: _____

Payment Information

Pay online with PayPal at <http://www.coopresearch.coop/how-to-join/>

Or mail the completed membership form, along with a cheque or money order made out to CASC in CDN or US dollars (at par) to:

Canadian Association for Studies in Co-operation
c/o Centre for the Study of Co-operatives
University of Saskatchewan
101 Diefenbaker Place
Saskatoon, SK S7N 5B8

Contact us at casc.acec@usask.ca if you have any questions.

Formulaire de Membre

Les frais d'adhésion à l'ACÉC en 2016-2017 sont de 55 \$ pour les étudiantes, les personnes retraitées, et les personnes sous-payées; 175 \$ pour les autres personnes. Au nombre des avantages, les membres reçoivent :

- Une copie de notre journal interne (deux numéros par an)
- Des nouvelles récentes (congrès, nouveaux outils et initiatives de coopération, bourses, etc.) par courriel
- *Journal of Co-operative Studies* (trois numéros par an)

Coordonnées (Veuillez nous informer de tout changement au cours de l'année!)

Nom _____

Affiliation à un établissement (s'il y a lieu) _____

Adresse _____

_____ (code postal) _____ (Pays) _____

Courriel _____ Téléphone _____ Télécopieur _____

Catégorie de membre

Cochez le choix approprié:

Régulier (175 \$)

Étudiant/retraité/sous-payé (55 \$)

Don en option

Bourse Ian MacPherson

Subventions pour les voyages étudiants ou praticiens aux conférences annuelles ACÉC

Le Total: _____

Paiement (Si vous avez des questions, n'hésitez pas à communiquer avec nous à casc.acec@usask.ca)

Utilisez PayPal à <http://www.coopresearch.coop/how-to-join/>

Ou veuillez poster le formulaire dûment rempli, accompagné d'un chèque ou d'un mandat-poste à l'ordre de l'ACÉC en dollars canadiens ou américains (au pair) à l'adresse suivante:

Association canadienne pour les études sur la coopération

a/s Centre for the Study of Co-operatives

University of Saskatchewan

101 Diefenbaker Place

Saskatoon, SK S7N 5B8

casc.acec@usask.ca

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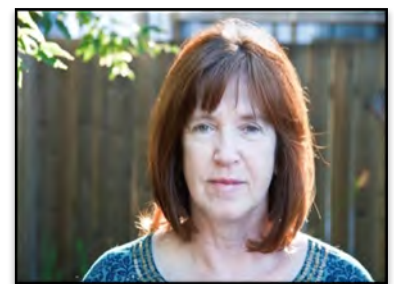
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